

Profiles of For-Profit Educational Management Organizations

Eleventh Annual Report

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Table of Contents

Summary.....	1
Introduction and Background.....	2
Findings for 2008-2009.....	5
Company Summary.....	15
Large Company Profiles.....	19
Medium Company Profiles.....	140
Small Company Profiles.....	166
Virtual Schools.....	226
Appendix A: Reader's Guide.....	233
Appendix B: Data Sources by State.....	234
Appendix C: No Longer Profiled Companies.....	237
Appendix D: Methods.....	240

Profiles of For-Profit Education Management Organizations: 2008-2009 ¹

Summary

In 2008-2009 the for-profit education management industry continued to grow slowly. However, new methods (See Appendix D) used for searching for and identifying EMOs resulted in a substantial number of for-profit EMOs being profiled for the first time in this year's report. The greatest increase in profiled companies occurred in the category of small EMOs (managing three or fewer schools). Although this year's report profiles more EMOs than do previous reports, all of the companies added were previously operating "under the radar" of our researchers. For this reason, we believe our key finding from the 2007-2008 report, i.e., that the growth of the EMO sector is slowing, still holds true for the 2008-2009 academic year. Numerical trends outlined in this report at times reflect actual growth in the industry and at other times reflect the increasing ability of this report's researchers to identify and map the operations of EMOs across the country.

National Landscape

- The number of states in which for-profit EMOs operated increased from 28 in 2007-2008 to 31 in 2008-2009.

Companies

- Since the first *Profiles* report was published for the 1997-1998 school year, the number of for-profit EMOs profiled has increased from 14 to 95, and the number of states in which EMOs are operating from 16 to 31.
- In the past year, the number of EMOs profiled has a net increase of 45. The newly profiled EMOs were previously in operation and a change in methods allowed us to identify 31 additional small EMOs, 12 additional medium-sized EMOs, and two additional large EMOs.
- While the actual number of companies has remained relatively stable over the past few years, many of the large and medium-sized EMOs are expanding into new service areas, such as supplemental education services.
- Imagine Schools, Inc., is the largest for-profit EMO in terms of the number of schools it manages. This company experienced the largest net increase of schools profiled, from 43 in 2007-2008 to 76 in 2008-2009. Nineteen of these newly profiled schools were confirmed as new schools in 2008-2009.

¹ The authors would like to recognize and thank Tammy DeRoo for assistance with data collection, Erik Gunn for editing work, and Joe Fee for addressing technical problems that arose with the project data base. Additionally, the authors would like to thank the many university-based academics, representatives from state advocacy groups, teachers' unions, and state education agencies that responded to our requests for information and provided feedback on the completeness and accuracy of our lists of companies and schools.

- EdisonLearning experienced a decrease in the number of fully managed schools for the second year in a row. In 2008-2009, Edison Learning managed 62 public schools, compared with 68 fully managed schools in 2007-2008.
- Because of the large enrollments of its schools, EdisonLearning still has the largest number of students among the for-profit EMOs (37,574). The total enrollment of the 24 virtual schools operated by K12 Inc. (37,543) nearly matches EdisonLearning's.

Schools

- Since the first *Profiles* report was produced for the 1997-1998 school year, the number of schools managed by for-profit EMOs has increased to 733 from 131. In the past year, the number of profiled schools has increased dramatically, to 733 from 533. However, we estimate that the actual number of EMO-managed public schools has leveled off over the past few years and attribute the dramatic increase only to a change in our methods.
- Of the 733 schools profiled in this report, 74% are operated by large EMOs.
- Fully 94% of EMO-managed schools are charter schools, and 6% are district schools. The number of district schools operated by EMOs continued to decline between 2007-2008 and 2008-2009.
- The majority (57%) of EMO-managed schools profiled are primary schools.
- The number of virtual schools operated by EMOs increased from 40 in 2007-2008 to 56 in 2008-2009. This is equivalent to 7.6% of all schools managed by for-profit EMOs.
- The five states with the highest numbers of schools managed by for-profit EMOs are Michigan (191), Florida (136), Arizona (103), Ohio (95), and Pennsylvania (39). Overall, schools managed by for-profit EMOs operate in 31 states.

Students

- The number of students in profiled EMO-managed schools increased by 84,809 in the last year. In total, the EMO-operated schools profiled in this report enrolled 339,222 students during the 2008-2009 school year.
- Even while our estimates of the numbers of companies and the numbers of schools they operate have been leveling off, the data suggest that the number of students in EMO schools continue to grow as average school enrollments continue to grow.
- Large EMOs account for 78.5% of all students enrolled in EMO-managed schools.
- Large EMOs tend to have a larger average and median school enrollment than medium- and small-size EMOs.

Introduction and Background

The EMO Industry: Background and Rationale

Education management organizations, or EMOs, emerged in the early 1990s in the context of widespread interest in so-called market-based school reform proposals. Wall

Street analysts coined the term *EMO* as an analogue to health maintenance organizations (HMOs). Proponents of EMOs claim that they bring a much needed dose of entrepreneurial spirit and a competitive ethos to public education. Opponents argue that outsourcing to EMOs results in already limited school resources being redirected for service fees, profits, or both while creating another layer of administration. Opponents also have expressed concerns about the implications of public bodies relinquishing control or ownership of schools.

The theory behind market-based school reform proposals is that, by being forced to compete with other schools, existing public schools will necessarily improve or cease operating. Competition under this theory generally comes in two forms: private schools, with taxpayer-funded tuition vouchers, or charter schools, which operate largely independent of the school district but have been chartered by a public entity or publicly appointed entity so that they qualify for local and state taxpayer funds in the same way as conventional district schools. In practice, voucher schools have remained a small part of the market-reform arena, while charter schools now account for the lion's share of the alternatives to traditional public schools.

While faith in market competition as an effective engine of reform provides a general theoretical basis for EMO operation of both district and charter public schools, the competitors are different in each instance. Adherents of market-based school reform favor charter schools in the belief that they provide competition that will force existing public schools to improve their outcomes or be put out of operation. Support for for-profit management of district schools, meanwhile, arises essentially from a belief that private business models are more efficient and effective than nonprofit, government-operated institutions. A for-profit company contracted to manage district public schools, it is reasoned, will have incentives (making a profit in the short term and retaining a profitable contract in the long term) to seek efficiencies and improve student outcomes and achievement. The competition, in this context, takes place not among schools or districts themselves, but among current or potential managers of schools.

Defining Education Management Organizations

We define an education management organization, or EMO, as an organization or firm that manages schools receiving public funds, including district and charter public schools. For-profit EMOs are businesses that seek to return a profit to the investors who own them. A contract details the terms under which executive authority to run one or more schools is given to an EMO in return for a commitment to produce measurable outcomes within a given time frame.

Schools operated by the for-profit EMOs profiled in this report operate under the same admissions rules as regular public schools and are operated for profit. The term "education management organization" and the acronym "EMO" are most commonly used to describe these private organizations that manage public schools under contract. However, other names or labels such as "education service providers" are sometimes used to describe these companies. An important distinction should be made between EMOs that have executive authority over a school and service contractors, often referred to as "vendors." Vendors provide specific services for fee, such as accounting, payroll and benefits, transportation, financial and legal advice, personnel recruitment, professional development, and special

education. We do not profile companies that work exclusively as vendors in this report, although it is important to note that some EMOs included in this report provide services to schools that are not “managed” by the company. In these instances we include data only on those schools that are fully managed by the company.

EMOs vary on a number of dimensions, such as whether they have for-profit or nonprofit status; whether they work with charter schools, district schools, or both; or whether they are a large regional or national franchise or a single-site operator. Historically, only a small portion of EMOs have been nonprofits. In recent years, however, nonprofit EMOs (sometimes referred to as CMOs—charter management organizations) have expanded rapidly. This *Profiles* report does not track nonprofit EMOs. Also not tracked are EMOs that operate for-profit private schools, including those that may receive public funds under tuition voucher programs such as those that operate in Milwaukee, Cleveland, or the District of Columbia. (See Appendix A for definitions.)

The number of schools under EMO management, school enrollment, and other data included in this report primarily are derived from official state Department of Education resources. This differs from past years’ reports in which the primary source of information was from the education management organizations themselves. After information was gathered from all state Departments of Education, company profiles were sent to the EMOs for review. The official state information helped to identify a large number of additional education management organizations not previously profiled. The authors were also able to avoid gaps in the data created when EMOs did not respond to requests for information. Because nearly all EMOs are privately held companies, there is no way to compel them to share information about their operations (see Appendix B for details and notes regarding the data sources and responses we received from states and from EMOs).

Description of Data Collection and Sources of Information

This 11th annual *Profiles* report covers data for the 2008-2009 school year. An effort is made to provide complete and current data on the numbers of EMOs, EMO-managed schools, and enrollments in EMO-managed schools. In addition to data on the 2008-2009 year, the report also contains longitudinal data. Therefore, where possible and appropriate, we have corrected or updated past data that was missing or based on estimates.

As previously stated, the nature of the industry and the lack of public information make the process of collecting and updating the data for the *Profiles* report difficult. In past years, EMOs were primary sources for the published information. This year we collected information on companies and EMO-managed schools from states that tracked such information. Official October 1, 2008 enrollments are reported for all states that had released this information or provided it to the authors by August 4, 2009. For states that did not track education management organizations and their managed schools, key informants, advocacy groups, and charter school sponsors were contacted with a list of known EMOs and EMO-managed schools and asked to provide additional information (for a complete list of state sources, see Appendix B).

After all state-level research was completed, representatives of the EMO were asked to confirm and, if necessary, correct company contact information and schools’ contact information. EMOs were also asked to provide updated information for schools in those states for which official enrollments had not been released. If the companies provided

enrollments or other information that did not match official state-level data, the official government data was used. In such cases, the EMO was informed of the decision to use the official data.

Two contacts were attempted to solicit a response from all large, medium, and small EMOs. We were very pleased and grateful for the responses we received from EMOs. In most cases, we received complete details regarding schools and enrollments. In other cases, the data we received from the EMOs was missing enrollments or the years the EMO or schools were founded. In these cases, an additional attempt was made to gather this information. In a few cases in which official 2008 enrollments had not been released and the EMO did not respond, we relied on official 2007-2008 enrollments (see Appendix D for a complete explanation of data collection).

The 2005-2006 and 2006-2007 *Profiles* reports omitted data about small EMOs and the schools they operate because of the difficulty ensuring the comprehensiveness and accuracy of information. The 2007-2008 report once again profiled small EMOs, with the caveat that the list of small EMOs profiled was not exhaustive. This year's data collection process identified an additional 31 small EMOs. While it is still possible that we have not identified all small EMOs operating nationally, we are confident we are now profiling the great majority of all EMOs.

Purpose of this Report

Profiles reports are comprehensive digests of data on education management organizations. Analysis and interpretation of the data in this report are, for the most part, limited to describing general trends over time. The report is intended for a broad audience. Policymakers, educators, school district officials, and school board members may use this information to learn more about current or potential contractors. Investors, persons involved in the education industry, and employees of EMOs may find it useful in tracking changes, strategizing for growth, and planning investments. Journalists and researchers who study and seek to learn more about education management organizations may also find much here to interest them.

Findings for 2008-2009

The *Profiles of For-Profit Education Management Organizations: 2008-2009* is the 11th annual *Profiles* report. Profiled EMOs are categorized by size. Small EMOs are those operating three or fewer schools. Medium EMOs are those operating four to nine schools. Large EMOs are those operating 10 or more schools.

Number of Education Management Organizations Profiled

Table 1 presents growth trend data for large, medium, and small EMOs. Since the first *Profiles* report in 1999, the number of EMOs profiled has increased from 14 to 95. The number of states in which EMOs operate has grown from 16 to 31.

Table 1. Number of EMOs Profiled by Size and Year

	1998-1999	1999-2000	2000-2001	2001-2002	2002-2003	2003-2004	2004-2005	2005-2006	2006-2007	2007-2008	2008-2009
<i>Large EMOs</i>	5	7	8	9	10	13	16	14	14	15	16
<i>Medium EMOs</i>	5	8	10	9	8	8	8	9	9	7	20
<i>Small EMOs</i>	4	4	3	18	29	30	35	28	25	28	59
<i>Total number of EMOs</i>	14	19	21	36	47	51	59	51	48	50	95
<i>Number of states with EMOs</i>	16	21	22	24	25	29	25	29	31	28	31

Figure 1 illustrates the trends in the number of EMOs profiled over the past decade. The total number of EMO profiles in each annual report is illustrated with the solid dark line. *Profiles* reports have never fully captured the number of small EMOs. Small EMOs (i.e., companies operating three or fewer schools) are more difficult to identify, and—as we have learned over the years—are more difficult to obtain information from. However, the use of state resources and key informants reduced the severity of this problem and identified 31 additional small EMOs, 12 additional medium EMOs, and two additional large EMOs.

Profiles reports from 2005-2006 and 2006-2007 did not include new small EMOs. The 2007-2008 report included and updated the information about those small EMOs included in past reports and added small EMOs identified in the course of last year's research. The data in this report continue these methods. In last year's report, the authors suggested that the number of small EMOs may exceed the total number of large and medium EMOs combined. This year's data support our surmise. Based on what we know from states like Michigan and Arizona, where most of the small EMOs are located, this category of company continues to increase, while the number of large and medium-sized EMOs has leveled off over the past few years.

While the number of profiled EMOs dramatically increased this year, it is important to note our data suggest that the growth of the for-profit EMO sector has slowed in recent years. Although the growth in the total number of schools operated by EMOs is slowing, many of the medium-sized and large EMOs have been diversifying and expanding into new service areas, such as the provision of supplemental education services that are less regulated and show growth potential. Some EMOs, such as EdisonLearning, also have packaged and sold or leased their curricula, accountability, and in-service training systems.

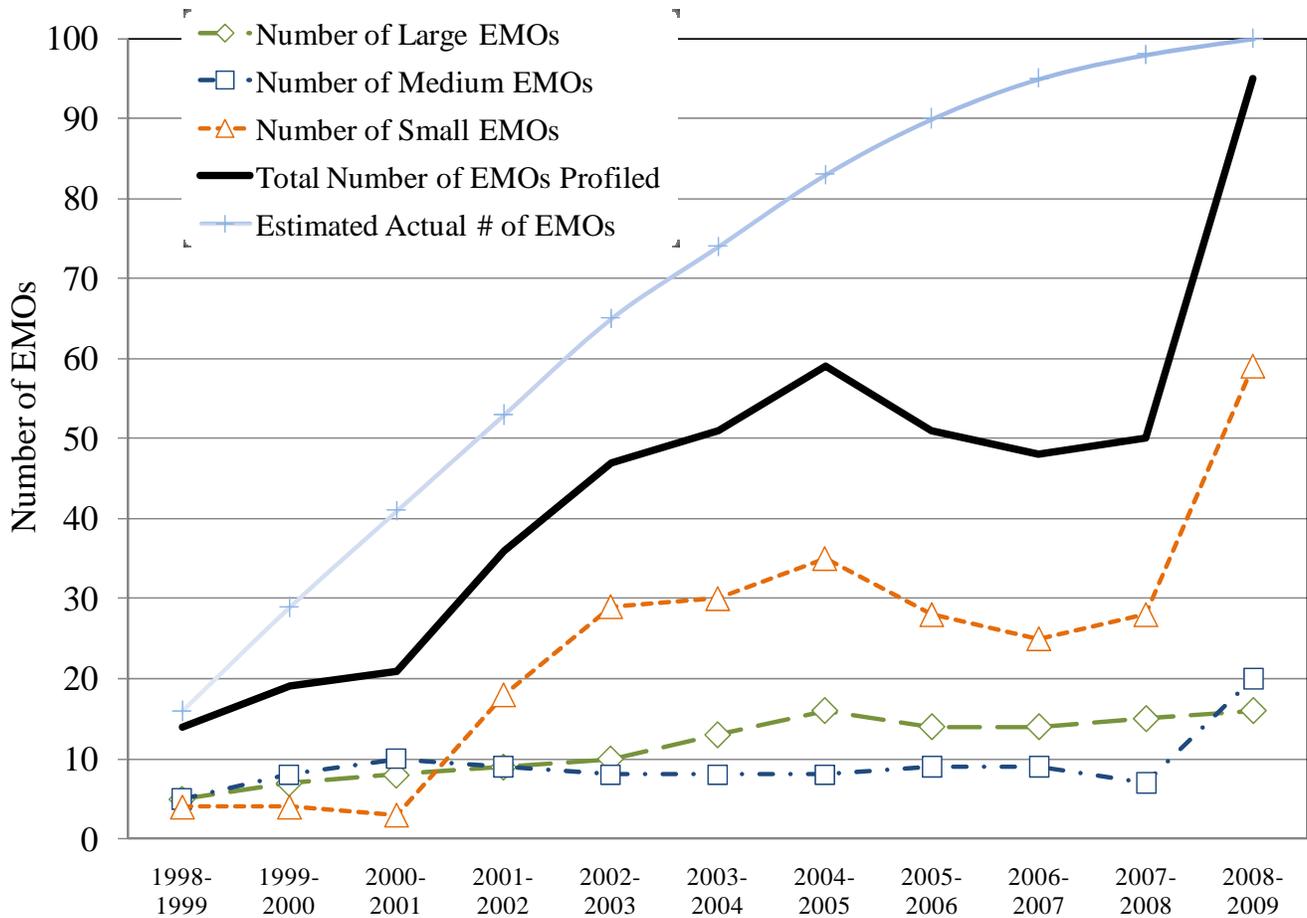


Figure 1. Illustration of the Actual Number of Profiled EMOs by Size

Number of Schools Managed by Education Management Organizations

Table 2 displays the number of schools managed by EMOs that were profiled from the period 1998-1999 to 2007-2008. In 2008-2009, medium-sized and large EMOs managed a total of 733 schools, up from 533 in 2007-2008. The addition of two large EMOs, Academica and Insight Schools, added 64 schools to the large EMO category. The addition of 12 medium-sized EMOs was primarily responsible for a dramatic increase in medium-sized EMOs. The biggest net increase in profiled schools for an EMO from 2007-2008 was Imagine Schools, Inc., which managed 43 schools in 2007-2008 and 76 schools in 2008-2009. Nineteen of these schools were confirmed as opening in 2008-2009. The years that the remaining 14 schools began operation could not be confirmed.

Table 2. Number of Schools Managed by Profiled EMOs, By EMO Size

	1998-1999	1999-2000	2000-2001	2001-2002	2002-2003	2003-2004	2004-2005	2005-2006	2006-2007	2007-2008	2008-2009
<i>Large EMOs</i>	94	177	223	281	325	373	434	424	409	450	537
<i>Medium EMOs</i>	32	48	58	52	50	51	49	56	56	44	113
<i>Small EMOs</i>	5	5	4	35	42	39	51	41	36	39	83
<i>Total number of EMO schools</i>	131	230	285	368	417	463	534	521	501	533	733

To accurately interpret these numbers it is important to note that in 2006-2007, Imagine Schools Inc., the nation’s second largest EMO, reported that it had changed from a for-profit to a nonprofit organization. As a result the company and the estimated 38 schools it managed that year were not included in the 2006-2007 Profiles report. In researching the 2007-2008 report we learned that Imagine Schools, Inc. was still operating as a for-profit company because it had not yet received IRS approval to operate as a

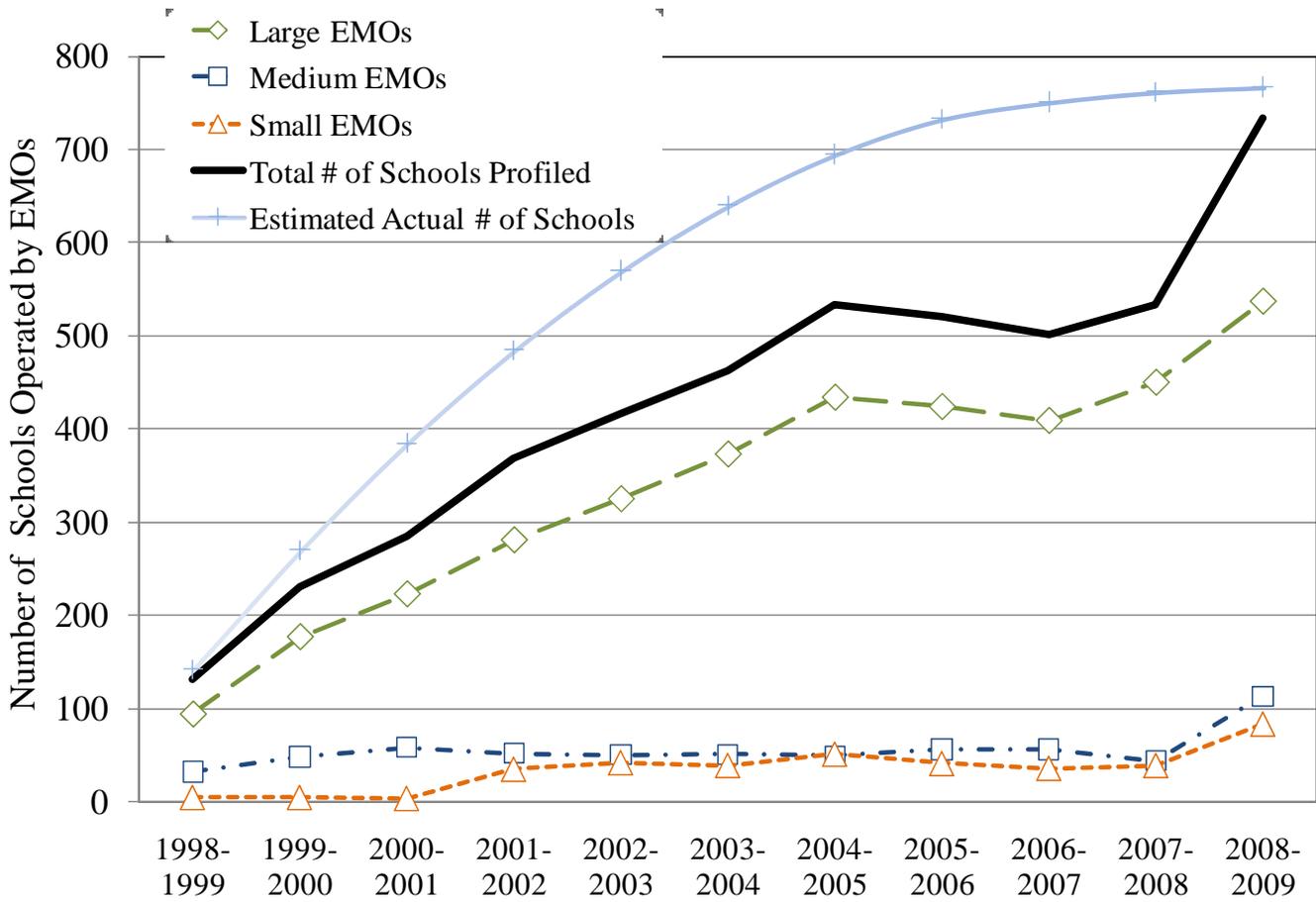


Figure 2. Illustration of the Growth of EMOs in Terms of the Number of Schools They Operate

nonprofit. As of July 23, 2009, Imagine Schools, Inc. was still awaiting a ruling from the IRS; it is, therefore, profiled as a for-profit EMO in the current report. It should be noted that Imagine Schools, Inc. responded to our request stating, “We have always operated as a non-profit and many of our schools are non-profit entities, we therefore decline to participate in the study.”²

Figure 2 illustrates the growth trends associated with the schools-under-management data in Table 2. Note that large EMOs predominate, even with the dramatic increase in the number of medium and small EMOs. Over the past decade, large EMOs have increased their share of the total number of schools under management. Medium-sized and small EMOs have only shown gradual growth in terms of the total number of schools they operate.

Large EMOs (i.e., those managing 10 or more schools) now account for 73.3% of all EMO-managed schools; medium-sized EMOs account for 15.4% of all EMO-operated schools; and small EMOs account for an additional 11.3%.

With regard to the numbers of schools in operation by school type, Figure 3 illustrates that charter schools account for approximately 94% of all EMO-managed schools. Since 2003-2004, the number of district schools managed by EMOs has trended downward. Even with the dramatic increase in the number of EMO-managed schools profiled, the number of EMO-managed district

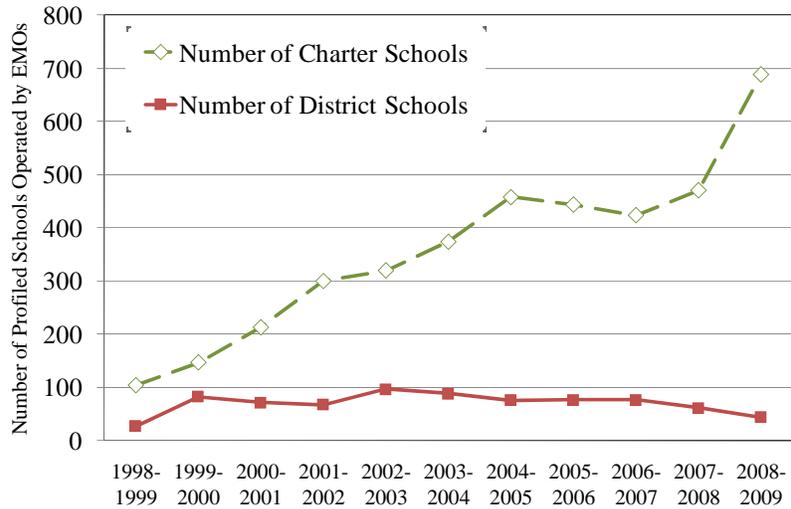


Figure 3. Number of Charter Schools and District Schools Operated by For-Profit EMOs

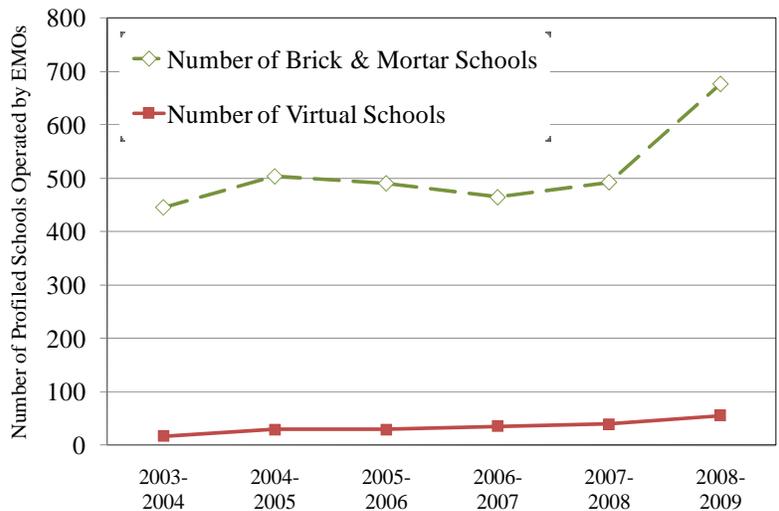


Figure 4. Number of Brick and Mortar Schools and Virtual Schools Operated by EMOs

² Email from Madeline Grossmann, Assistant to the President, Imagine Schools Arlington Office, July 23, 2009.

schools decreased to 44 from 62, making district schools a mere 6% of all EMO-managed schools.³

Figure 4 contrasts the number of EMO-managed “brick and mortar” schools to the number of virtual schools managed by EMOs. A virtual school delivers its curriculum and provides instruction via the Internet and electronic communication (see Appendix A for definitions). We have only collected data on virtual schools since the 2003-2004 school year. In that time, the number of virtual schools included in the *Profiles* reports has grown from 17 to 56. Virtual schools accounted for only 4% of the EMO-managed schools in 2003-2004; this year they accounted for 7.6% of EMO-managed schools. Because the virtual schools tend to have much larger enrollments than traditional brick-and-mortar schools, the number of students they enroll—as a proportion of all students in EMO-managed schools—accounts for 20.4% of all students in EMO-operated schools, up from 17.4% last year.

Fifty of the 56 virtual schools are run by large EMOs. Three medium EMOs, Pinnacle Education, Inc., Humanities and Sciences Academy of the United States, and eSchool Consultants, each manage one virtual school. The remaining three virtual schools are managed by small EMOs. KC Distance Learning, Inc. manages two schools, both of which are virtual. Altair Learning Management is a single-site EMO that manages a virtual school with the largest enrollment of any of the schools profiled (Electronic Classroom of Tomorrow, 8,476).

Two firms continue to dominate the virtual school industry: Connections Academy and K12 Inc. Virtual schools operate under two different governing frameworks. Most are established under state charter school laws. K12’s 24 schools include 22 established under charter regulations and two that are not. Connections Academy’s 13 schools include 11 charter schools and two noncharter public schools. An additional virtual school firm has been profiled this year. Insight Schools manages 10 virtual charter schools spread across nine states. A small number of virtual schools are operated under other arrangements—either directly under control of a school district or provided for under state enabling legislation that is separate from its charter school laws. Table 3 displays a summary of current virtual school operations.

Table 3. Number of Managed Schools by School Type

	2003-2004	2004-2005	2005-2006	2006-2007	2007-2008	2008-2009
<i>Number of Brick & Mortar Schools</i>	446	504	491	465	493	677
<i>Number of Virtual Schools</i>	17	30	30	36	40	56

³ This doesn’t take into account the 12 Hawaii district schools that were profiled last year but were dropped this year. District schools actually decreased from 50 to 44 schools.

Number of Students in Schools Managed by Profiled EMOs

In this section we describe current figures and overall trends in student enrollments. Large EMOs tend to have larger average school enrollments than medium or small EMOs (see Table 6). As a result, although large EMOs account for 73.3% of all EMO-managed schools, they enroll 78.5% of all students in EMO-managed schools (see Table 4).

Table 4. Number of Students in Schools Managed by EMOs, By EMO Size

	2001-2002	2002-2003	2003-2004	2004-2005	2005-2006	2006-2007	2007-2008	2008-2009
Large EMOs	135,000	166,464	178,670	214,205	209,495	198,583	225,050	266,140
Medium EMOs	15,057	14,168	11,665	13,535	15,971	20,092	15,758	34,956
Small EMOs	6,960	8,567	10,068	14,688	12,503	10,823	13,605	38,126
Total number of EMO students	157,017	189,199	200,403	242,428	237,969	229,498	254,413	339,222

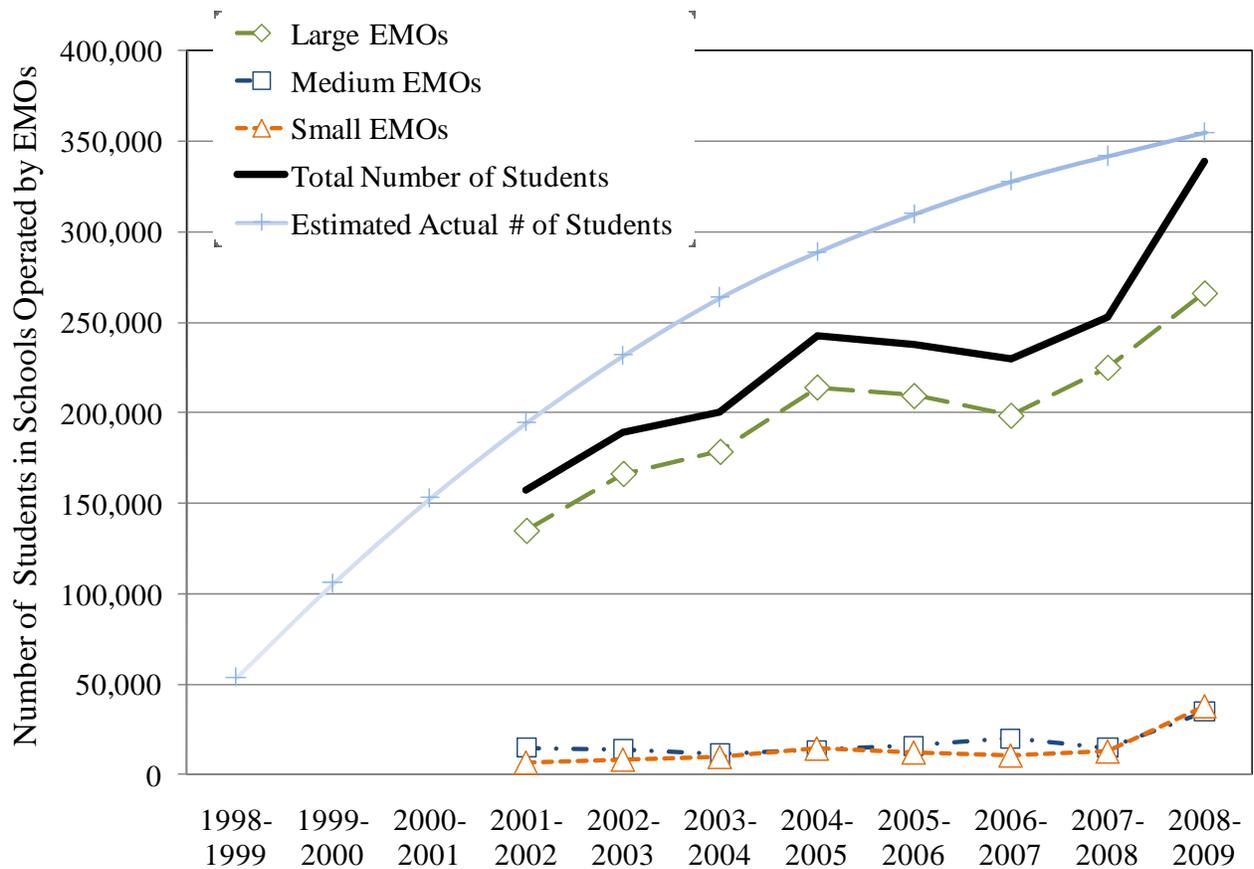


Figure 5. Number of Students Enrolled in Schools Managed by For-Profit EMOs

Prior to 2001-2002, student enrollment data were not collected for *Profiles* reports. Figure 5 displays enrollment data for companies profiled for the period 2001-2002 to 2008-2009. Also displayed is the calculated student enrollment trend estimate. The estimated enrollment for the first three years is based on the number of schools and the mean enrollment in schools for 2001-2002 and 2002-2003.

Each year since 2001-2002 the average and median enrollment for EMO-managed schools has increased. This fact also is taken into account when we calculate our estimated enrollments. The dip in overall enrollment in 2006-2007 is due to the exclusion of Imagine Schools Inc., which was included again in 2007-2008 and in the current report.

The data in Table 5 display the number of EMO-managed schools and total enrollment of those schools by school type. The Common Core of Data definitions were used to classify schools as either “primary,” “middle,” “high,” or “other” (see definitions in Appendix A). Fifty-seven percent of all EMO-managed schools are at the primary level in 2008-2009, compared with 60% in the previous year.

Table 5. Number of Schools and Students Enrolled in Schools Operated by Profiled EMOs, By School Level (2006-2007 to 2008-2009)

	2006-2007		2007-2008		2008-2009	
	<i>Schools</i>	<i>Enrollment</i>	<i>Schools</i>	<i>Enrollment</i>	<i>Schools</i>	<i>Enrollment</i>
<i>Primary</i>	292	133,886	324	161,256	419	189,361
<i>Middle</i>	27	12,434	33	13,917	54	16,022
<i>High</i>	94	28,352	100	48,745	146	41,743
<i>Other</i>	88	54,826	76	30,495	114	92,096

Table 6 displays the 2008-2009 average and median enrollments for EMO-operated schools, in terms of EMO size and instruction level. The data illustrate that schools run by large EMOs have a larger median enrollment than do schools operated by medium or small-sized EMOs. The data in Table 6 illustrate the predominance of the large EMOs, both in terms of the number of schools they manage and the total number of students their schools enroll. It also illustrates the extent to which large EMOs focus on primary schools with relatively large enrollments.

Table 6. Numbers of Schools and Students Enrolled, by EMO Size and School Level, 2008-2009

		<i>Number of Schools</i>	<i>Total Enrollment</i>	<i>Average Enrollment</i>	<i>Median enrollment</i>
<i>Large EMOs</i>	<i>Primary</i>	327	155,926	477	461
	<i>Middle</i>	45	14,141	314	243
	<i>High</i>	101	31,226	309	261
	<i>Other</i>	64	64,847	1,013	206
	Total	537	266,140	496	408
<i>Medium EMOs</i>	<i>Primary</i>	52	19,133	368	299
	<i>Middle</i>	6	1,268	211	253
	<i>High</i>	24	4,986	208	105
	<i>Other</i>	31	9,569	309	177
	Total	113	34,956	309	206
<i>Small EMOs</i>	<i>Primary</i>	40	14,302	358	254
	<i>Middle</i>	3	613	204	142
	<i>High</i>	21	5,531	263	218
	<i>Other</i>	19	17,680	931	450
	Total	83	38,126	459	271

Number of EMOs by State

Figure 6 illustrates the distribution of EMOs by state. Michigan has the most for-profit EMOs, with a total of 37 companies that operate 1 or more public charter schools. Arizona is close behind, with 36 for-profit EMOs. Florida, Ohio, and Pennsylvania also have a sizeable number of EMOs, each with between 11 and 19 companies. After these

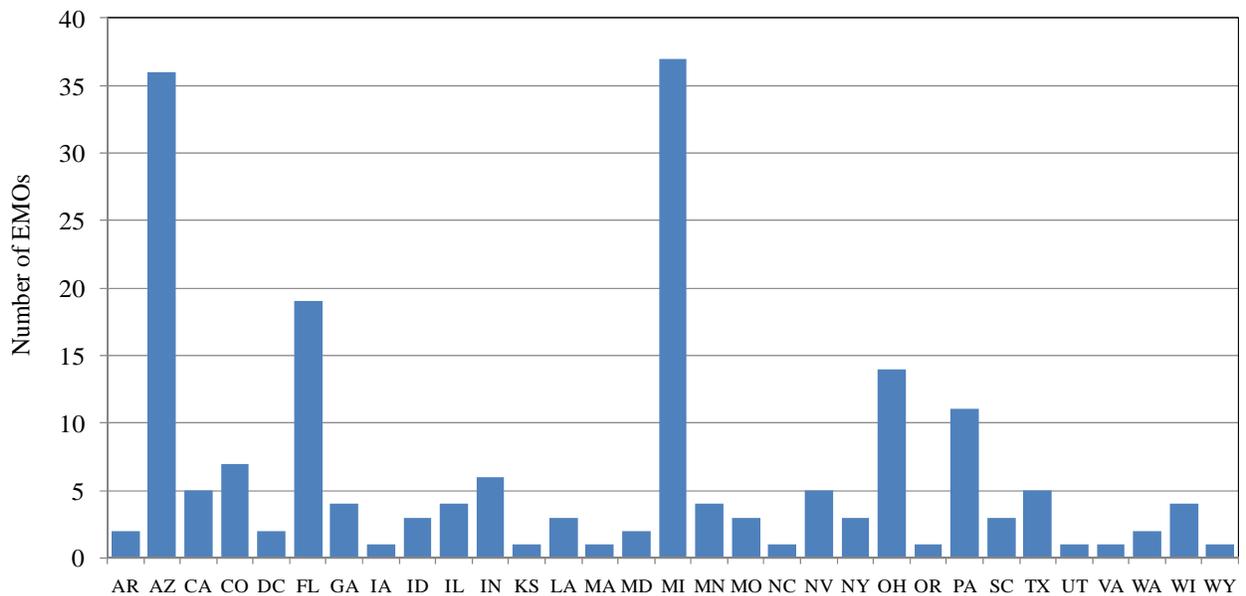


Figure 6. Number of For-Profit EMOs by State

states, the numbers of companies per state drop off considerably. The remaining 26 states with EMOs typically have between 1 and 5 for-profit EMOs operating within their borders.

While Figure 6 displays the number of companies in existence, Figure 7 displays the number of schools operated by for-profit EMOs per state. Michigan stands out as an exceptional case, with 191 schools operated by for-profit EMOs. Florida is a distant second, with 136 for-profit EMO operated schools. Arizona’s EMOs have fewer schools on average. Therefore, while Arizona had nearly as many companies as Michigan, the total number of schools operated by for-profit EMOs is only 103. Ohio, with 95 schools, and Pennsylvania, with 30 schools, also have large concentrations of for-profit-EMO-operated schools. In the case of Pennsylvania, many of its EMO-operated schools are Philadelphia district schools rather than charter schools. In the other states, the bulk of the EMO-operated schools are charter schools. California, Colorado and Texas, all with between 15 and 17 schools operated by for-profit EMOs, round out what one might consider the key states with for-profit EMOs.

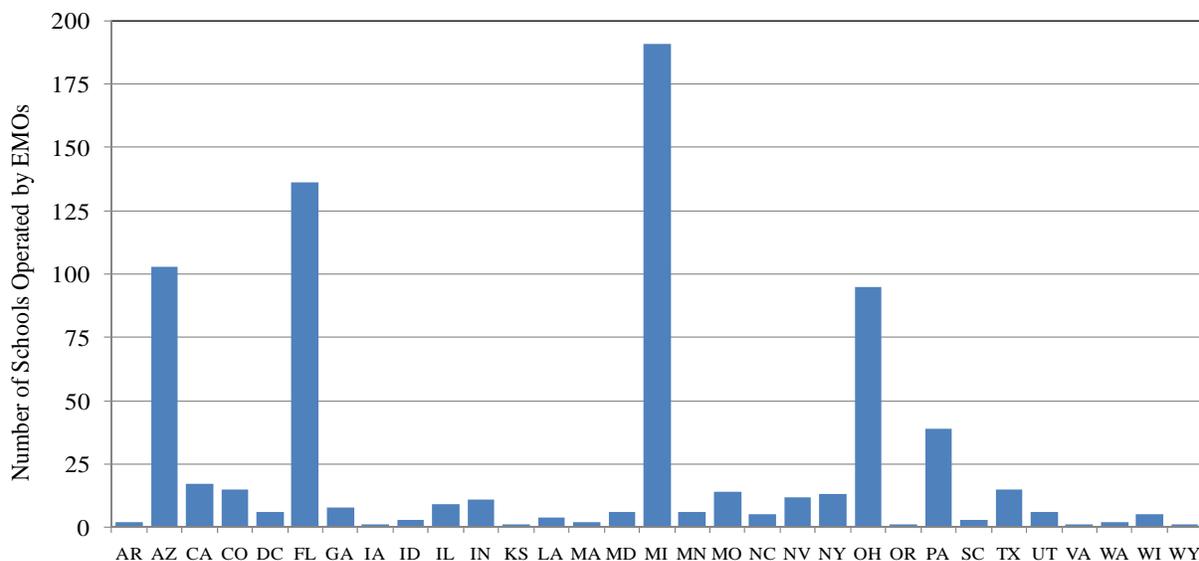


Figure 7. Number of Schools Operated by For-Profit EMOs by State

Description of the Appendices

The appendices contain important information that will be helpful in using the Profiles report. Below is a list of appendices and a brief description of each:

- **Appendix A** contains definitions of terms and notes that will be helpful in understanding the company summaries and profiles.
- **Appendix B** contains notes on state-level resources and responses from states and EMOs.
- **Appendix C** contains a list of companies that are no longer profiled and the reason(s) why.
- **Appendix D** contains the methods for gathering and reporting all EMO-related data.

LARGE COMPANY SUMMARY

Summary of For-Profit EMOs Managing 10 or More Schools, Listed Alphabetically by Company Name

Company Name	Company Location	Public Schools Managed			Enrollment	States	Page
		Charter	District	Total			
Academica	Miami, Florida	54		54	20,105	3: FL, TX, UT	20
Charter School Administrative Services	Southfield, Michigan	19		19	7,253	5: GA, MI, MO, OH, TX	27
Charter Schools USA	Fort Lauderdale, Florida	18		18	13,630	1: FL	33
Connections Academy	Baltimore, Maryland	11	2	13	13,278	12: AZ, CA, CO, FL, ID, MN, NV, OH, OR, PA, SC, WI	38
CS Partners, LLC	Hartland, Michigan	10		10	3,285	1: MI	44
Edison Learning	New York, New York	31	31	62	37,574	16: CA, CO, GA, IA, IL, IN, LA, MD, MI, MN, MO, NV, NY, OH, PA, WI	48
Helicon Associates	Trenton, Michigan	12		12	3,457	1: MI	64
Imagine Schools, Inc.	Arlington, Virginia	76		76	32,316	10: AZ, DC, FL, GA, IN, MD, MI, MO, NV, OH	69
Insight Schools	Portland, Oregon	10		10	4,548	9: CA, CO, ID, KS, MN, NV, SC, WA, WI	79
K12 Inc.	Herndon, Virginia	22	2	24	37,542	15: AR, AZ, CA, CO, FL, ID, IL, IN, NV, OH, PA, SC, TX, WI, WY	85
Leona Group, LLC, The	Phoenix, Arizona	67		67	18,577	6: AZ, FL, IN, LA, MI, OH	93
Mosaica Education, Inc.	New York, New York	33		33	10,163	8: AZ, CO, DC, IL, IN, MI, OH, PA	102
National Heritage Academies	Grand Rapids, Michigan	57		57	36,737	6: CO, IN, MI, NC, NY, OH	110
Non-Public Educational Services, Inc.	Salem, Massachusetts	13		13	2,971	2: FL, TX	118
Victory Schools, Inc.	New York, New York	12	6	18	8,378	3: IL, NY, PA	124
White Hat Management	Akron, Ohio	51		51	16,326	6: AZ, CO, FL, MI, OH, PA	130
Large Company Totals: 16 Large EMOs		496	41	537	266,140	29	

MEDIUM COMPANY SUMMARY

Summary of For-Profit EMOs Managing 4 to 9 Schools, Listed Alphabetically by Company Name

Company Name	Company Location	Public Schools Managed			Enrollment	States	Page
		Charter	District	Total			
ACH of America, LLC	Altamonte Springs, Florida	4		4	452	1: FL	139
Advance Educational Services	Lansing, Michigan	4		4	993	1: MI	140
Benjamin Franklin Charter School	Gilbert, Arizona	4		4	2,091	1: AZ	141
Charter School Associates, Inc.	Sunrise, Florida	7		7	2,375	1: FL	142
Choice Schools Associates, LLC	Grand Rapids, Michigan	9		9	2,446	1: MI	143
Edtec Central, LLC	Ferndale, Michigan	4		4	373	1: MI	145
Educational Services of America, Inc.	Liberty, Illinois	9		9	635	1: AZ	146
eSchool Consultants	Columbus, Ohio	4		4	2,232	1: OH	148
Evans Solution Management Company	Detroit, Michigan	7		7	679	1: MI	149
Global Educational Excellence	Ann Arbor, Michigan	8		8	2,609	2: MI, OH	151
Humanities and Sciences Academy of the United States, Inc.	Phoenix, Arizona	4		4	260	1: AZ	153
Ideabanc, Inc.	Tucson, Arizona	4		4	721	1: AZ	154
Institute of Charter School Management and Resources	Kettering, Ohio	6		6	1,306	1: OH	155
Midwest Management Group Inc.	Michigan	5		5	1,789	1: MI	157
OmniVest Properties Management, LLC	Newtown, Pennsylvania	6		6	2,770	1: PA	159
Pinnacle Education, Inc.	Tempe, Arizona	6		6	1,616	1: AZ	160
Rader Group	Fort Walton Beach, Florida	5		5	886	1: FL	162
Romine Group, LLC, The	Utica, Michigan	5		5	3,454	1: MI	163
SABIS Educational Systems	Eden Prairie, Minnesota	7		7	4,712	5: AZ, LA, MA, MI, OH	164
Varner and Associates International LLC	Lathrup Village, Michigan	5		5	2,557	1: MI	165
Medium Company Totals: 20 Medium EMOs		113		113	34,956	7	

SMALL COMPANY SUMMARY

Summary of For-Profit EMOs Managing 3 or Fewer Schools, Listed Alphabetically by Company Name

Company Name	Company Location	Public Schools Managed			Enrollment	States	Page
		Charter	District	Total			
777 Educational Management Company	Detroit, Michigan	2		2	185	1: MI	213
A Childs View School Inc.	Tucson, Arizona	1		1	59	1: AZ	167
Academic Leadership Services, L.P.	Pittsburgh, Pennsylvania	1		1	259	1: PA	168
Accelerated Learning Center, Inc.	Phoenix, Arizona	1		1	240	1: AZ	169
Allen-Cochran Enterprises	Chandler, Arizona	1		1	309	1: AZ	170
Allsport Enterprises, Inc	Tucson, Arizona	1		1	75	1: AZ	171
AlphaStaff	Fort Lauderdale, Florida	3		3	327	1: FL	172
Altair Learning Management	Columbus, Ohio	1		1	8,476	1: OH	173
American Basic Schools, LLC	Mesa, Arizona	1		1	720	1: AZ	174
American Institutional Management Services	Dearborn, Michigan	1		1	470	1: MI	175
Bardwell Group	Redford, Michigan	2		2	1,064	1: MI	176
Black Star Educational Management	Detroit, Michigan	1		1	194	1: MI	177
Bright Beginnings School, Inc.	Chandler, Arizona	1		1	415	1: AZ	178
Bright Horizons Family Solutions LLC	Watertown, Massachusetts	1		1	460	1: FL	179
Carter, Reddy and Associates	Gainesville, Florida	1		1	325	1: AR	180
Champion Schools, Inc.	Phoenix, Arizona	1		1	194	1: AZ	181
Charter for Excellence	Maricopa, Arizona	1		1	844	1: AZ	182
Charter School Management Inc.	Gladwyne, Pennsylvania	1		1	2,103	1: PA	183
Community Education Partners	Nashville, Tennessee	1	1	2	547	2: FL, VA	184
Compass High School, Inc.	Tucson, Arizona	1		1	331	1: AZ	185
Connections Between Cultures, Inc.	Wichita Falls, Texas	1		1	161	1: TX	186
Cornerstone Charter School, Inc.	Phoenix, Arizona	1		1	199	1: AZ	187
Country Gardens Educational Services, LLC	Laveen, Arizona	1		1	363	1: AZ	188
Desert Springs Academy	Tucson, Arizona	1		1	144	1: AZ	189
East Valley Academy	Scottsdale, Arizona	1		1	20	1: AZ	190
Eastpointe High School, Inc.	Tucson, Arizona	1		1	206	1: AZ	191
EdFutures, Inc.	Carlsbad, California	3		3	750	3: CA, GA, FL	192
Education Associates	Holland, Michigan	1		1	805	1: MI	193
Education Management and Networks	Warren, Michigan	3		3	539	1: MI	194
Educational Impact, Inc.	Tucson, Arizona	2		2	139	1: AZ	195
Educators Management Group	Palm Bay, Florida	1		1	185	1: FL	196
Eduprize Schools, LLC	Queen Creek, Arizona	1		1	1,305	1: AZ	197
GAR, LLC	Tempe, Arizona	1		1	106	1: AZ	198
Hamadeh Educational Services, Inc.	Dearborn, Michigan	3		3	2,020	1: MI	199
Heritage Academy, Inc.	Mesa, Arizona	1		1	449	1: AZ	200
Innovative Teaching Solutions	Southfield, Michigan	3		3	1,587	1: MI	201
KC Distance Learning Inc.	Bloomsburg, Pennsylvania		2	2	229	2: MN, WA	202
Lakeshore Educational Management, Inc.	Charlevoix, Michigan	3		3	657	1: MI	203
LLL Licensing Inc.	Pinellas Park, Florida	1		1	92	1: FL	204

SMALL COMPANY SUMMARY

Summary of For-Profit EMOs Managing 3 or Fewer Schools, Listed Alphabetically by Company Name

Company Name	Company Location	Public Schools Managed			Enrollment	States	Page
		Charter	District	Total			
Montessori Charter School of Flagstaff, Inc.	Flagstaff, Arizona	1		1	272	1: AZ	205
Montessori Schoolhouse of Tucson, Inc.	Tucson, Arizona	2		2	85	1: AZ	206
Nobel Learning Communities, Inc.	West Chester, Pennsylvania	1		1	700	1: PA	207
Professional Contract Management Inc.	Portland, Michigan	1		1	135	1: MI	208
Rose Management Group	Tucson, Arizona	3		3	990	1: AZ	209
Schoolhouse Services and Staffing, Inc.	Detroit, Michigan	3		3	1,329	1: MI	210
Select Management Inc.	Pontiac, Michigan	1		1	209	1: MI	211
Self Development Charter School	Mesa, Arizona	1		1	271	1: AZ	212
Smart Schools Management	Traverse City, Michigan	1		1	1,037	1: MI	214
Solid Rock Management Company	Detroit, Michigan	1		1	724	1: MI	215
Southern Arizona Community Academy, Inc.	Tucson, Arizona	1		1	187	1: AZ	216
Summit Management Consulting	Kimball, Michigan	1		1	813	1: MI	217
Superior Management Corporation	Clearwater, Florida	1		1	232	1: FL	218
Synergy Training Solutions	St. Clair Shores, Michigan	2		2	411	1: MI	219
TAG Elementary, Inc.	Tucson, Arizona	1		1	214	1: AZ	220
Technical Academy Group LLC	Dearborn, Michigan	1		1	1,084	1: MI	221
Three Cord Inc.	York, Pennsylvania	1		1	400	1: PA	222
Transitions Consultants LLC	Southfield, Michigan	2		2	900	1: MI	223
Visions Education Development Consortium LLC	Flint, Michigan	1		1	388	1: MI	224
Youth and Family Centered Services	Austin, Texas	1		1	192	1: FL	225
Small Company Totals: 59 Small EMOs		80	3	83	38,126	12	

For-Profit EMO Totals:	Public Schools Managed			Enrollment	States	
	Charter	District	Total			
95 For-Profit EMOs	689	44	733	339,222	31	

PROFILES OF FOR-PROFIT EDUCATION MANAGEMENT ORGANIZATIONS: 2008-2009

Large Companies: Managing 10 or More Schools

Academica

Large Company: Managing 10 or More Schools

Address	Telephone and Fax	Web Address	Year Founded	Privately Held / Publicly Traded	Profitability
6361 Sunset Drive Miami, FL 33143	305-669-2906 305-669-4390	www.academicaschools. com	1999	Unknown	Unknown

Company Schools by State

Florida

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Archimedean Academy	Miami, FL	2002	K-5	426	Yes	No
Archimedean Middle Conservatory	Miami, FL	2005	6-8	245	Yes	No
Archimedean Upper Conservatory	Miami, FL	2008	9-12	65	Yes	No
Ben Gamla Charter School	Hollywood, FL	2007	K-8	591	Yes	No
City of Hialeah Educational Academy	Hialeah, FL	2008	9	99	Yes	No
Doral Academy Charter High School	Doral, FL	2001	9-12	857	Yes	No
Doral Academy Charter Middle School	Miami, FL	2003	6-8	935	Yes	No
Doral Academy Elementary	Miami, FL	1999	K-5	747	Yes	No
Doral Performing Arts and Entertainment Academy	Doral, FL	2005	9-12	61	Yes	No
International Studies Charter High School	Miami, FL	2004	9-12	255	Yes	No
Mater Academy	Hialeah Gardens, FL	1997	K-5	697	Yes	No
Mater Academy Charter High	Hialeah Gardens, FL	2002	9-12	1457	Yes	No
Mater Academy Charter Middle	Hialeah Gardens, FL	2003	6-8	1151	Yes	No
Mater Academy East Charter	Miami, FL	2002	K-5	431	Yes	No
Mater Academy East Charter High	Miami, FL	2007	9-12	167	Yes	No

Academica

Large Company: Managing 10 or More Schools

Mater Academy High School of International Studies	Miami, FL	2008	9-12	10	Yes	No
Mater Academy Lakes High School	Hialeah, FL	2006	9-12	270	Yes	No
Mater Academy Lakes Middle School	Hialeah, FL	2006	6-8	221	Yes	No
Mater Academy Middle School of International Studies	Miami, FL	2008	6-8	16	Yes	No
Mater Academy of International Studies	Miami, FL	2008	K-5	18	Yes	No
Mater East Academy Middle School	Miami, FL	2005	6-8	296	Yes	No
Mater Gardens Academy Elementary	Hialeah, FL	2006	K-5	339	Yes	No
Mater Gardens Academy Middle School	Hialeah, FL	2003	6-8	146	Yes	No
Mater Performing Arts & Entertainment Academy	Hialeah Gardens, FL	2005	9-12	156	Yes	No
Miami Childrens Museum Charter School	Miami, FL	2004	K-2	186	Yes	No
Pinecrest Academy (South Campus)	Miami, FL	2006	K-5	575	Yes	No
Pinecrest Academy Charter Middle School	Miami, FL	2003	6-8	421	Yes	No
Pinecrest Academy High School	Miami, FL	2008	9	10	Yes	No
Pinecrest Preparatory Academy	Miami, FL	2001	K-5	404	Yes	No
Somerset Academy (Country Palms)	Miami, FL	2008	K-5	21	Yes	No
Somerset Academy (Silver Palms)	Miami, FL	2007	K-8	884	Yes	No
Somerset Academy Charter Dade	Miami, FL	2004	K-5	539	Yes	No
Somerset Academy Charter High	Pembroke Pines, FL	2002	9-12	548	Yes	No
Somerset Academy Charter High Dade	Homestead, FL	2004	9-12	103	Yes	No
Somerset Academy Charter Middle Dade	Miami, FL	2004	6-8	129	Yes	No
Somerset Academy Davie Charter	Davie, FL	2003	K-5	138	Yes	No

Academica

Large Company: Managing 10 or More Schools

Somerset Academy Elementary	Pembroke Pines, FL	2000	K-5	800	Yes	No
Somerset Academy Elementary (Miramar Campus)	Miramar, FL	2006	K-5	592	Yes	No
Somerset Academy Middle (Miramar Campus)	Miramar, FL	2006	6-8	330	Yes	No
Somerset Academy Middle School	Miami, FL	2008	6-8	12	Yes	No
Somerset Academy Middle School	Pembroke Pines, FL	2000	6-8	613	Yes	No
Somerset Academy South High School	Miami, FL	2008	9-12	10	Yes	No
Somerset Academy South Middle School	Miami, FL	2008	6-8	14	Yes	No
Somerset Arts Conservatory	Pembroke Pines, FL	2006	9-12	45	Yes	No
Somerset City Arts Academy	Homestead, FL	2008	9-12	106	Yes	No
Somerset Neighborhood School	Miramar, FL	1997	K-5	76	Yes	No
The Theodore R. and Thelma A. Gibson Charter School	Miami, FL	2003	6-8	30	Yes	No

Texas

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Brooks Academy	San Antonio, TX	2006	6-12	451	Yes	No

Utah

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
North David Preparatory Academy	Layton, UT	2004	K-9	934	Yes	No
North Star Academy	Bluffdale, UT	2005	K-9	500	Yes	No
Ogden Preparatory	Ogden, UT	2003	K-8	580	Yes	No
Quest Academy	West Haven, UT	2008	K-6	506	Yes	No

Academica

Large Company: Managing 10 or More Schools

Syracuse Arts Academy	Syracuse, UT	2006	K-6	529	Yes	No
Wasatch Peak Academy	North Salt Lake, UT	2005	K-6	363	Yes	No

Total Number of Schools: 54

Total Enrollment: 20,105

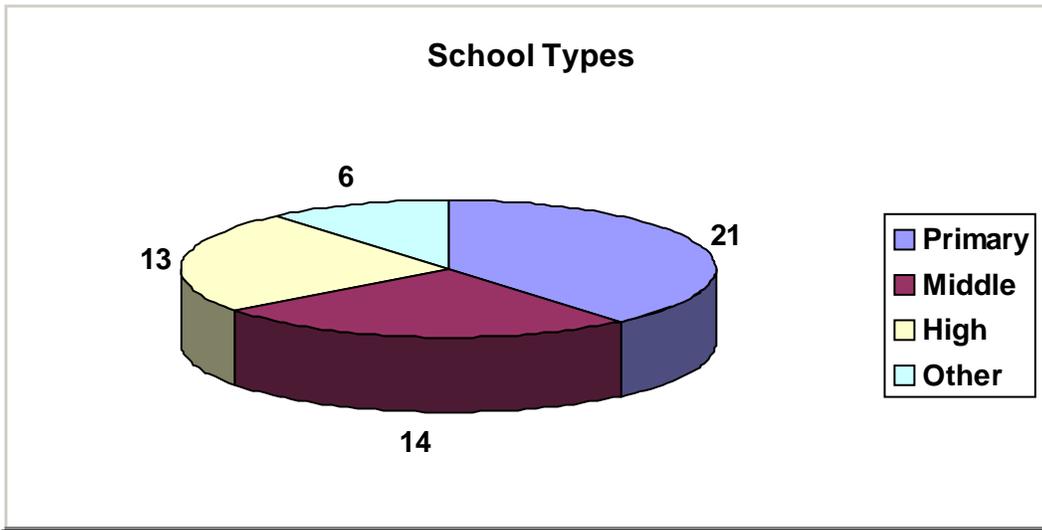
States Operated in: FL, TX, UT

Number of Schools No Longer Profiled

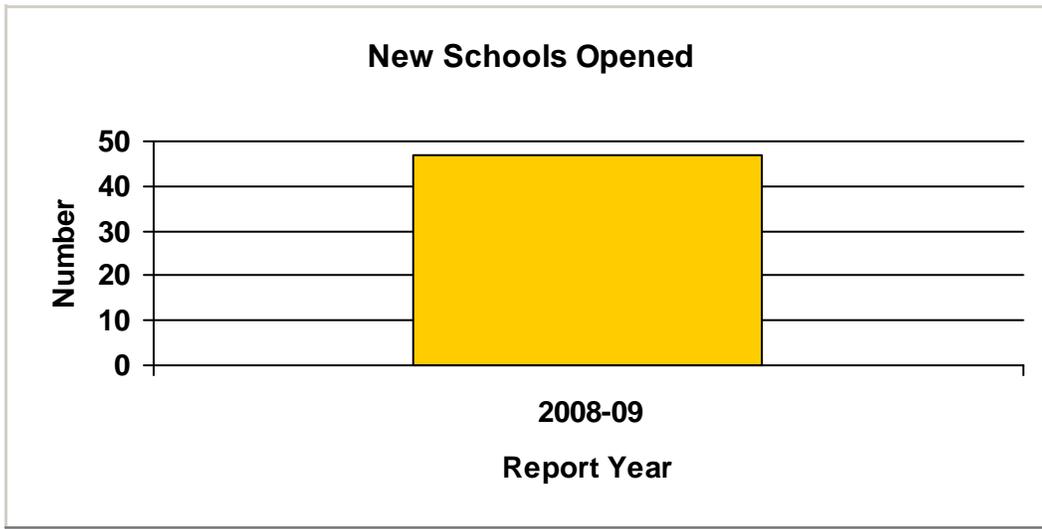
Year	# of Schools
1998-99	N/A
1999-00	N/A
2000-01	N/A
2001-02	N/A
2002-03	N/A
2003-04	N/A
2004-05	N/A
2005-06	N/A
2006-07	N/A
2007-08	0

Academica

Large Company: Managing 10 or More Schools



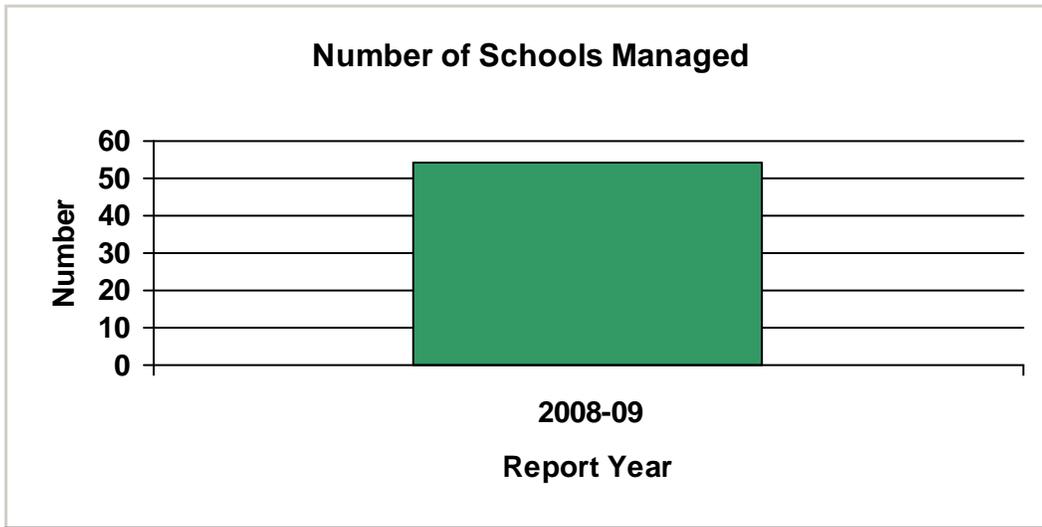
CCD Level	# of Schools
Primary	21
Middle	14
High	13
Other	6
Unknown	0



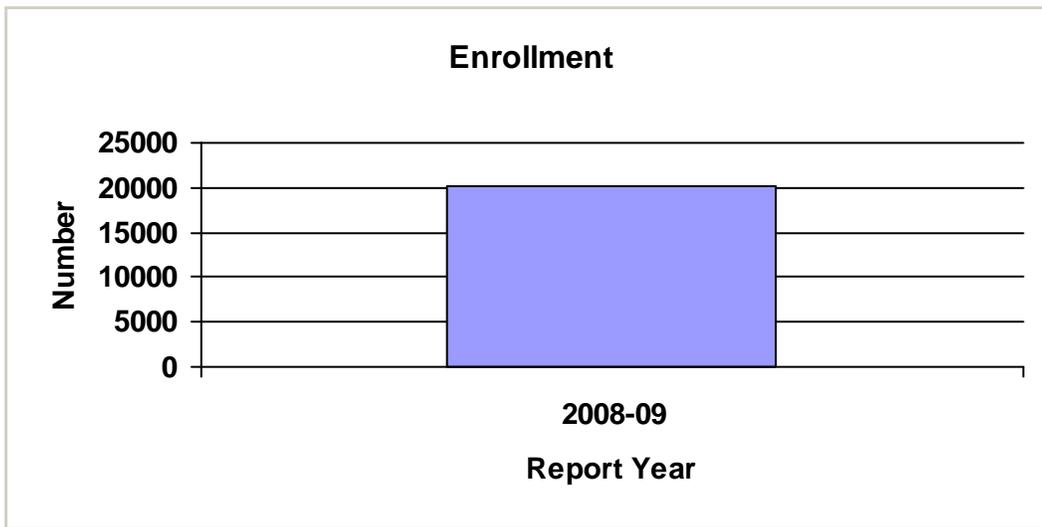
Report Year	New Schools
1998-99	N/A
1999-00	N/A
2000-01	N/A
2001-02	N/A
2002-03	N/A
2003-04	N/A
2004-05	N/A
2005-06	N/A
2006-07	N/A
2007-08	N/A
2008-09	47

Academica

Large Company: Managing 10 or More Schools



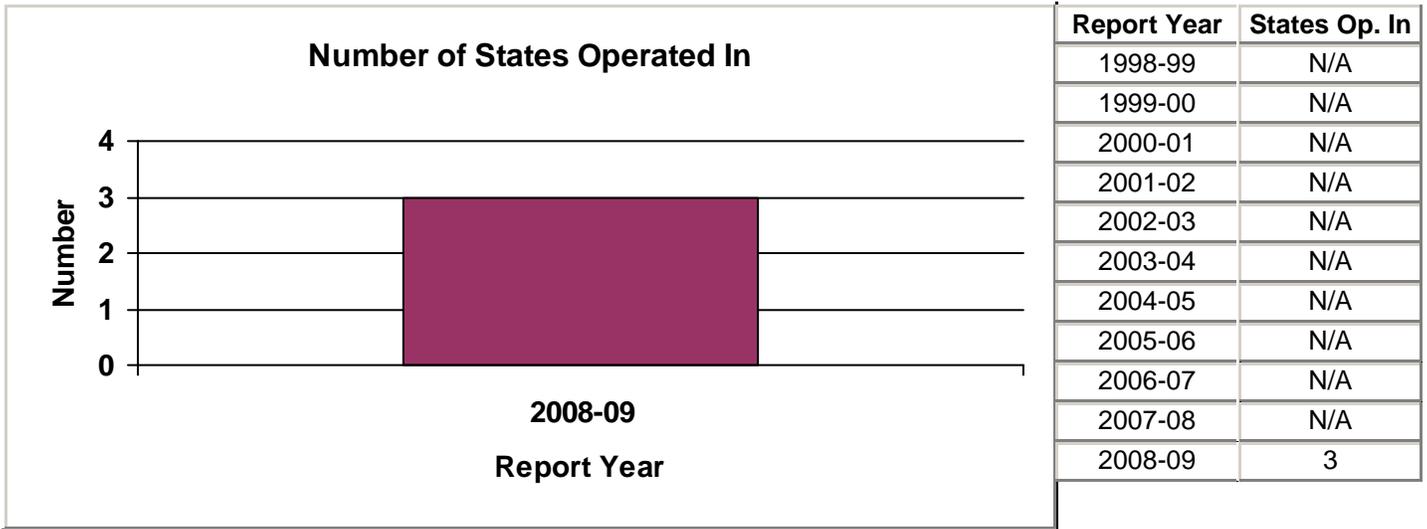
Report Year	# of Schools
1998-99	N/A
1999-00	N/A
2000-01	N/A
2001-02	N/A
2002-03	N/A
2003-04	N/A
2004-05	N/A
2005-06	N/A
2006-07	N/A
2007-08	N/A
2008-09	54



Report Year	# of Students
1998-99	N/A
1999-00	N/A
2000-01	N/A
2001-02	N/A
2002-03	N/A
2003-04	N/A
2004-05	N/A
2005-06	N/A
2006-07	N/A
2007-08	N/A
2008-09	20105

Academica

Large Company: Managing 10 or More Schools



Charter School Administrative Services

Large Company: Managing 10 or More Schools

Address	Telephone and Fax	Web Address	Year Founded	Privately Held / Publicly Traded	Profitability
20755 Greenfield Rd, Ste 30 Southfield, MI 48075	248-567-7787 248-569-6552	None	1995	Private	Unknown

Company Schools by State

Georgia

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Academy of Lithonia	Lithonia, GA	Unknown	K-7	481	Yes	No

Michigan

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Academy of Detroit West	Detroit, MI	1995	K-1	58	Yes	No
Academy of Detroit-West	Redford, MI	Unknown	2-6	225	Yes	No
Academy of Inkster	Inkster, MI	1999	9-12	221	Yes	No
Academy of Lathrup Village	Lathrup Village, MI	1995	K-8	393	Yes	No
Academy of Oak Park - Elementary	Oak Park, MI	Unknown	K-5	357	Yes	No
Academy of Oak Park - High	Ferndale, MI	1995	K-12	643	Yes	No
Academy of Oak Park - Middle	Detroit, MI	Unknown	6-8	247	Yes	No
Academy of Southfield	Southfield, MI	1995	K-8	373	Yes	No
Academy of Warren	Warren, MI	2005	K-8	849	Yes	No
Academy of Waterford	Waterford, MI	2003	K-8	211	Yes	No
Academy of Westland	Westland, MI	1996	K-8	352	Yes	No
Cherry Hill School of Performing Arts	Inkster, MI	1999	K-12	920	Yes	No

Charter School Administrative Services

Large Company: Managing 10 or More Schools

Missouri

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Academy of Kansas City	Kansas City, MO	1999	K-8	380	Yes	No

Ohio

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Academy of Business & Tech Elementary	Toledo, OH	2000	K-8	222	Yes	No
Academy of Dayton	Trotwood, OH	2001	K-8	141	Yes	No

Texas

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Academy of Beaumont	Beaumont, TX	1998	K-8	260	Yes	No
Academy of Dallas	Dallas, TX	1998	K-8	446	Yes	No
Bexar County Academy	San Antonio, TX	1998	K-8	474	Yes	No

Total Number of Schools: 19

Total Enrollment: 7,253

States Operated in: GA, MI, MO, OH, TX

Number of Schools No Longer Profiled

Year	# of Schools
1998-99	1
1999-00	0
2000-01	0
2001-02	0

Charter School Administrative Services

Large Company: Managing 10 or More Schools

2002-03	0
2003-04	0
2004-05	0
2005-06	0
2006-07	0
2007-08	3
2007-08	0

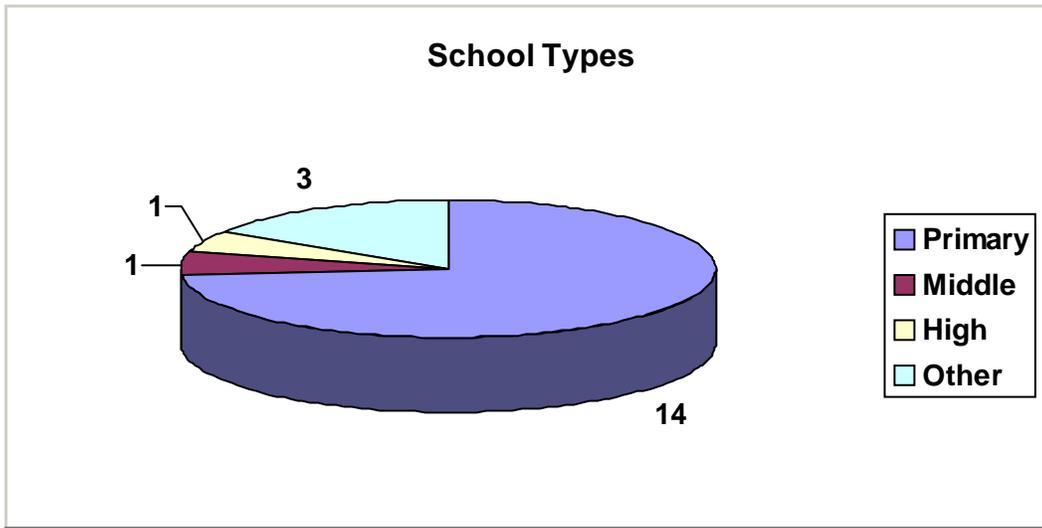
Schools No Longer Profiled for this Reporting Period

Michigan

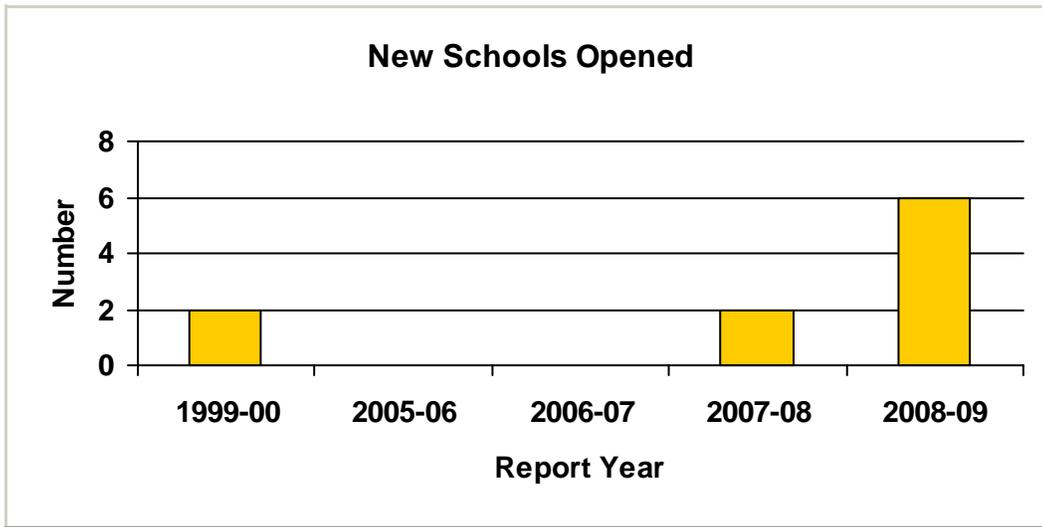
School Name	School Location	Reason No Longer Profiled
Academy of Flint	Flint, MI	School is now managed by Varner & Associates, LLC

Charter School Administrative Services

Large Company: Managing 10 or More Schools



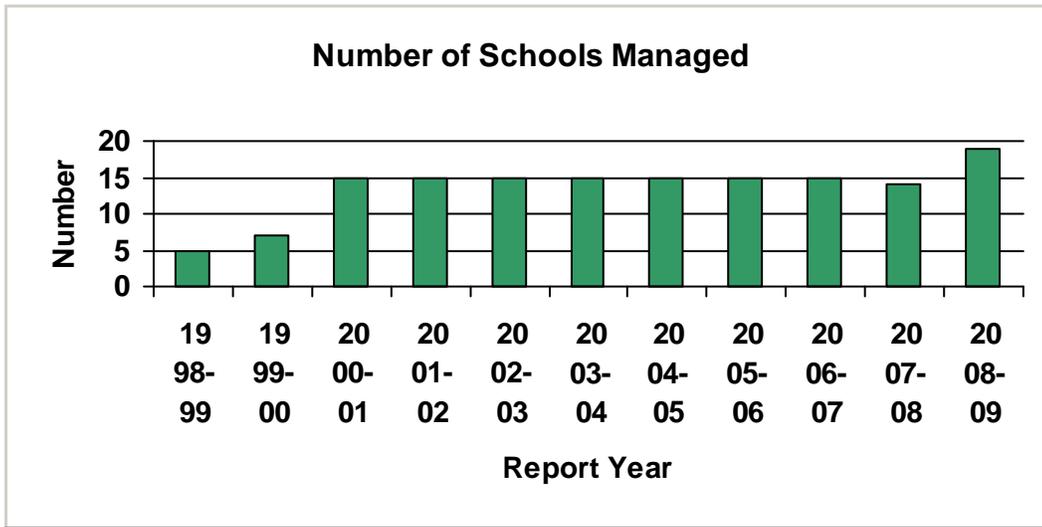
CCD Level	# of Schools
Primary	14
Middle	1
High	3
Other	1
Unknown	0



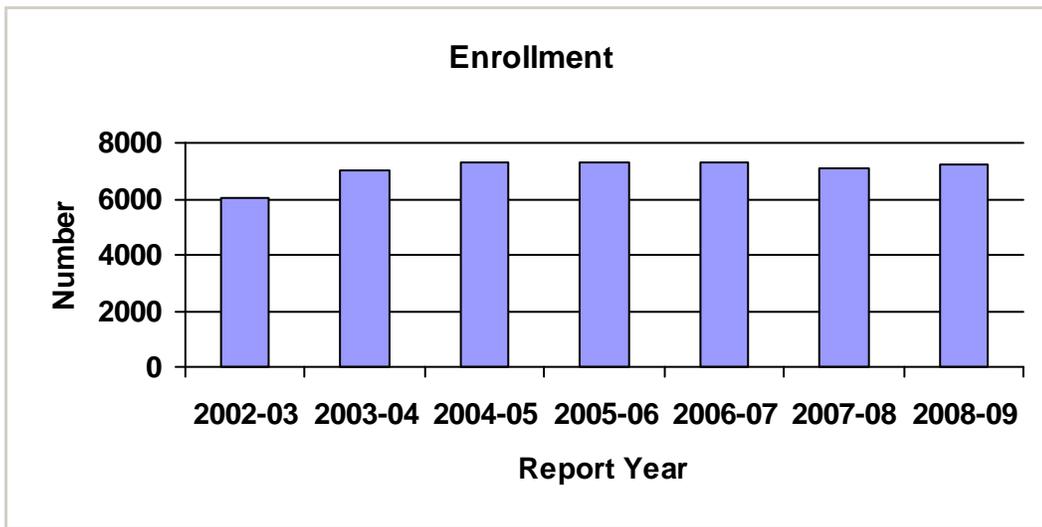
Report Year	New Schools
1998-99	Unknown
1999-00	2
2000-01	Unknown
2001-02	Unknown
2002-03	Unknown
2003-04	Unknown
2004-05	Unknown
2005-06	0
2006-07	0
2007-08	2
2008-09	6

Charter School Administrative Services

Large Company: Managing 10 or More Schools



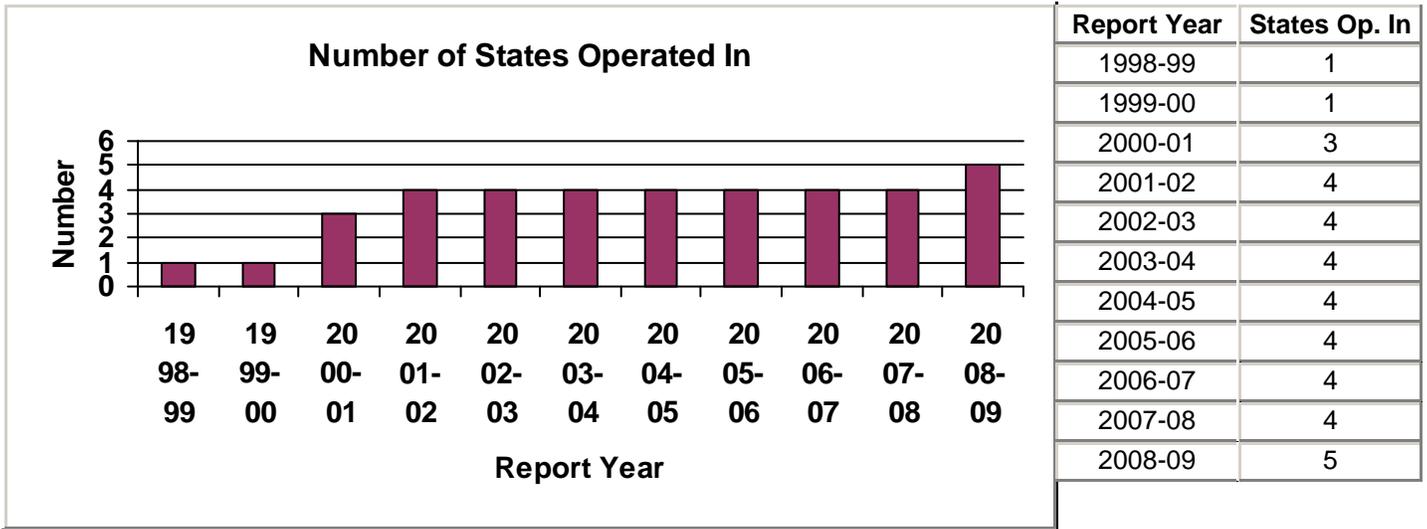
Report Year	# of Schools
1998-99	5
1999-00	7
2000-01	15
2001-02	15
2002-03	15
2003-04	15
2004-05	15
2005-06	15
2006-07	15
2007-08	14
2008-09	19



Report Year	# of Students
1998-99	Unknown
1999-00	Unknown
2000-01	Unknown
2001-02	Unknown
2002-03	6031
2003-04	7046
2004-05	7295
2005-06	7295
2006-07	7295
2007-08	7096
2008-09	7253

Charter School Administrative Services

Large Company: Managing 10 or More Schools



Charter Schools USA

Large Company: Managing 10 or More Schools

Address	Telephone and Fax	Web Address	Year Founded	Privately Held / Publicly Traded	Profitability
6245 N. Federal Hwy, 5th Fl Fort Lauderdale, FL 33308	954-202-3500 954-202-3512	www.charterschoolsusa. com	1997	Private	Not Profitable

Company Schools by State

Florida

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Aventura City of Excellence School	Aventura, FL	2003	K-8	897	Yes	No
Bonita Springs Charter School	Bonita Springs, FL	2002	K-8	1301	Yes	No
Cape Coral Charter School	Cape Coral, FL	2004	K-8	559	Yes	No
City of Coral Springs Charter School	Coral Springs, FL	1999	6-12	1609	Yes	No
Downtown Miami Charter School	Miami, FL	2002	K-6	643	Yes	No
Four Corners Charter School	Davenport, FL	2001	K-8	971	Yes	No
Gateway Charter High School	Fort Myers, FL	2004	9-12	844	Yes	No
Gateway Charter School	Fort Myers, FL	2003	K-4	958	Yes	No
Gateway Charter School Middle	Fort Myers, FL	Unknown	5-8	842	Yes	No
Hollywood Academy of Arts and Science	Hollywood, FL	2004	K-5	453	Yes	No
Hollywood Academy of Arts and Sciences Middle School	Hollywood, FL	2004	6-8	228	Yes	No
Keys Gate Charter School	Homestead, FL	2001	K-8	1151	Yes	No
North Broward Academy of Excellence	North Lauderdale, FL	2001	K-5	557	Yes	No
North Broward Academy of Excellence Middle School	North Lauderdale, FL	Unknown	6-8	288	Yes	No
Palm Bay Community Charter School	Palm Bay, FL	2007	K-8	746	Yes	No

Charter Schools USA

Large Company: Managing 10 or More Schools

Renaissance Elementary Charter School	Miami, FL	1999	K-5	502	Yes	No
Renaissance Middle Charter School	Doral, FL	Unknown	6-8	130	Yes	No
Six Mile Charter Academy	Fort Myers, FL	2005	K-8	951	Yes	No

Total Number of Schools: 18

Total Enrollment: 13,630

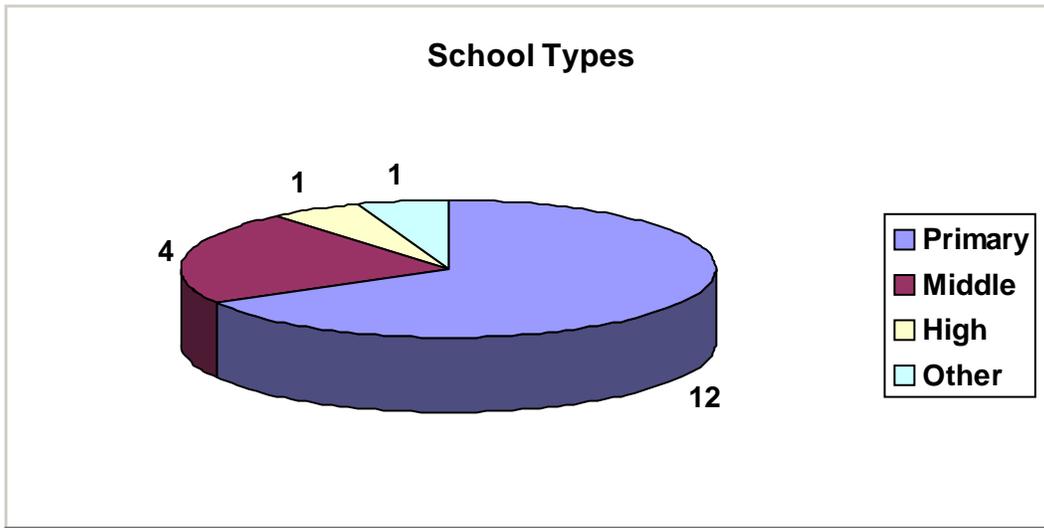
States Operated in: FL

Number of Schools No Longer Profiled

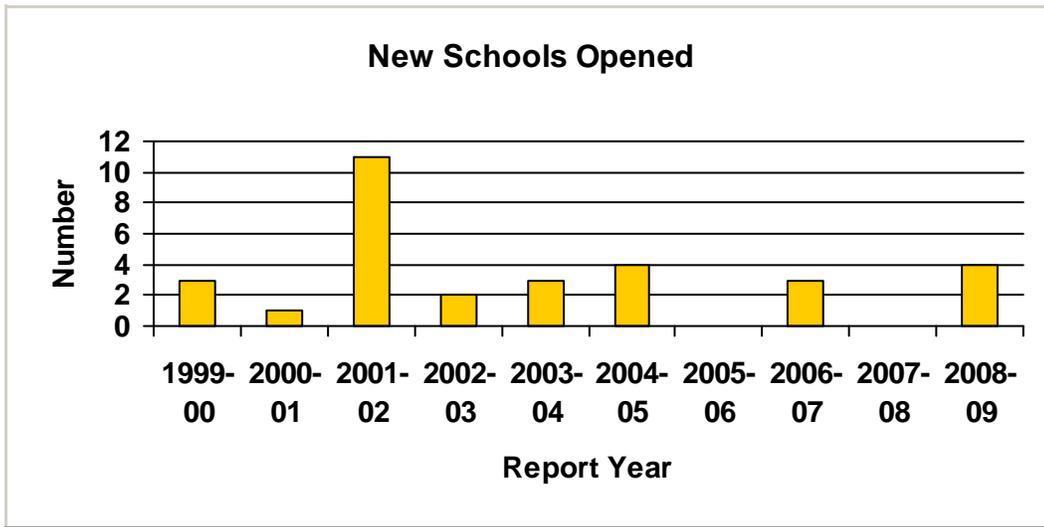
Year	# of Schools
1998-99	0
1999-00	0
2000-01	0
2001-02	1
2002-03	4
2003-04	1
2004-05	0
2005-06	0
2006-07	6
2007-08	1
2007-08	0

Charter Schools USA

Large Company: Managing 10 or More Schools



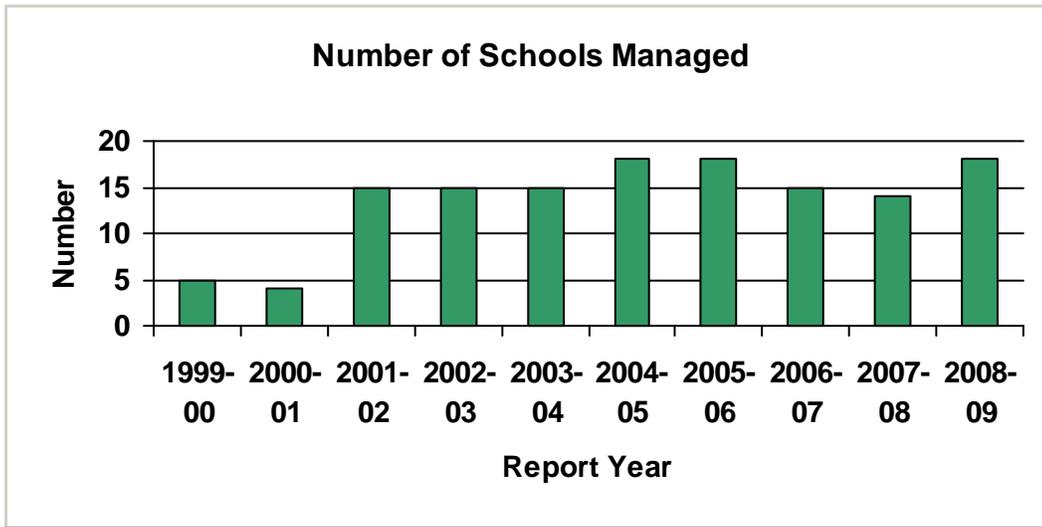
CCD Level	# of Schools
Primary	12
Middle	4
High	1
Other	1
Unknown	0



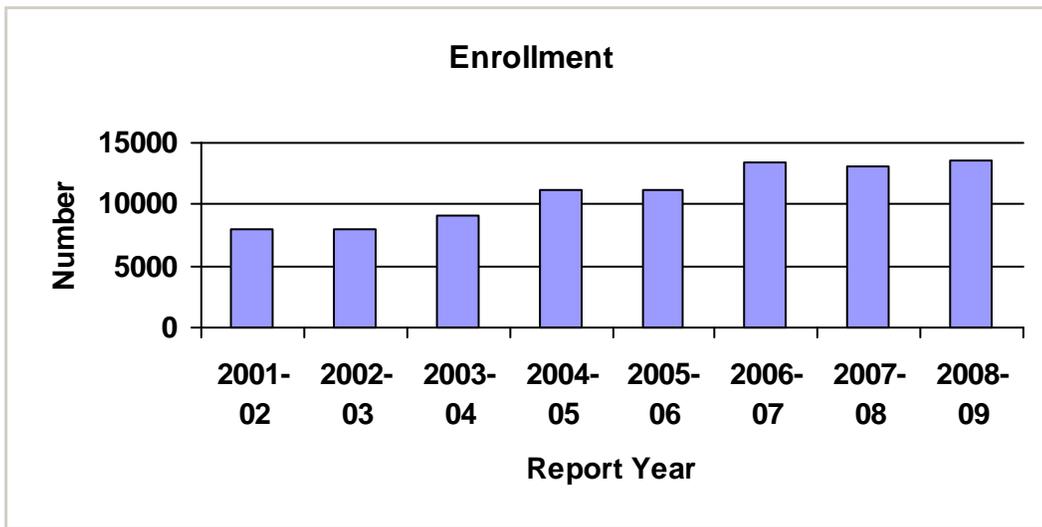
Report Year	New Schools
1998-99	N/A
1999-00	3
2000-01	1
2001-02	11
2002-03	2
2003-04	3
2004-05	4
2005-06	0
2006-07	3
2007-08	0
2008-09	4

Charter Schools USA

Large Company: Managing 10 or More Schools



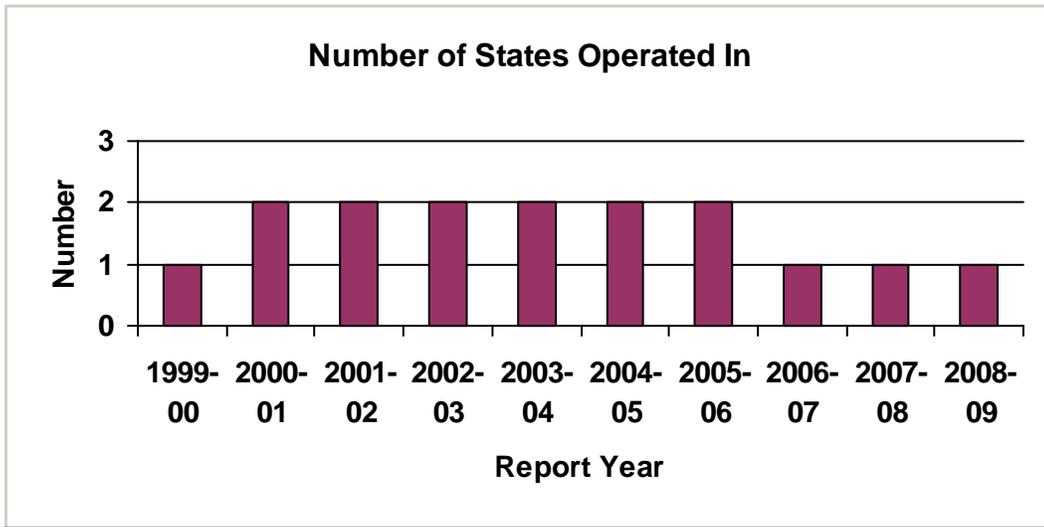
Report Year	# of Schools
1998-99	N/A
1999-00	5
2000-01	4
2001-02	15
2002-03	15
2003-04	15
2004-05	18
2005-06	18
2006-07	15
2007-08	14
2008-09	18



Report Year	# of Students
1998-99	N/A
1999-00	Unknown
2000-01	Unknown
2001-02	8005
2002-03	7932
2003-04	9093
2004-05	11205
2005-06	11197
2006-07	13360
2007-08	13042
2008-09	13630

Charter Schools USA

Large Company: Managing 10 or More Schools



Report Year	States Op. In
1998-99	N/A
1999-00	1
2000-01	2
2001-02	2
2002-03	2
2003-04	2
2004-05	2
2005-06	2
2006-07	1
2007-08	1
2008-09	1

Connections Academy

Large Company: Managing 10 or More Schools

Address	Telephone and Fax	Web Address	Year Founded	Privately Held / Publicly Traded	Profitability
1001 Fleet St, 5th Floor Baltimore, MD 21202	443-529-1000 443-529-1200	www.connectionsacademy.com	2001	Private	Unknown

Company Schools by State

Arizona

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Arizona Connections Academy	Mesa, AZ	2005	K-12	600	Yes	Yes

California

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Capistrano Connections Academy	San Clemente, CA	2004	K-12	762	Yes	Yes
Central California Connections Academy	Visalia, CA	2006	K-12	96	Yes	Yes

Colorado

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Colorado Connections Academy	Littleton, CO	2002	K-12	704	No	Yes

Florida

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Florida Connections Academy	Orlando, FL	2003	K-8	940	No	Yes

Idaho

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
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Connections Academy

Large Company: Managing 10 or More Schools

Inspire Virtual Academy	Boise, ID	2005	K-12	488	Yes	Yes
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Minnesota

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
MTS Minnesota Connections Academy	Minneapolis, MN	2005	K-11	772	Yes	Yes

Nevada

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Nevada Connections Academy	Reno, NV	2007	K-12	934	Yes	Yes

Ohio

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Ohio Connections Academy	Cincinnati, OH	2003	K-12	1532	Yes	Yes

Oregon

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Oregon Connections Academy	Scio, OR	2005	K-12	2506	Yes	Yes

Pennsylvania

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Commonwealth Connections Academy	Mechanicsburg, PA	2003	K-12	2875	Yes	Yes

South Carolina

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
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Connections Academy

Large Company: Managing 10 or More Schools

South Carolina Connections Academy	Columbia, SC	2008	K-12	659	Yes	Yes
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Wisconsin

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Wisconsin Connections Academy	Appleton, WI	2002	K-8	410	Yes	Yes

Total Number of Schools: 13

Total Enrollment: 13,278

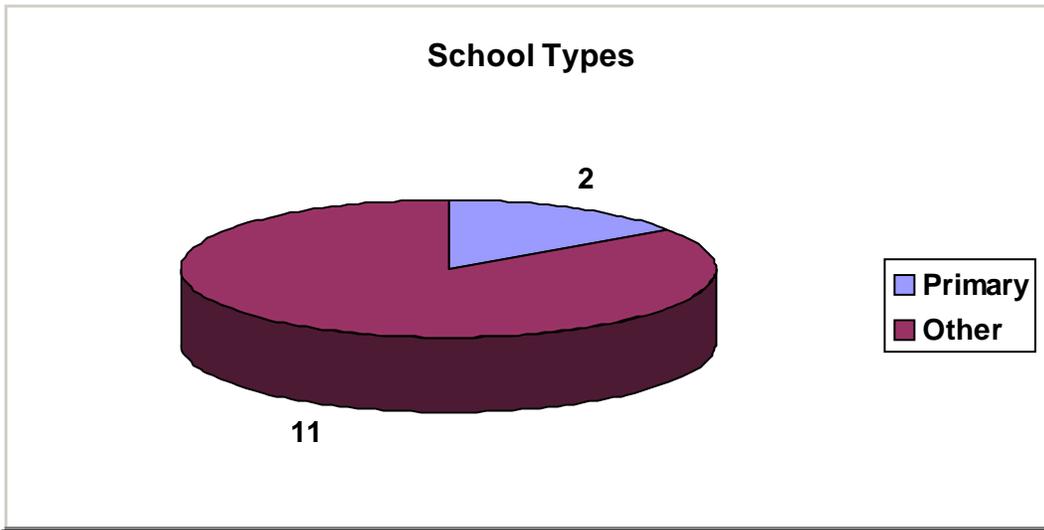
States Operated in: AZ, CA, CO, FL, ID, MN, NV, OH, OR, PA, SC, WI

Number of Schools No Longer Profiled

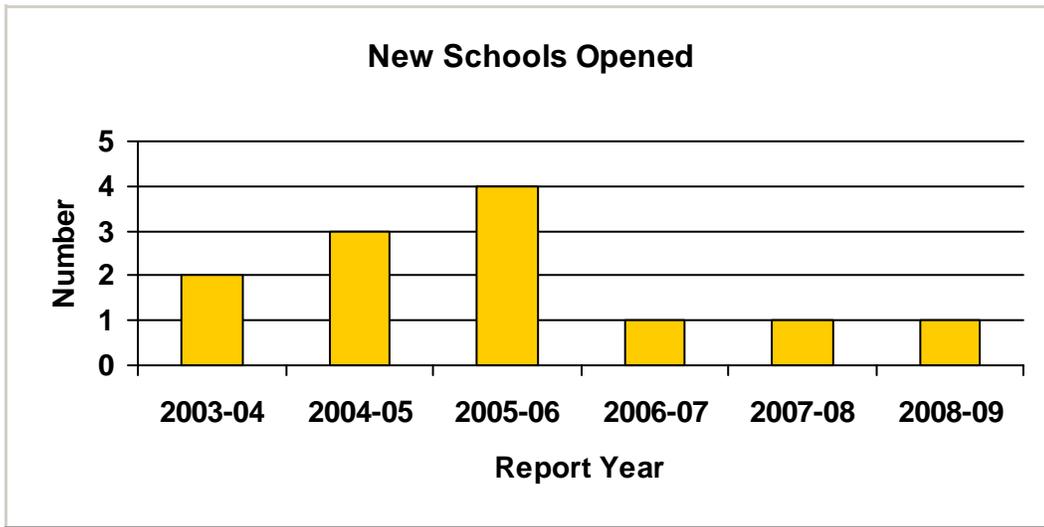
Year	# of Schools
1998-99	N/A
1999-00	N/A
2000-01	N/A
2001-02	N/A
2002-03	N/A
2003-04	0
2004-05	0
2005-06	2
2006-07	1
2007-08	1
2007-08	0

Connections Academy

Large Company: Managing 10 or More Schools



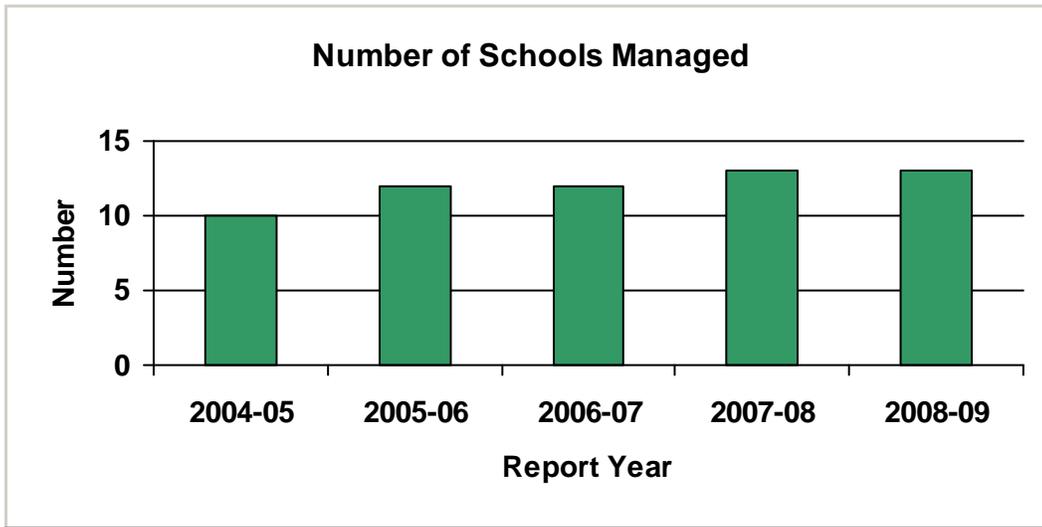
CCD Level	# of Schools
Primary	2
Middle	0
High	0
Other	11
Unknown	0



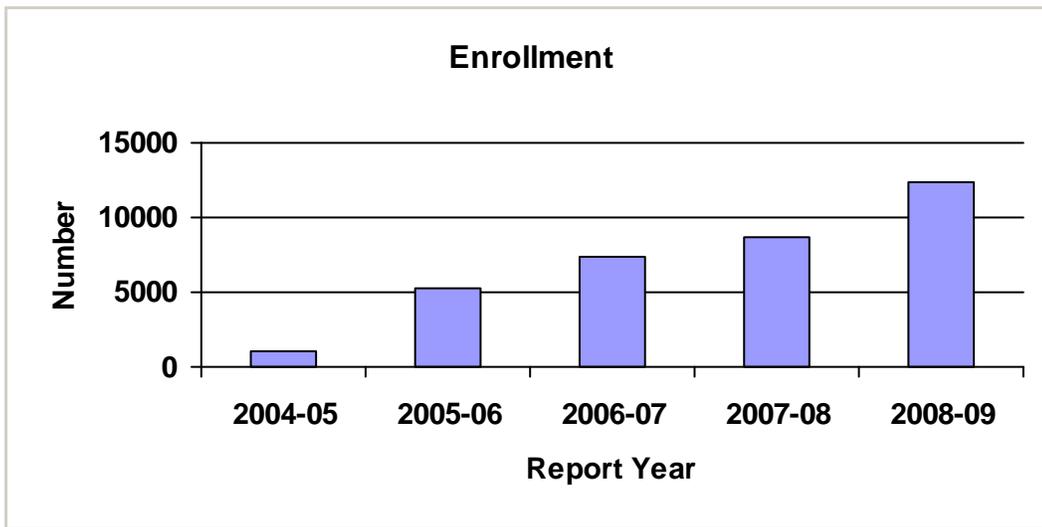
Report Year	New Schools
1998-99	N/A
1999-00	N/A
2000-01	N/A
2001-02	Unknown
2002-03	Unknown
2003-04	2
2004-05	3
2005-06	4
2006-07	1
2007-08	1
2008-09	1

Connections Academy

Large Company: Managing 10 or More Schools



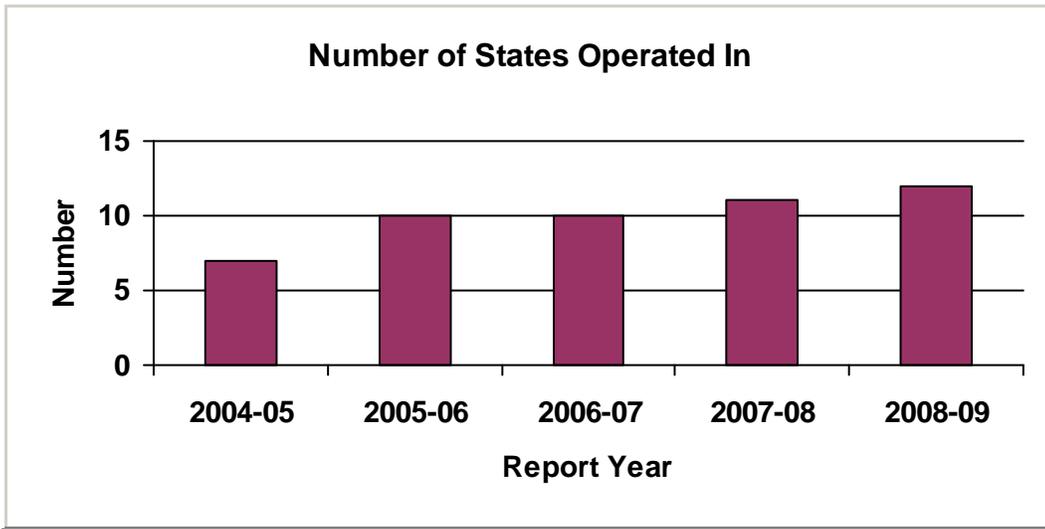
Report Year	# of Schools
1998-99	N/A
1999-00	N/A
2000-01	N/A
2001-02	Unknown
2002-03	Unknown
2003-04	Unknown
2004-05	10
2005-06	12
2006-07	12
2007-08	13
2008-09	13



Report Year	# of Students
1998-99	N/A
1999-00	N/A
2000-01	N/A
2001-02	Unknown
2002-03	Unknown
2003-04	Unknown
2004-05	1081
2005-06	5210
2006-07	7335
2007-08	8625
2008-09	12397

Connections Academy

Large Company: Managing 10 or More Schools



Report Year	States Op. In
1998-99	N/A
1999-00	N/A
2000-01	N/A
2001-02	Unknown
2002-03	Unknown
2003-04	Unknown
2004-05	7
2005-06	10
2006-07	10
2007-08	11
2008-09	12

CS Partners, LLC

Large Company: Managing 10 or More Schools

Address	Telephone and Fax	Web Address	Year Founded	Privately Held / Publicly Traded	Profitability
2120 Progressive Drive Hartland, MI 48353	810-632-6863 810-632-7548	www.charterschoolpartners.com	2004	Private	Unknown

Company Schools by State

Michigan

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
American Montessori Academy	Livonia, MI	2004	K-6	293	Yes	No
Ann Arbor Learning Community	Ann Arbor, MI	2006	K-8	278	Yes	No
Charyl Stockwell Academy	Howell, MI	1996	K-8	742	Yes	No
Conner Creek Academy East - Elementary	Roseville, MI	1999	K-6	387	Yes	No
Conner Creek Academy East - High School	Roseville, MI	1999	9-12	328	Yes	No
Conner Creek Academy East - Middle School	Roseville, MI	1999	7-8	128	Yes	No
Crescent Academy	Southfield, MI	2004	K-8	343	Yes	No
Huron Academy	Sterling Heights, MI	1999	K-6	431	Yes	No
Kensington Woods High School	Howell, MI	1995	9-12	297	Yes	No
Sunrise Education Center	East Tawas, MI	1996	K-8	58	Yes	No

Total Number of Schools: 10

Total Enrollment: 3,285

States Operated in: MI

CS Partners, LLC

Large Company: Managing 10 or More Schools

Number of Schools No Longer Profiled

Year	# of Schools
1998-99	N/A
1999-00	N/A
2000-01	N/A
2001-02	N/A
2002-03	N/A
2003-04	0
2004-05	0
2005-06	0
2006-07	0
2007-08	1
2007-08	0

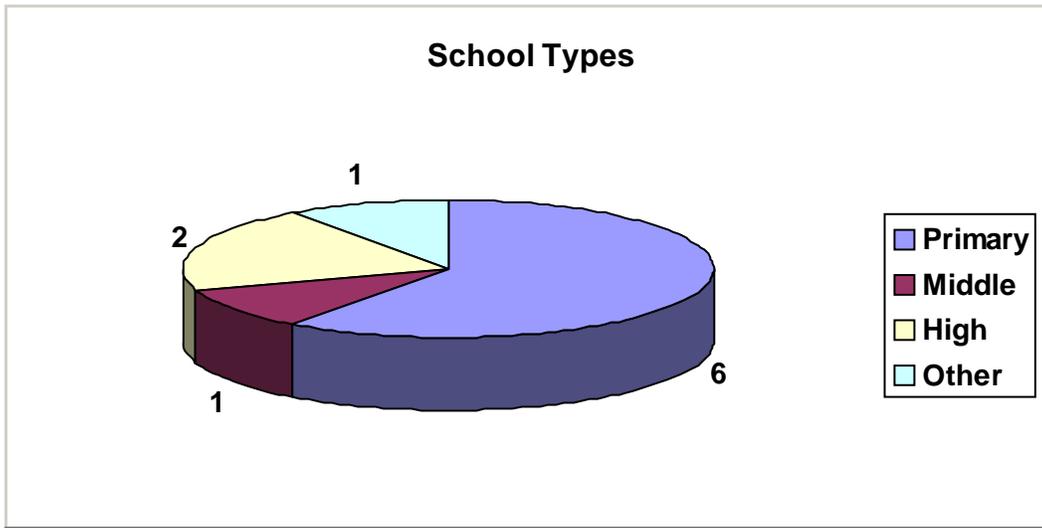
Schools No Longer Profiled for this Reporting Period

Michigan

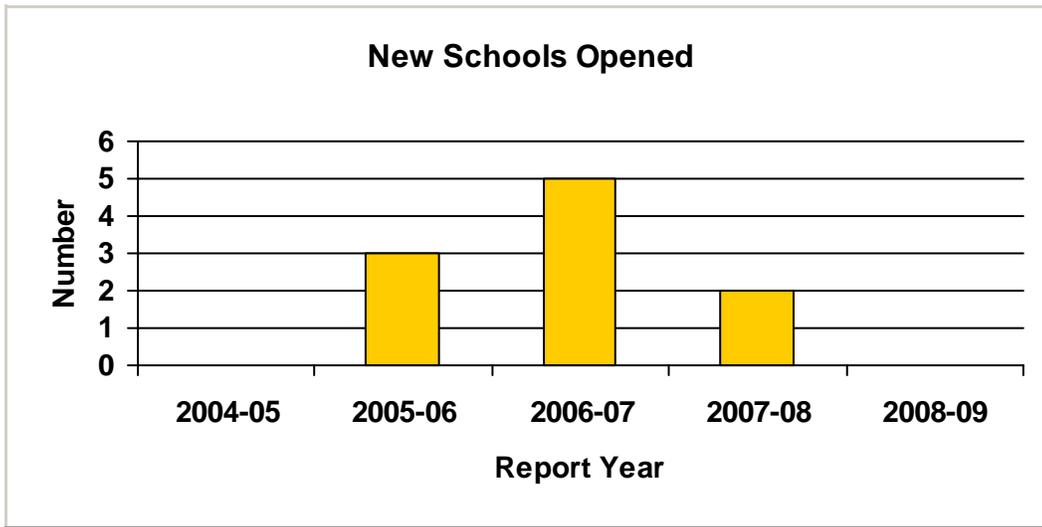
School Name	School Location	Reason No Longer Profiled
Hillsdale Preparatory School	Hillsdale, MI	Profile sent by Choice Schools Associates Ashley Greenwood indicated Hillsdale Prep was managed by Choice Schools Associates in the 2008-2009 school year.

CS Partners, LLC

Large Company: Managing 10 or More Schools



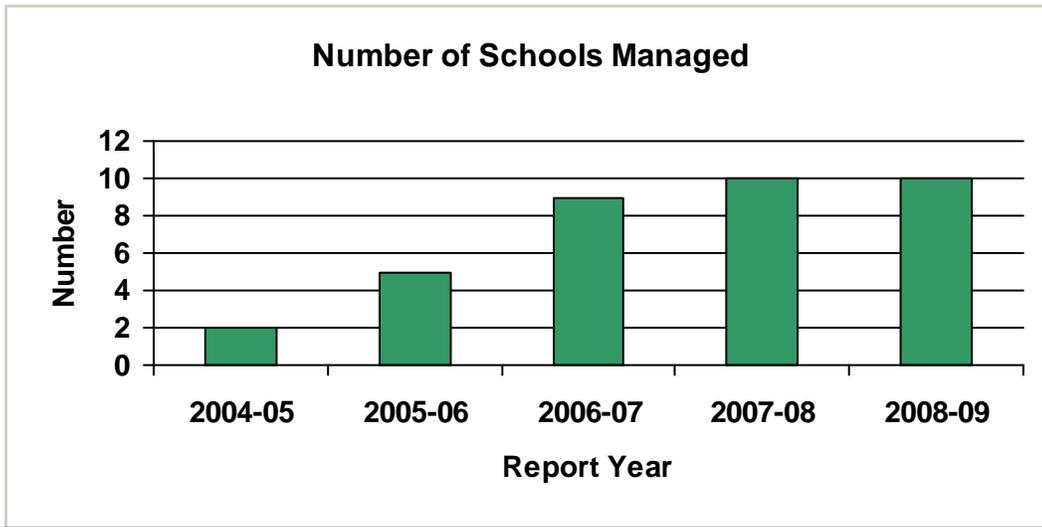
CCD Level	# of Schools
Primary	6
Middle	1
High	2
Other	1
Unknown	0



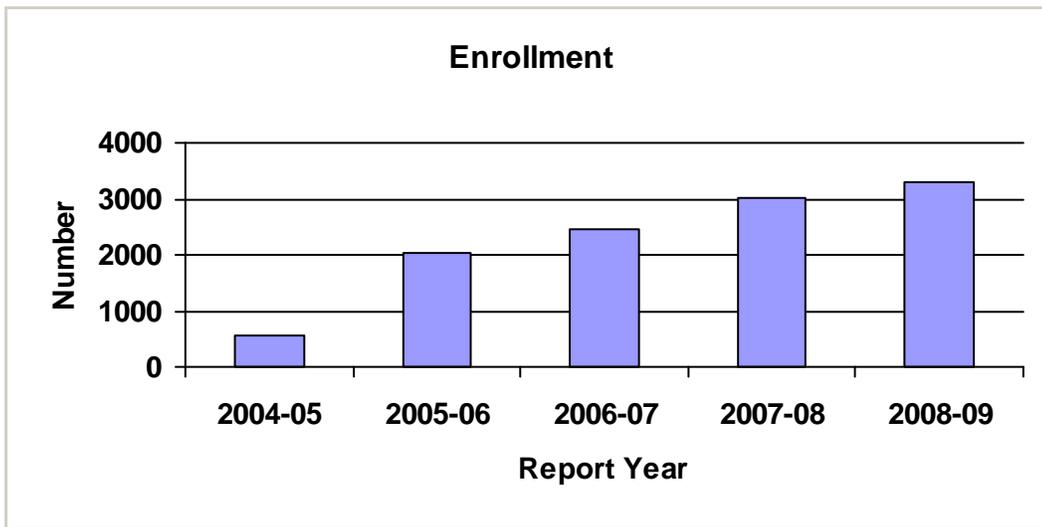
Report Year	New Schools
1998-99	N/A
1999-00	N/A
2000-01	N/A
2001-02	N/A
2002-03	N/A
2003-04	N/A
2004-05	0
2005-06	3
2006-07	5
2007-08	2
2008-09	0

CS Partners, LLC

Large Company: Managing 10 or More Schools



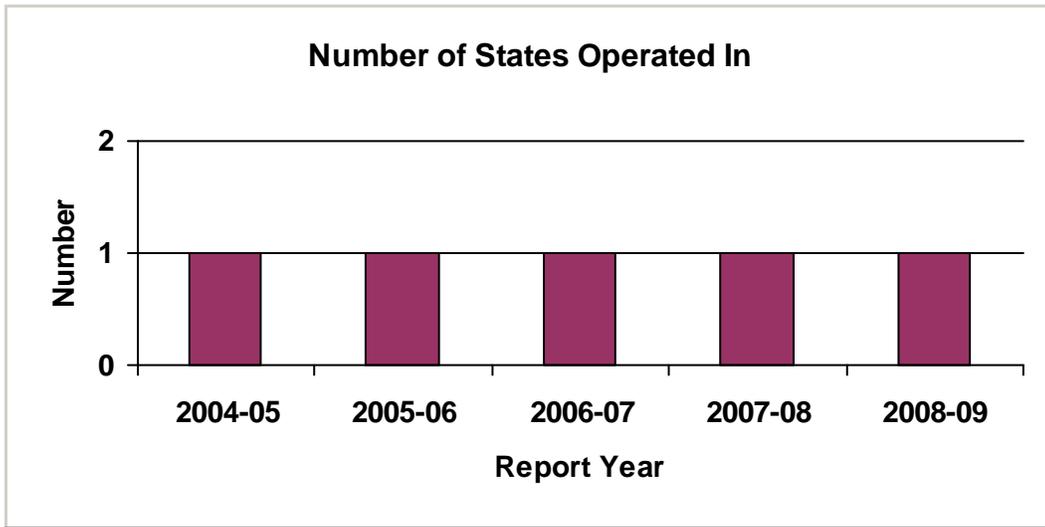
Report Year	# of Schools
1998-99	N/A
1999-00	N/A
2000-01	N/A
2001-02	N/A
2002-03	N/A
2003-04	N/A
2004-05	2
2005-06	5
2006-07	9
2007-08	10
2008-09	10



Report Year	# of Students
1998-99	N/A
1999-00	N/A
2000-01	N/A
2001-02	N/A
2002-03	N/A
2003-04	N/A
2004-05	556
2005-06	2035
2006-07	2443
2007-08	3024
2008-09	3285

CS Partners, LLC

Large Company: Managing 10 or More Schools



Report Year	States Op. In
1998-99	N/A
1999-00	N/A
2000-01	N/A
2001-02	N/A
2002-03	N/A
2003-04	N/A
2004-05	1
2005-06	1
2006-07	1
2007-08	1
2008-09	1

Edison Learning

Large Company: Managing 10 or More Schools

Address	Telephone and Fax	Web Address	Year Founded	Privately Held / Publicly Traded	Profitability
521 5th Ave, 11th Floor New York, NY 10175	212-419-1600 212-419-1604	www.edisonlearning.com	1992	Private	Unknown

Company Schools by State

California

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Edison - Bethune Charter Academy	Fresno, CA	1999	K-6	512	Yes	No
Edison Brentwood Academy	East Palo Alto, CA	1993	K-4	507	Yes	No
Edison Charter Academy	San Francisco, CA	1998	K-8	452	Yes	No
San Jose - Edison Academy	West Covina, CA	1998	K-8	1160	Yes	No

Colorado

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Emerson - Edison Partnership School	Colorado Springs, CO	1997	6-8	410	Yes	No
Omar D. Blair School	Denver, CO	2004	K-8	791	Yes	No
Roosevelt - Edison Charter School	Colorado Springs, CO	1996	K-5	674	Yes	No
Wyatt - Edison Charter School	Denver, CO	1998	K-8	666	Yes	No

Georgia

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Charles R. Drew Charter School	Atlanta, GA	2000	K-8	801	Yes	No

Edison Learning

Large Company: Managing 10 or More Schools

Illinois

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Chicago International Charter School (Longwood Campus)	Chicago, IL	1999	3-12	1451	Yes	No
Chicago International Charter School (Loomis Campus)	Chicago, IL	2008	K-2	567	Yes	No
Franklin - Edison School	Peoria, IL	1999	K-4	420	No	No
Northmoor - Edison Primary School	Peoria, IL	1999	K-4	461	No	No
Rolling Acres Edison Junior Academy	Peoria, IL	2001	5-8	317	No	No

Indiana

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Jeremiah Gray - Edison Elementary School	Indianapolis, IN	2002	K-5	713	No	No
Rosa Parks - Edison Elementary School	Indianapolis, IN	2003	K-5	719	No	No

Iowa

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Jefferson - Edison Elementary School	Davenport, IA	1999	K-5	441	No	No

Louisiana

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Andrew H. Wilson Charter School	New Orleans, LA	2007	K-7	392	Yes	No
Intercultural Charter School	New Orleans, LA	2008	K-5	218	Yes	No

Edison Learning

Large Company: Managing 10 or More Schools

Maryland

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Furman Templeton Elementary	Baltimore, MD	2000	K-6	593	No	No
Gilmor Elementary	Baltimore, MD	2000	K-6	519	No	No
Montebello Elementary	Baltimore, MD	2000	K-6	724	No	No

Michigan

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Ben Ross Public School Academy	Warren, MI	2004	K-8	690	Yes	No
Edison - Oakland Public School Academy	Ferndale, MI	1999	K-6	930	Yes	No

Minnesota

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Kenwood - Edison Charter School	Duluth, MN	1997	K-5	399	Yes	No
Raleigh - Edison Academy	Duluth, MN	1997	K-5	231	Yes	No
Washburn - Edison Junior Academy	Duluth, MN	1997	6-8	243	Yes	No

Missouri

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Allen - Edison Village School	Kansas City, MO	1999	K-5	454	Yes	No
Confluence Academy - Old North Campus	St. Louis, MO	2003	K-8	973	Yes	No
Confluence Academy - South City Campus	St. Louis, MO	2006	K-6	765	Yes	No

Edison Learning

Large Company: Managing 10 or More Schools

Confluence Academy - Walnut Park Campus	St. Louis, MO	2004	K-8	780	Yes	No
Confluence Preparatory Academy	St. Louis, MO	2008	9	82	Yes	No
Derrick Thomas Academy	Kansas City, MO	2002	K-6	820	Yes	No

Nevada

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Ann T. Lynch - Edison Elementary	Las Vegas, NV	2001	K-5	877	No	No
C.C.Ronnow - Edison Elementary	Las Vegas, NV	2001	K-5	874	No	No
Cahlan - Edison Elementary	North Las Vegas, NV	2001	K-5	826	No	No
Charles I. West Edison Junior Academy	Las Vegas, NV	2001	6-9	1157	No	No
Crestwood - Edison Elementary	Las Vegas, NV	2001	K-5	703	No	No
John S. Park - Edison Elementary	Las Vegas, NV	2001	K-5	868	No	No
Lincoln - Edison Elementary	North Las Vegas, NV	2001	K-5	731	No	No

New York

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Harriet Tubman Charter School	Bronx, NY	2001	K-7	399	Yes	No

Ohio

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Dayton View Academy	Dayton, OH	2000	K-8	595	Yes	No
The Dayton Academy	Dayton, OH	1999	K-8	648	Yes	No

Edison Learning

Large Company: Managing 10 or More Schools

Pennsylvania

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Add B Anderson Elementary School	Philadelphia, PA	2002	K-6	455	No	No
Alain Locke Elementary	Philadelphia, PA	2002	K-6	420	No	No
B.B. Comegys School	Philadelphia, PA	2002	K-6	568	No	No
Barratt Middle School	Philadelphia, PA	2002	5-8	429	No	No
James Alcorn Elementary School	Philadelphia, PA	2002	K-8	565	No	No
James R. Ludlow Elementary School	Philadelphia, PA	2002	K-8	214	No	No
John F. Hartranft Elementary School	Philadelphia, PA	2005	K-8	508	No	No
Kenderton Elementary School	Philadelphia, PA	2002	K-8	430	No	No
Laura W. Waring Elementary School	Philadelphia, PA	2002	K-6	269	No	No
Lincoln - Edison Charter School	York, PA	2000	K-5	714	Yes	No
Morton - McMichael Elementary	Philadelphia, PA	2002	K-8	437	No	No
Penn Treaty Middle School	Philadelphia, PA	2002	5-8	695	No	No
Renaissance Academy	Phoenixville, PA	2000	K-12	895	Yes	No
Renaissance Advantage Charter School	Philadelphia, PA	1999	K-8	869	Yes	No
Samuel B. Huey School	Philadelphia, PA	2005	K-8	752	No	No
Shaw Middle School	Philadelphia, PA	2002	5-8	417	No	No
Tilden Middle School	Philadelphia, PA	2002	6-8	446	No	No
William D. Kelley Elementary School	Philadelphia, PA	2002	K-8	372	No	No

Edison Learning

Large Company: Managing 10 or More Schools

Wisconsin

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Business and Economics Academy of Milwaukee	Milwaukee, WI	2001	K-8	566	Yes	No

Total Number of Schools: 62

Total Enrollment: 37,574

States Operated in: CA, CO, GA, IA, IL, IN, LA, MD, MI, MN, MO, NV, NY, OH, PA, WI

Number of Schools No Longer Profiled

Year	# of Schools
1998-99	0
1999-00	2
2000-01	2
2001-02	12
2002-03	25
2003-04	3
2004-05	1
2005-06	21
2006-07	10
2007-08	19
2007-08	0

Schools No Longer Profiled for this Reporting Period

California

School Name	School Location	Reason No Longer Profiled
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Edison Learning

Large Company: Managing 10 or More Schools

Edison McNair Academy	East Palo Alto, CA	School is not listed on edisonlearning.com or in the California Charter School Locator.
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Phillips - Edison Partnership School	Napa, CA	School is not listed on edisonlearning.com or in the California Charter School Locator.
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Edison Learning

Large Company: Managing 10 or More Schools

Kalihi Elementary School	Honolulu, HI	EdisonLearning still partners with this school to provide "Achievement Services." However, after further research and conversations with school officials, the authors decided to exclude schools at which "Achievement Services" are offered.
Lihikai Elementary School	Kahului, HI	EdisonLearning still partners with this school to provide "Achievement Services". However, after further research and conversations with school officials, the authors decided to exclude schools at which "Achievement Services" are offered.
Paia Elementary School	Paia, HI	EdisonLearning still partners with this school to provide "Achievement Services." However, after further research and conversations with school officials, the authors decided to exclude schools at which "Achievement Services" are offered.
Palolo Elementary School	Honolulu, HI	EdisonLearning still partners with this school to provide "Achievement Services". After consulting edisonlearning.com, the authors decided to discontinue schools at which "Achievement Services" are offered. Only comprehensive "School Designs" by Edison are profiled.
Sanford B Dole International School	Honolulu, HI	EdisonLearning still partners with this school to provide "Achievement Services". After consulting school officials the authors decided to exclude schools at which "Achievement Services" are offered. Only comprehensive "School Designs" by Edison are profiled.
Waimanalo Elementary and Intermediate School	Waimanalo, HI	EdisonLearning still partners with this school to provide "Achievement Services". After consulting school officials the authors decided to exclude schools at which "Achievement Services" are offered. Only comprehensive "School Designs" by Edison are profiled.

Edison Learning

Large Company: Managing 10 or More Schools

William Paul Jarrett Middle School	Honolulu, HI	EdisonLearning still partners with this school to provide "Achievement Services". After consulting school officials the authors decided to exclude schools at which "Achievement Services" are offered. Only comprehensive "School Designs" by Edison are profiled.
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Illinois

School Name	School Location	Reason No Longer Profiled
Loucks Edison Junior Academy	Peoria, IL	This school is not listed on the Edison Learning website, edisonlearning.com. The school board voted to close Loucks-Edison in April 2008 ("Loucks-Edison Takes the Hit," http://www.week.com/news/local/17993354.html).

New York

School Name	School Location	Reason No Longer Profiled
Riverhead Charter School	Calverton, NY	"Edison ceased its management of the School as of December 2007." The State Education Department, April 7, 2009, retrieved from, www.regents.nysed.gov/meetings/2009Meetings/April2009/0409emsca2.doc on May 15, 2009.

Edison Learning

Large Company: Managing 10 or More Schools

Pennsylvania

School Name	School Location	Reason No Longer Profiled
Gillespie Middle School	Philadelphia, PA	This school is no longer listed on the Edison website, edisonlearning.com. School District of Philadelphia Accountability and Assessment Office was contacted on April 28, 2009 to confirm split, but messages were not returned.
Harrity School	Philadelphia, PA	This school is no longer listed on the Edison website, edisonlearning.com. School District of Philadelphia Accountability and Assessment Office was called on April 28, 2009, but messages were not returned.
Potter - Thomas Elementary School	Philadelphia, PA	This school is no longer listed on the Edison website, edisonlearning.com. School District of Philadelphia Accountability and Assessment Office was called on April 28, 2009, but messages were not returned.
Renaissance Advantage Charter School	Philadelphia, PA	This school is no longer listed on the Edison website, edisonlearning.com. School District of Philadelphia Accountability and Assessment Office was called on April 28, 2009, but messages were not returned.
Stetson Middle School	Philadelphia, PA	This school is no longer listed on the Edison website, edisonlearning.com. School District of Philadelphia Accountability and Assessment Office was called on April 28, 2009, but messages were not returned.

Edison Learning

Large Company: Managing 10 or More Schools

Sulzberger Middle School	Philadelphia, PA	This school is no longer listed on the Edison website, edisonlearning.com. School District of Philadelphia Accountability and Assessment Office was called on April 28, 2009, but messages were not returned.
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Edison Learning

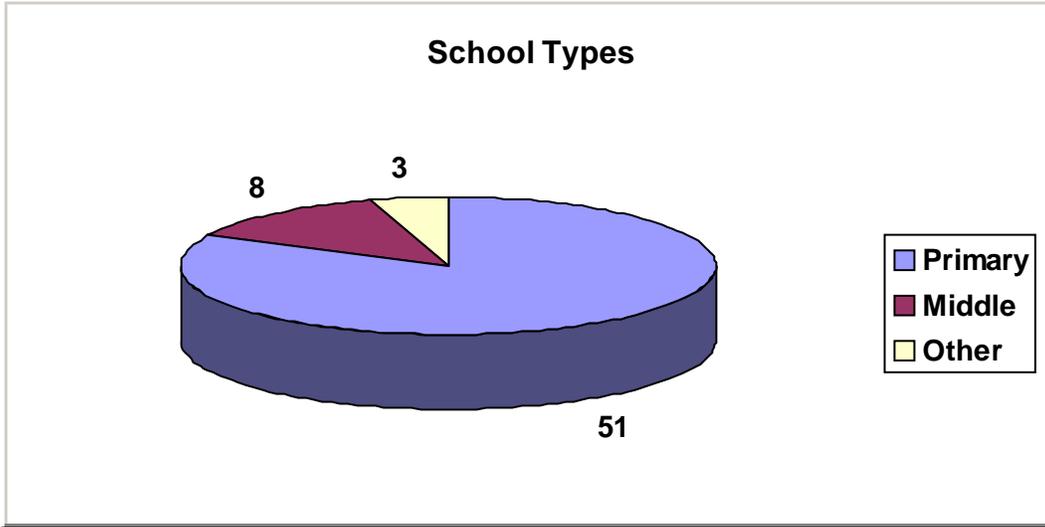
Large Company: Managing 10 or More Schools

Hawaii

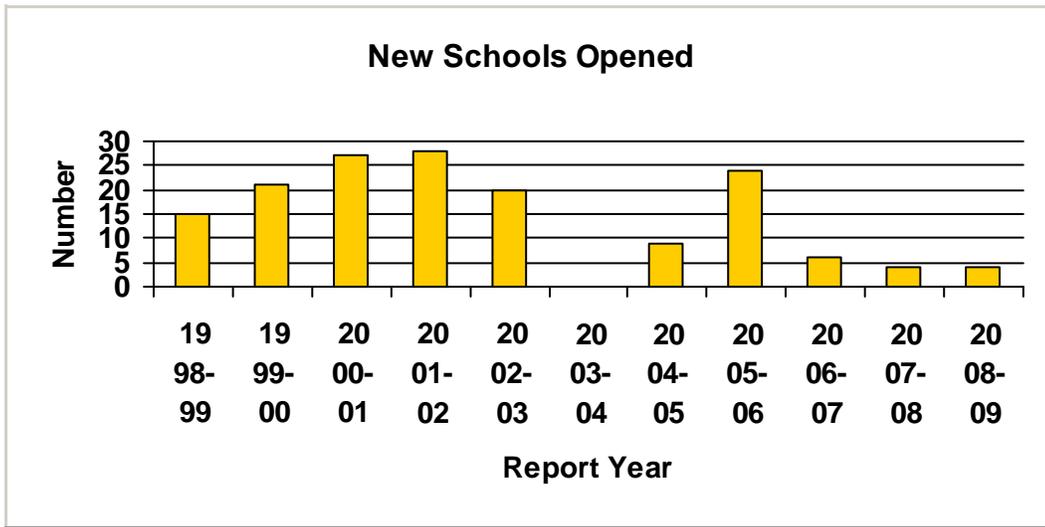
School Name	School Location	Reason No Longer Profiled
Aiea Elementary School	Aiea, HI	EdisonLearning still partners with this school to provide "Achievement Services". After consulting edisonlearning.com, the authors decided to discontinue schools at which "Achievement Services" are offered. Only comprehensive "School Designs" by Edison are profiled.
Central Middle School	Honolulu, HI	EdisonLearning still partners with this school to provide "Achievement Services". After consulting edisonlearning.com, the authors decided to discontinue schools at which "Achievement Services" are offered. Only comprehensive "School Designs" by Edison are profiled.
Ilima Intermediate School	Ewa Beach, HI	EdisonLearning still partners with this school to provide "Achievement Services". After consulting edisonlearning.com, the authors decided to discontinue schools at which "Achievement Services" are offered. Only comprehensive "School Designs" by Edison are profiled.
Kaala Elementary School	Wahiawa, HI	EdisonLearning still partners with this school to provide "Achievement Services". After consulting edisonlearning.com, the authors decided to discontinue schools at which "Achievement Services" are offered. Only comprehensive "School Designs" by Edison are profiled.
Kahului Elementary School	Kahului, HI	EdisonLearning still partners with this school to provide "Achievement Services". After consulting edisonlearning.com, the authors decided to discontinue schools at which "Achievement Services" are offered. Only comprehensive "School Designs" by Edison are profiled.

Edison Learning

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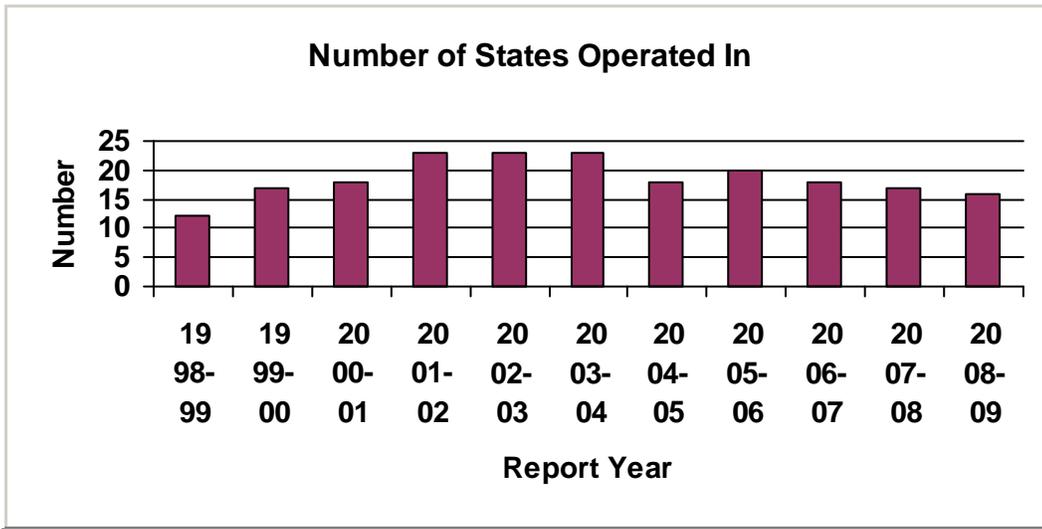
CCD Level	# of Schools
Primary	51
Middle	8
High	0
Other	3
Unknown	0



Report Year	New Schools
1998-99	15
1999-00	21
2000-01	27
2001-02	28
2002-03	20
2003-04	0
2004-05	9
2005-06	24
2006-07	6
2007-08	4
2008-09	4

Edison Learning

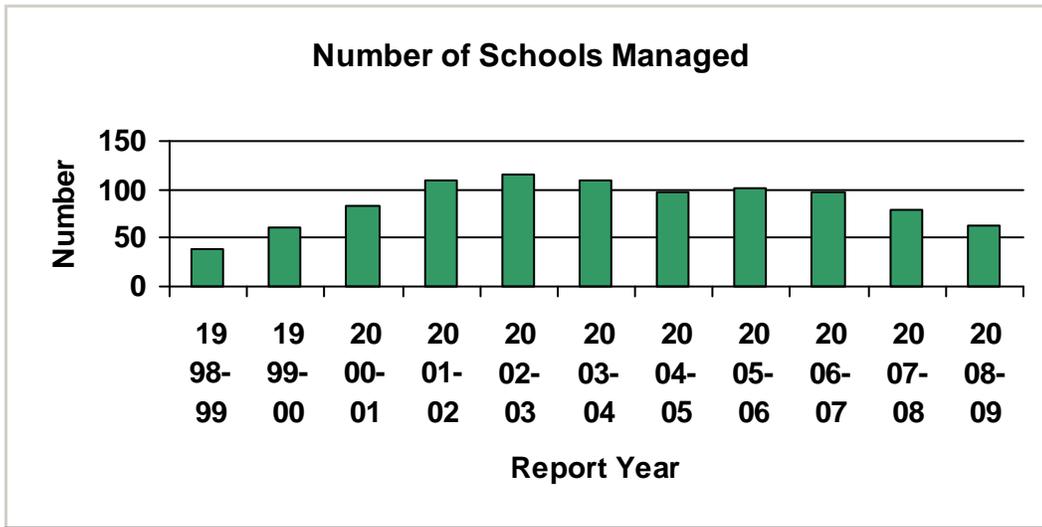
Large Company: Managing 10 or More Schools



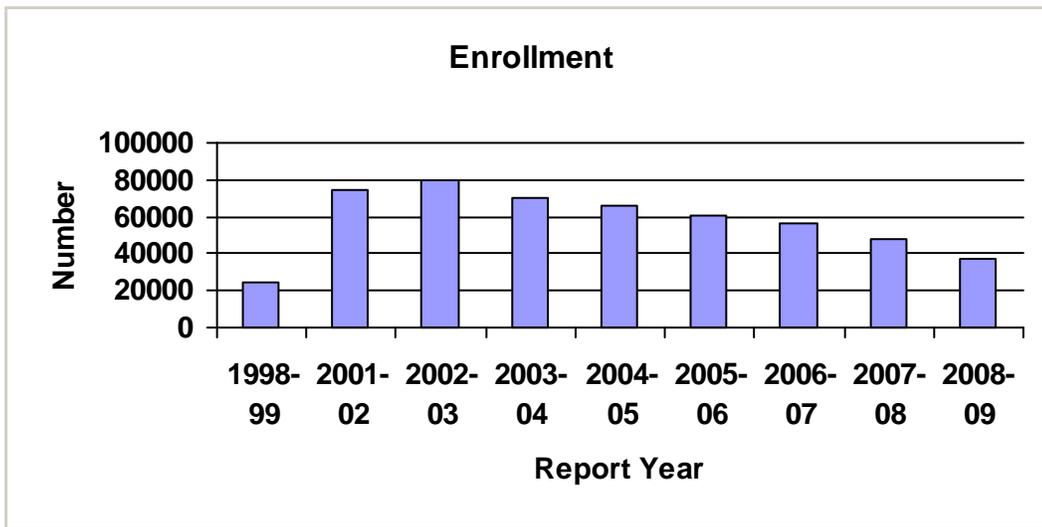
Report Year	States Op. In
1998-99	12
1999-00	17
2000-01	18
2001-02	23
2002-03	23
2003-04	23
2004-05	18
2005-06	20
2006-07	18
2007-08	17
2008-09	16

Edison Learning

Large Company: Managing 10 or More Schools



Report Year	# of Schools
1998-99	38
1999-00	60
2000-01	84
2001-02	109
2002-03	116
2003-04	109
2004-05	98
2005-06	101
2006-07	97
2007-08	80
2008-09	62



Report Year	# of Students
1998-99	24000
1999-00	Unknown
2000-01	Unknown
2001-02	75000
2002-03	80000
2003-04	70441
2004-05	66482
2005-06	60491
2006-07	56383
2007-08	47927
2008-09	37574

Helicon Associates

Large Company: Managing 10 or More Schools

Address	Telephone and Fax	Web Address	Year Founded	Privately Held / Publicly Traded	Profitability
2525 W. Jefferson ST Trenton, MI 48183	734-675-5505 734-675-6553	www.heliconassociates. com	1993	Private	Unknown

Company Schools by State

Michigan

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Eastern Washtenaw Multicultural Academy	Ann Arbor, MI	2004	K-10	202	Yes	No
Marshall Academy	Marshall, MI	2000	K-9	226	Yes	No
Mt. Clemens Montessori Academy	Mt. Clemens, MI	2003	K-5	312	Yes	No
New Bedford Academy	Lambertville, MI	1998	K-8	141	Yes	No
Pansophia Academy	Coldwater, MI	1995	K-12	188	Yes	No
Summit Academy	Flat Rock, MI	1996	K-8	403	Yes	No
Summit Academy North Elementary	Romulus, MI	1998	K-5	517	Yes	No
Summit Academy North Middle School	Romulus, MI	Unknown	6-8	362	Yes	No
Summit Academy North-High School	Romulus, MI	Unknown	9-12	525	Yes	No
Thomas Gist Academy North	Inkster, MI	1995	5-8	167	Yes	No
Thomas Gist Academy South	Westland, MI	Unknown	K-4	169	Yes	No
Will Carleton Academy	Hillsdale, MI	1998	K-12	245	Yes	No

Total Number of Schools: 12

Total Enrollment: 3,457

States Operated in: MI

Helicon Associates

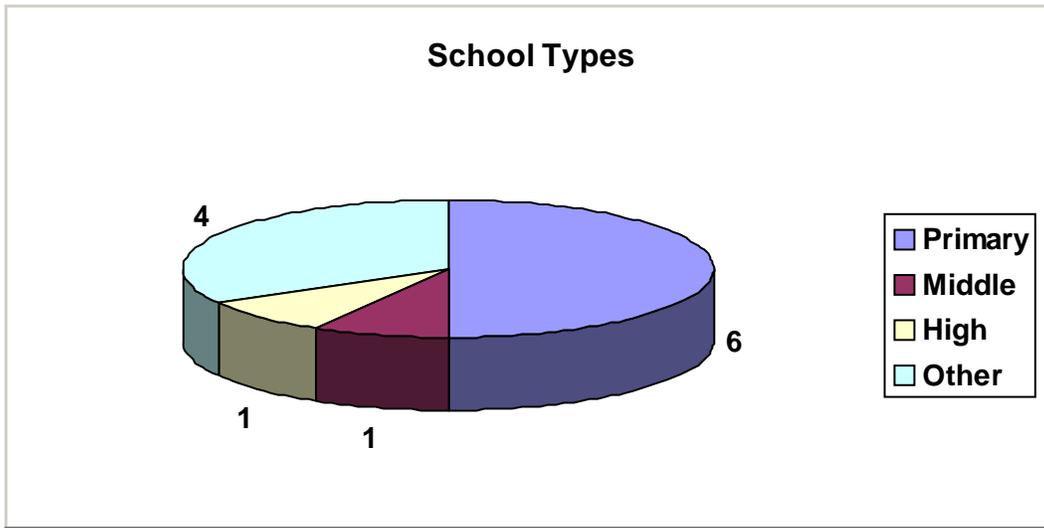
Large Company: Managing 10 or More Schools

Number of Schools No Longer Profiled

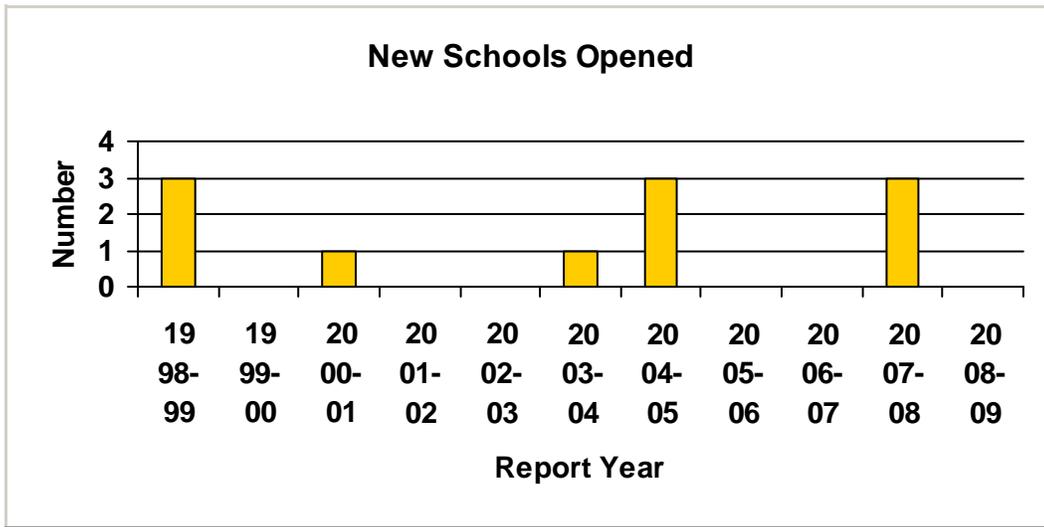
Year	# of Schools
1998-99	0
1999-00	0
2000-01	0
2001-02	0
2002-03	0
2003-04	0
2004-05	0
2005-06	0
2006-07	0
2007-08	5
2007-08	0

Helicon Associates

Large Company: Managing 10 or More Schools



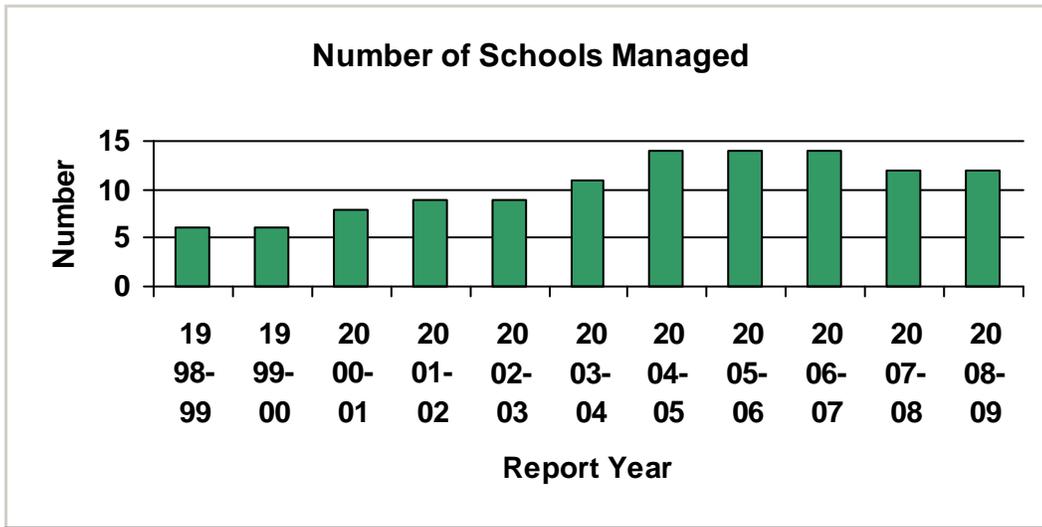
CCD Level	# of Schools
Primary	6
Middle	1
High	1
Other	4
Unknown	0



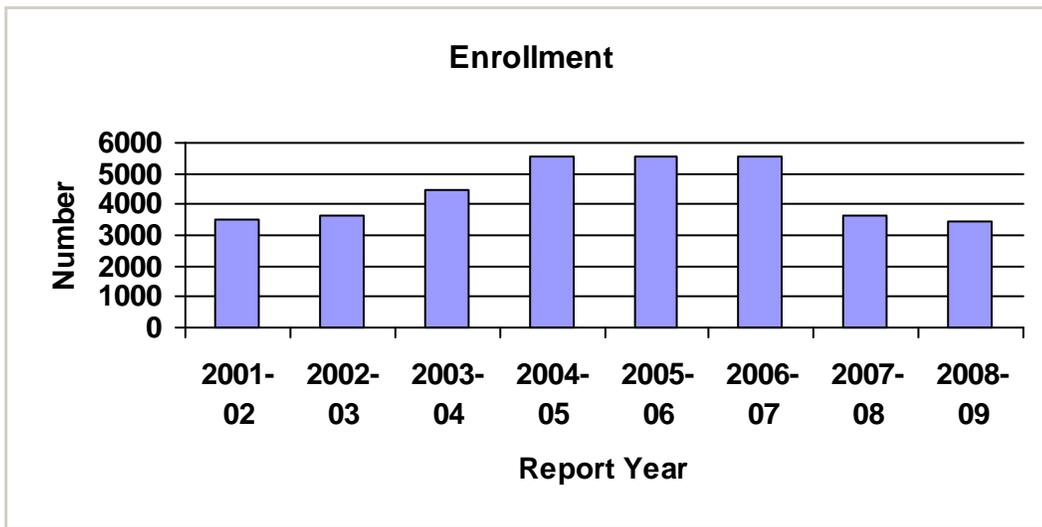
Report Year	New Schools
1998-99	3
1999-00	0
2000-01	1
2001-02	0
2002-03	0
2003-04	1
2004-05	3
2005-06	0
2006-07	0
2007-08	3
2008-09	0

Helicon Associates

Large Company: Managing 10 or More Schools



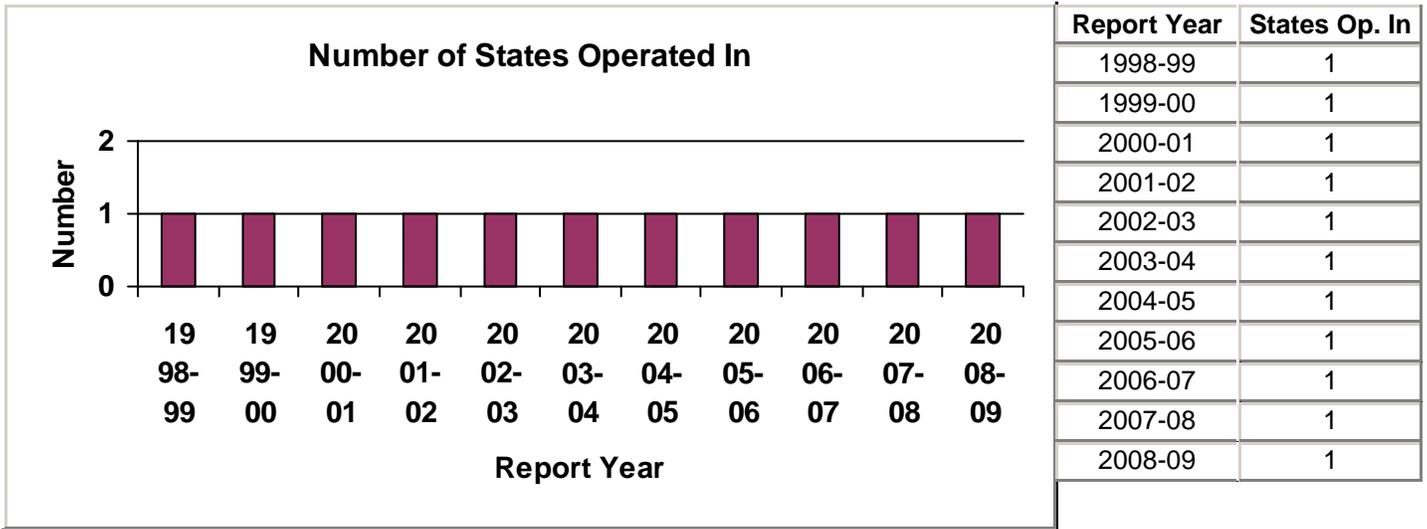
Report Year	# of Schools
1998-99	6
1999-00	6
2000-01	8
2001-02	9
2002-03	9
2003-04	11
2004-05	14
2005-06	14
2006-07	14
2007-08	12
2008-09	12



Report Year	# of Students
1998-99	Unknown
1999-00	Unknown
2000-01	Unknown
2001-02	3529
2002-03	3663
2003-04	4440
2004-05	5522
2005-06	5522
2006-07	5522
2007-08	3627
2008-09	3457

Helicon Associates

Large Company: Managing 10 or More Schools



Imagine Schools, Inc.

Large Company: Managing 10 or More Schools

Address	Telephone and Fax	Web Address	Year Founded	Privately Held / Publicly Traded	Profitability
1005 N. Glene Rd, Ste 610 Arlington, VA 22201	703-527-2600 703-527-2600	www.imagineschools.com	1999	Private	Not Profitable

Company Schools by State

Arizona

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Imagine Charter Elementary at East Mesa	Mesa, AZ	2005	K-6	517	Yes	No
Imagine Charter Elementary at Camelback	Phoenix, AZ	2006	K-5	191	Yes	No
Imagine Charter Elementary at Desert West	Phoenix, AZ	2007	K-5	564	Yes	No
Imagine Charter Elementary School at Cortez Park	Phoenix, AZ	Unknown	K-5	541	Yes	No
Imagine Charter Elementary School at Rosefield	Surprise, AZ	2005	K-5	728	Yes	No
Imagine Charter Elementary School at West Gilbert	Gilbert, AZ	2001	K-5	415	Yes	No
Imagine Charter Middle at Camelback	Phoenix, AZ	2007	6-8	57	Yes	No
Imagine Charter Middle at Desert West	Phoenix, AZ	2006	6-8	188	Yes	No
Imagine Charter Middle School at Cortez Park	Phoenix, AZ	2001	6-8	141	Yes	No
Imagine Charter Middle School at West Gilbert	Gilbert, AZ	Unknown	6-8	102	Yes	No
Imagine Charter School at Bell Canyon	Phoenix, AZ	2001	K-8	268	Yes	No
Imagine Charter School at Sierra Vista	Sierra Vista, AZ	2002	K-8	426	Yes	No
Imagine Elementary at Avondale	Avondale, AZ	2008	K-5	216	Yes	No
Imagine Elementary at Coolidge	Coolidge, AZ	Unknown	K-5	430	Yes	No
Imagine Elementary at Tempe	Tempe, AZ	2006	K-7	262	Yes	No

Imagine Schools, Inc.

Large Company: Managing 10 or More Schools

Imagine Middle at East Mesa	Mesa, AZ	Unknown	7-8	71	Yes	No
Imagine Middle at Surprise	Surprise, AZ	Unknown	6-8	300	Yes	No
Imagine Preparatory High School at Apache Junction	Apache Junction, AZ	2008	9-12	84	Yes	No
Imagine Preparatory High School at Surprise	Surprise, AZ	2008	9-12	106	Yes	No

District Of Columbia

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Imagine Hope Community Charter School Lamond Campus	Washington, DC	2007	K-5	250	Yes	No
Imagine Hope Community Charter School Tolson Campus	Washington, DC	2005	K-7	300	Yes	No
Imagine Southeast Public Charter School	Washington, DC	2007	K-3	228	Yes	No

Florida

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Canoe Creek Charter Academy	St. Cloud, FL	2003	K-8	475	Yes	No
Chancellor Charter School at Lantana	Lantana, FL	2001	K-5	536	Yes	No
Imagine Charter School at Broward	Coral Springs, FL	2008	K-5	348	Yes	No
Imagine Charter School at North Lauderdale	North Lauderdale, FL	2001	K-5	305	Yes	No
Imagine Charter School at North Lauderdale Middle	North Lauderdale, FL	Unknown	6-8	166	Yes	No
Imagine Charter School at North Manatee	Ellenton, FL	2006	K-5	249	Yes	No
Imagine Charter School at Weston	Weston, FL	2001	K-5	813	Yes	No
Imagine School at Evening Rose	Tallahassee, FL	2008	K-5	326	Yes	No
Imagine School at Lakewood Ranch	Bradenton, FL	2008	K-5	60	Yes	No

Imagine Schools, Inc.

Large Company: Managing 10 or More Schools

Imagine School at Land O Lakes	Lutz, FL	2008	K-5	393	Yes	No
Imagine School at North Port	North Port, FL	2008	K-5	512	Yes	No
Imagine School at St. Petersburg	St. Petersburg, FL	2008	K-5	328	Yes	No
Imagine School at Town Center	Palm Coast, FL	2008	K-8	244	Yes	No
Imagine Schools at South Vero	Vero Beach, FL	2008	K-5	434	Yes	No
Imagine Schools at West Melbourne	Melbourne, FL	2004	K-8	407	Yes	No
Imagine South Lake Charter School	Clermont, FL	2005	K-8	701	Yes	No
Kissimmee Charter Academy	Kissimmee, FL	2000	K-8	750	Yes	No
P.M. Wells Charter Elementary and Foundation Middle	Kissimmee, FL	2001	K-8	750	Yes	No
Susie Daniels Charter School	West Park, FL	2006	K-5	129	Yes	No

Georgia

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Imagine International Academy of Mableton	Mableton, GA	Unknown	K-8	652	Yes	No
Imagine International Academy of Smyrna	Smyrna, GA	2007	K-7	485	Yes	No
Imagine Wesley International Academy	Atlanta, GA	2007	K-7	463	Yes	No
Kennesaw Charter School	Kennesaw, GA	2003	K-5	498	Yes	No
Marietta Charter School	Marietta, GA	2006	K-5	250	Yes	No

Indiana

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Imagine Indiana Life Sciences Academy East	Indianapolis, IN	2008	K-5	597	Yes	No

Imagine Schools, Inc.

Large Company: Managing 10 or More Schools

Imagine MASTer Academy	Fort Wayne, IN	2007	K-7	677	Yes	No
Imagine Schools on Broadway	Fort Wayne, IN	2008	K-5	400	Yes	No

Maryland

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Imagine Discovery Public Charter School	Baltimore, MD	2008	K-4	464	Yes	No
Imagine Foundations Public Charter School	Upper Marlboro, MD	2007	K-4	230	Yes	No
Imagine Lincoln Public Charter School	Marlow Heights, MD	2007	K-5	352	Yes	No

Michigan

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Imagine Conner Creek Academy	Warren, MI	1995	K-12	765	Yes	No
Imagine Conner Creek High	Warren, MI	Unknown	6-12	444	Yes	No
Imagine Renaissance Public School Academy	Mt. Pleasant, MI	1996	K-8	302	Yes	No
Imagine White Pine Academy	Leslie, MI	1999	K-8	215	Yes	No
Imagine Woodmont Academy	Southfield, MI	2004	K-6	290	Yes	No

Missouri

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Imagine Academy of Academic Success	St. Louis, MO	Unknown	K-8	491	Yes	No
Imagine Academy of Careers Elementary	St. Louis, MO	Unknown	K-12	1527	Yes	No
Imagine Academy of Careers Middle School	St. Louis, MO	2007	6-8	331	Yes	No
Imagine Academy of Environmental Science & Math	St. Louis, MO	Unknown	K-8	1387	Yes	No

Imagine Schools, Inc.

Large Company: Managing 10 or More Schools

Imagine College Prep High School	St. Louis, MO	2008	9-12	685	Yes	No
Imagine Renaissance Academy for Environmental Science and Math-	Kansas City, MO	2007	K-5	503	Yes	No
Imagine Renaissance Academy for Environmental Science and Math-	Kansas City, MO	2007	6-12	587	Yes	No

Nevada

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Imagine School in the Valle	Las Vegas, NV	2008	K-5	248	Yes	No
One Hundred Academy of Excellence	North Las Vegas, NV	2006	K-7	601	Yes	No

Ohio

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Imagine Academy at Sullivant	Columbus, OH	2007	K-5	350	Yes	No
Imagine Academy of Columbus	Columbus, OH	2005	K-8	409	Yes	No
Imagine Clay Avenue Community School	Toledo, OH	2007	K-5	242	Yes	No
Imagine Great Western Academy	Columbus, OH	2002	K-5	797	Yes	No
Imagine Groveport Community School	Groveport, OH	2006	K-8	922	Yes	No
Imagine Harrisburg Pike Community School	Columbus, OH	2008	K-4	305	Yes	No
Imagine Harvard Avenue Charter School	Cleveland, OH	2006	K-6	623	Yes	No
Imagine Klepinger Community School	Dayton, OH	2008	K-5	160	Yes	No
Imagine Madison Avenue School of Arts	Toledo, OH	2008	K-5	292	Yes	No
Imagine Romig Road Community School	Akron, OH	2007	K-5	461	Yes	No

Total Number of Schools: 76

Imagine Schools, Inc.

Large Company: Managing 10 or More Schools

Total Enrollment: 32,316

States Operated in: AZ, DC, FL, GA, IN, MD, MI, MO, NV, OH

Number of Schools No Longer Profiled

Year	# of Schools
1998-99	N/A
1999-00	N/A
2000-01	N/A
2001-02	N/A
2002-03	N/A
2003-04	N/A
2004-05	N/A
2005-06	N/A
2006-07	0
2007-08	0
2007-08	0

Schools No Longer Profiled for this Reporting Period

Florida

School Name	School Location	Reason No Longer Profiled
Imagine Schools at Rivers Edge Charter Academy	Palm Bay, FL	In 2008, this school changed names from Rivers Edge Charter Academy to Imagine Schools at West Melbourne.

Imagine Schools, Inc.

Large Company: Managing 10 or More Schools

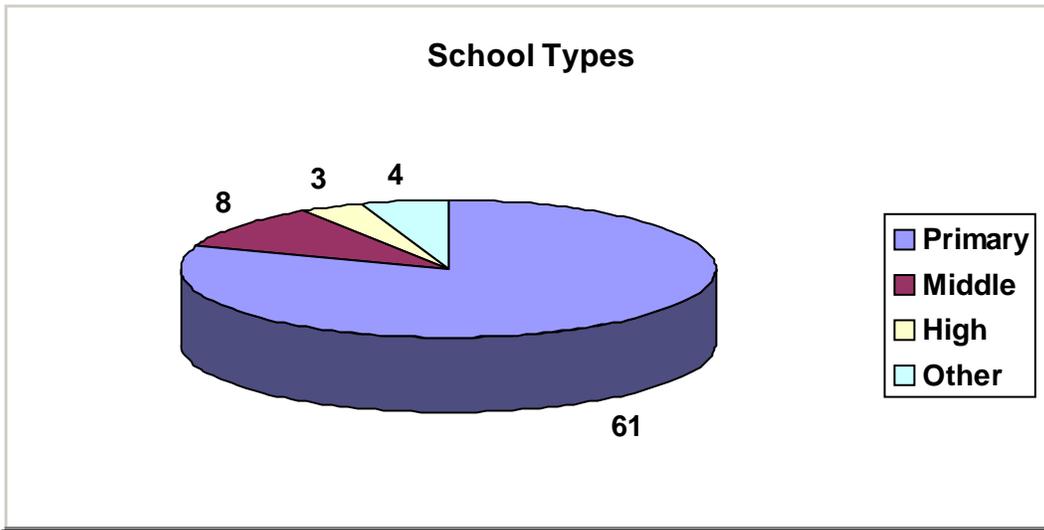
Missouri

School Name	School Location	Reason No Longer Profiled
Imagine Ethel Hedgeman Lyle Academy	St. Louis, MO	In 2008, Ethel Hedgeman Lyle Academy dissolved its relationship with the former management firm, Imagine Schools (http://www.stl-ehla.com/history.html)

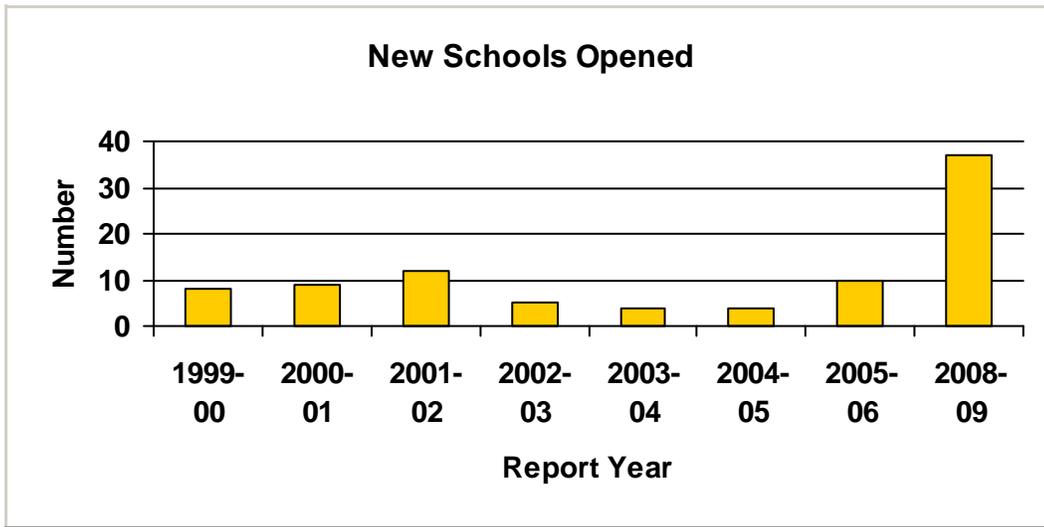
Imagine Ethel Hedgeman Lyle Middle and High College Prep	St. Louis, MO	In 2008, Ethel Hedgeman Lyle Academy dissolved its relationship with the former management firm, Imagine Schools (http://www.stl-ehla.com/history.html)
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Imagine Schools, Inc.

Large Company: Managing 10 or More Schools



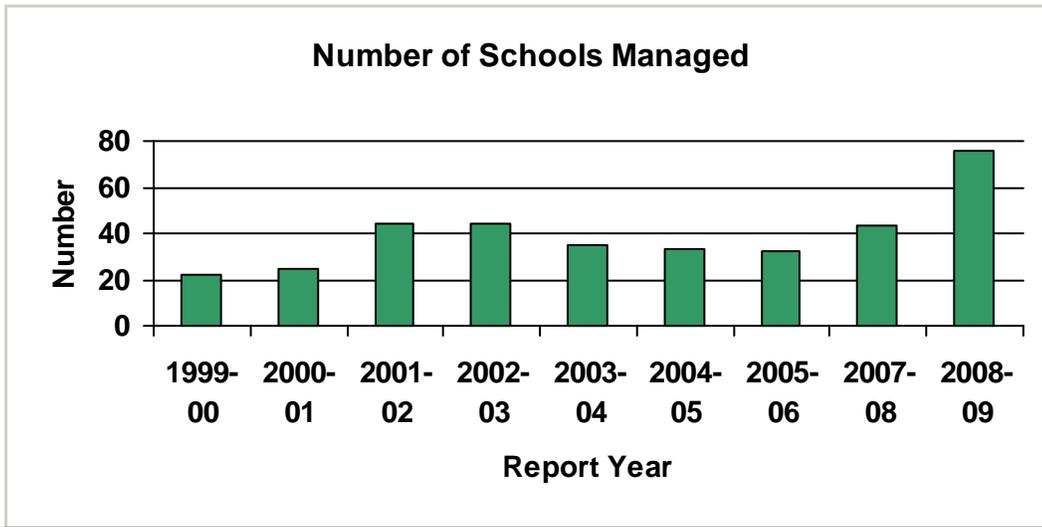
CCD Level	# of Schools
Primary	61
Middle	8
High	3
Other	4
Unknown	0



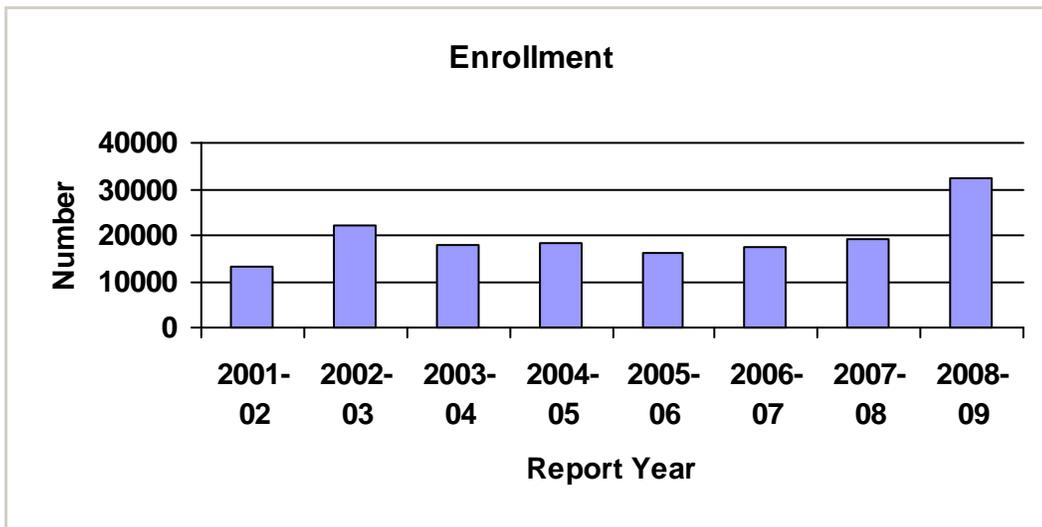
Report Year	New Schools
1998-99	N/A
1999-00	8
2000-01	9
2001-02	12
2002-03	5
2003-04	4
2004-05	4
2005-06	10
2006-07	Unknown
2007-08	Unknown
2008-09	37

Imagine Schools, Inc.

Large Company: Managing 10 or More Schools



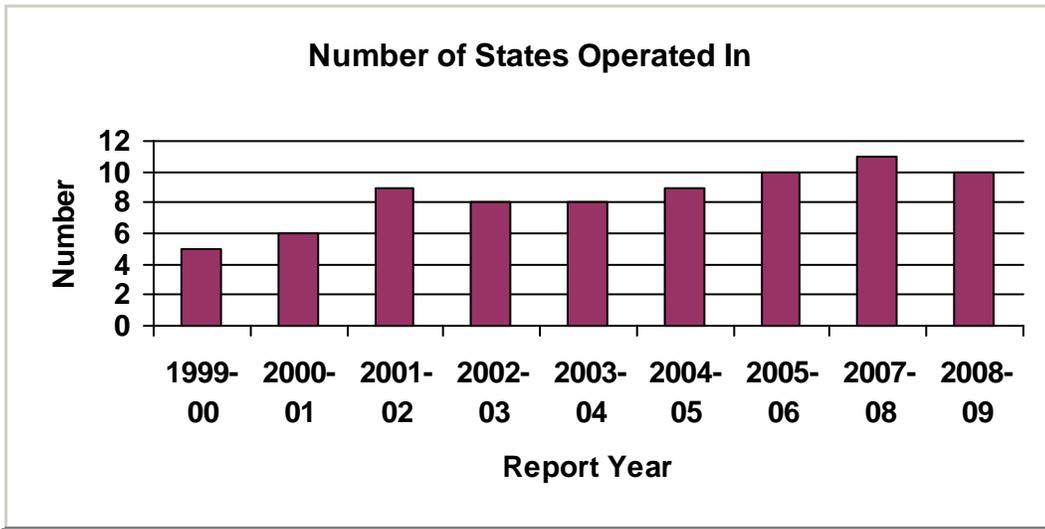
Report Year	# of Schools
1998-99	N/A
1999-00	22
2000-01	25
2001-02	44
2002-03	44
2003-04	35
2004-05	33
2005-06	32
2006-07	Unknown
2007-08	43
2008-09	76



Report Year	# of Students
1998-99	N/A
1999-00	Unknown
2000-01	Unknown
2001-02	13228
2002-03	22198
2003-04	17765
2004-05	18194
2005-06	16097
2006-07	17571
2007-08	19045
2008-09	32316

Imagine Schools, Inc.

Large Company: Managing 10 or More Schools



Report Year	States Op. In
1998-99	N/A
1999-00	5
2000-01	6
2001-02	9
2002-03	8
2003-04	8
2004-05	9
2005-06	10
2006-07	Unknown
2007-08	11
2008-09	10

Insight Schools

Large Company: Managing 10 or More Schools

Address	Telephone and Fax	Web Address	Year Founded	Privately Held / Publicly Traded	Profitability
309 SW 6th Ave, Ste. 820 Portland, OR 97204	503-414-5300 503-414-5353	www.insightschools.net	Unknown	Private	Unknown

Company Schools by State

California

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Insight School of California - Los Angeles	Lancaster, CA	2007	9-10	122	Yes	Yes
Insight School of California - North Bay	Windsor, CA	2007	9-12	202	Yes	Yes

Colorado

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Insight School of Colorado	Westminster, CO	2008	9-12	528	Yes	Yes

Idaho

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
iSucceed Virtual High School	Boise, ID	2008	9-12	337	Yes	Yes

Kansas

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Insight School of Kansas	Olathe, KS	2008	9-12	576	Yes	Yes

Minnesota

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
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Insight Schools

Large Company: Managing 10 or More Schools

Insight School of Minnesota	Brooklyn Center, MN	2008	9-12	299	Yes	Yes
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Nevada

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Insight School of Nevada	Las Vegas, NV	2008	9-12	340	Yes	Yes

South Carolina

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Insight School of South Carolina	Columbia, SC	2008	9-12	600	Yes	Yes

Washington

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Insight School of Washington	Bellevue, WA	2006	9-12	1137	Yes	Yes

Wisconsin

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Insight School of Wisconsin	Grantsburg, WI	2007	9-12	407	Yes	Yes

Total Number of Schools: 10

Total Enrollment: 4,548

States Operated in: CA, CO, ID, KS, MN, NV, SC, WA, WI

Number of Schools No Longer Profiled

Year	# of Schools
1998-99	N/A
1999-00	N/A

Insight Schools

Large Company: Managing 10 or More Schools

2000-01	N/A
2001-02	N/A
2002-03	N/A
2003-04	N/A
2004-05	N/A
2005-06	N/A
2006-07	N/A
2007-08	0

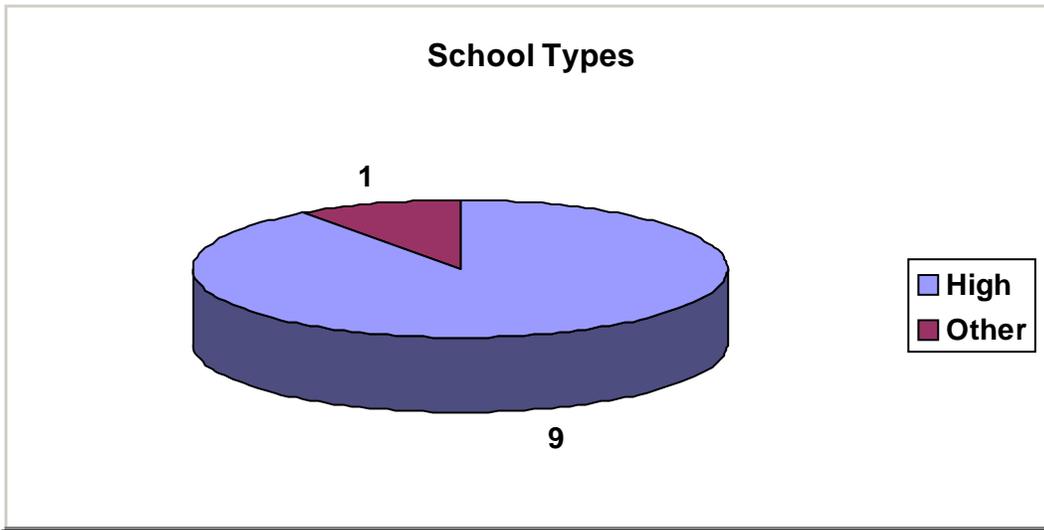
Schools No Longer Profiled for this Reporting Period

Oregon

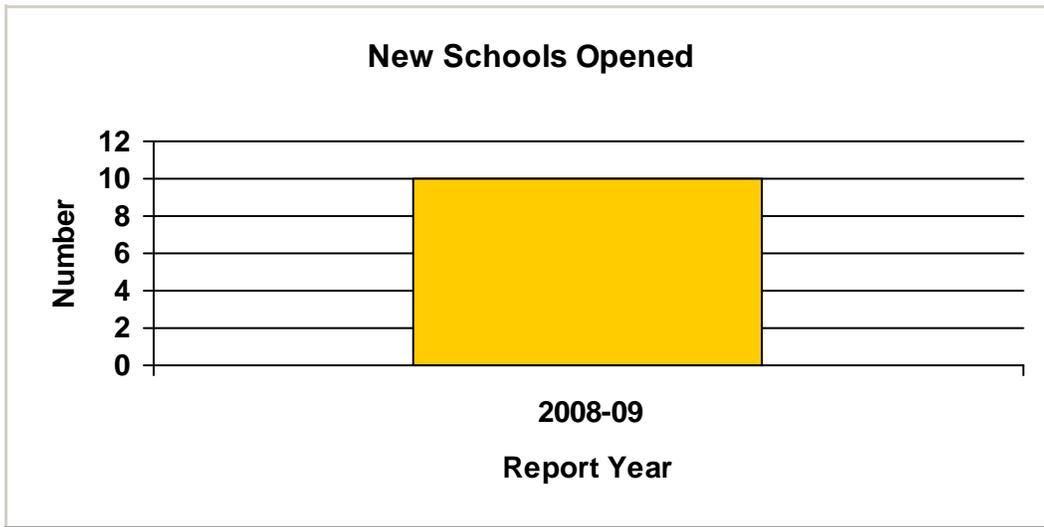
School Name	School Location	Reason No Longer Profiled
Insight School of Oregon	Portland, OR	Robert Siegel of Oregon DOE indicates that this school became a private entity.

Insight Schools

Large Company: Managing 10 or More Schools



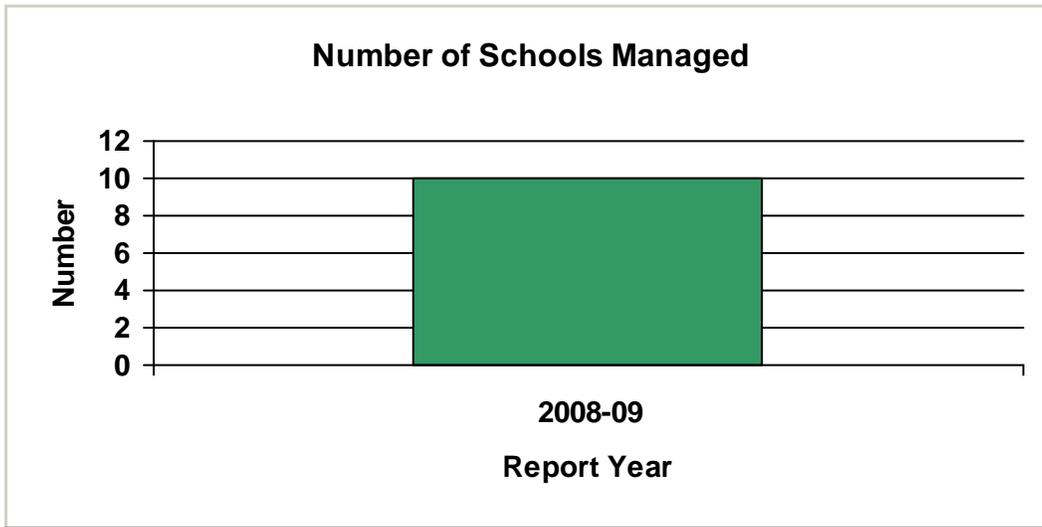
CCD Level	# of Schools
Primary	0
Middle	0
High	9
Other	1
Unknown	0



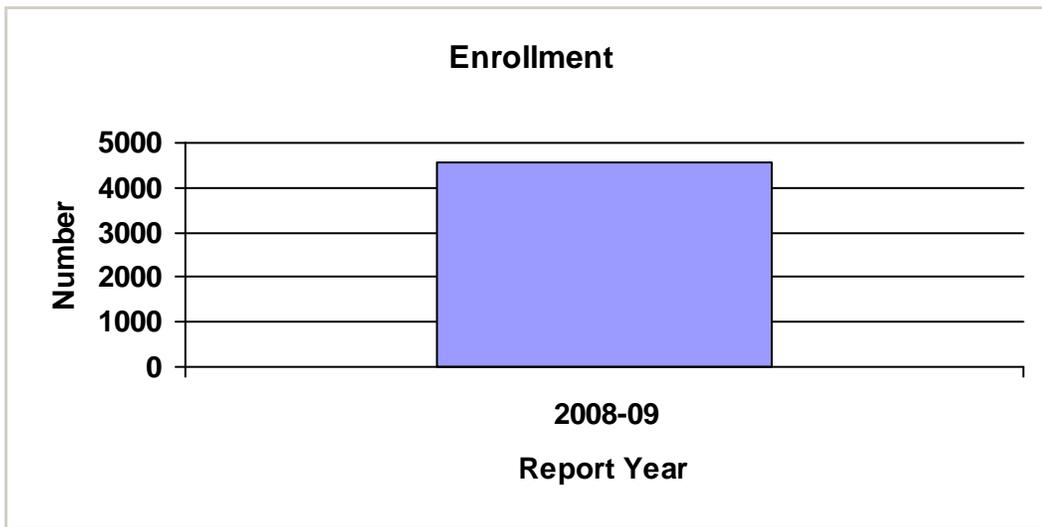
Report Year	New Schools
1998-99	N/A
1999-00	N/A
2000-01	N/A
2001-02	N/A
2002-03	N/A
2003-04	N/A
2004-05	N/A
2005-06	N/A
2006-07	N/A
2007-08	N/A
2008-09	10

Insight Schools

Large Company: Managing 10 or More Schools



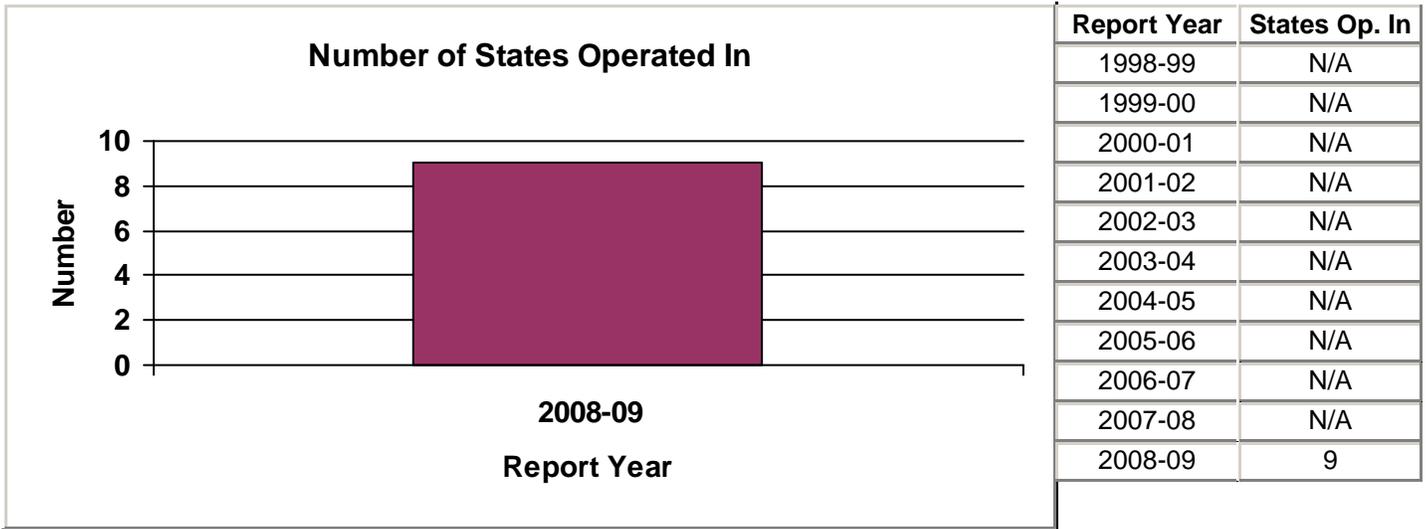
Report Year	# of Schools
1998-99	N/A
1999-00	N/A
2000-01	N/A
2001-02	N/A
2002-03	N/A
2003-04	N/A
2004-05	N/A
2005-06	N/A
2006-07	N/A
2007-08	N/A
2008-09	10



Report Year	# of Students
1998-99	N/A
1999-00	N/A
2000-01	N/A
2001-02	N/A
2002-03	N/A
2003-04	N/A
2004-05	N/A
2005-06	N/A
2006-07	N/A
2007-08	N/A
2008-09	4548

Insight Schools

Large Company: Managing 10 or More Schools



K12 Inc.

Large Company: Managing 10 or More Schools

Address	Telephone and Fax	Web Address	Year Founded	Privately Held / Publicly Traded	Profitability
2300 Corporate Park Dr. Herndon, VA 20171	866-283-0300 703-483-7330	www.k12.com	1999	Public	Profitable

Company Schools by State

Arizona

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Arizona Virtual Academy	Tucson, AZ	2003	K-12	4000	Yes	Yes

Arkansas

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Arkansas Virtual Academy	Little Rock, AR	2002	K-8	501	Yes	Yes

California

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
California Virtual Academy at Jamestown	Simi Valley, CA	2002	K-12	160	Yes	Yes
California Virtual Academy at Kern	Simi Valley, CA	2002	K-12	438	Yes	Yes
California Virtual Academy at Kings	Simi Valley, CA	2002	K-12	575	Yes	Yes
California Virtual Academy at Los Angeles	Simi Valley, CA	2006	K-12	3647	Yes	Yes
California Virtual Academy at San Diego	Simi Valley, CA	2002	K-12	1839	Yes	Yes
California Virtual Academy at San Joaquin	Simi Valley, CA	2007	K-12	280	Yes	Yes
California Virtual Academy at Sonoma	Simi Valley, CA	2004	K-12	789	Yes	Yes
California Virtual Academy at Sutter	Simi Valley, CA	2006	K-12	451	Yes	Yes

K12 Inc.

Large Company: Managing 10 or More Schools

Colorado

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Colorado Virtual Academy	Northglenn, CO	2001	K-12	4501	Yes	Yes

Florida

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Florida Virtual Academy	Jacksonville, FL	2003	K-8	940	No	Yes

Idaho

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Idaho Virtual Academy	Meridian, ID	2004	K-12	2425	Yes	Yes

Illinois

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Chicago Virtual Charter School	Chicago, IL	2006	K-9	400	Yes	Yes

Indiana

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Hoosier Academy - Indianapolis	Indianapolis, IN	2008	K-10	295	Yes	Yes
Hoosier Academy - Muncie	Muncie, IN	2008	K-10	77	Yes	Yes

Nevada

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
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K12 Inc.

Large Company: Managing 10 or More Schools

Nevada Virtual Academy	Las Vegas, NV	2007	K-12	721	Yes	Yes
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Ohio

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Ohio Virtual Academy	Maumee, OH	2002	K-12	7277	Yes	Yes

Pennsylvania

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Agora Cyber Charter School	Philadelphia, PA	2005	K-12	4600	Yes	Yes

South Carolina

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
South Carolina Virtual Charter School	Columbia, SC	2008	K-12	1100	Yes	Yes

Texas

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Texas Virtual Academy at Southwest	Sugar Land, TX	2006	3-8	1400	Yes	Yes

Wisconsin

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Honors High Online of Wisconsin	Fredonia, WI	2006	9-11	162	Yes	Yes
Wisconsin Virtual Academy	Fredonia, WI	2003	K-8	878	Yes	Yes

K12 Inc.

Large Company: Managing 10 or More Schools

Wyoming

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Wyoming Virtual School	Gillette, WY	2006	K-6	86	No	Yes

Total Number of Schools: 24

Total Enrollment: 37,542

States Operated in: AR, AZ, CA, CO, FL, ID, IL, IN, NV, OH, PA, SC, TX, WI, WY

Number of Schools No Longer Profiled

Year	# of Schools
1998-99	N/A
1999-00	N/A
2000-01	N/A
2001-02	N/A
2002-03	0
2003-04	2
2004-05	0
2005-06	0
2006-07	1
2007-08	2
2007-08	0

Schools No Longer Profiled for this Reporting Period

California

School Name	School Location	Reason No Longer Profiled
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K12 Inc.

Large Company: Managing 10 or More Schools

California Virtual Academy at San Mateo	Simi Valley, CA	School is no longer operational according to CA DOE website (4/27/2009)
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District Of Columbia

School Name	School Location	Reason No Longer Profiled
Community Academy Public Charter School Online	Washington, DC	According to corrected profile from Jeff Kwitkowski, Vice President, Public Relations, K12 Inc., Community Academy Public Charter School Online is a program of an existing charter school.

Pennsylvania

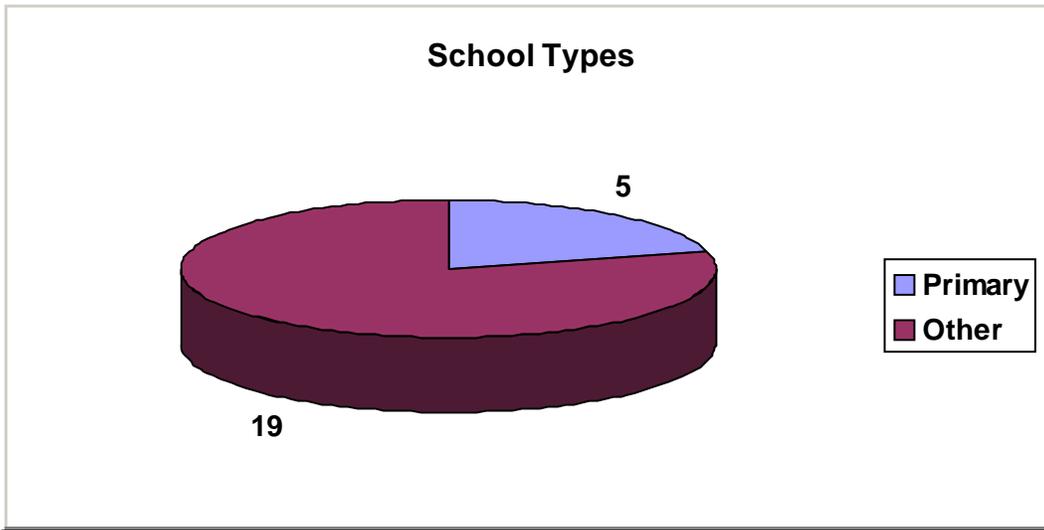
School Name	School Location	Reason No Longer Profiled
Pennsylvania Virtual Charter School	Norristown, PA	According to corrected profile from Jeff Kwitkowski, Vice President, Public Relations, K12 Inc. simply provides curriculum and technology to this school, but does not fully manage this school.

Virginia

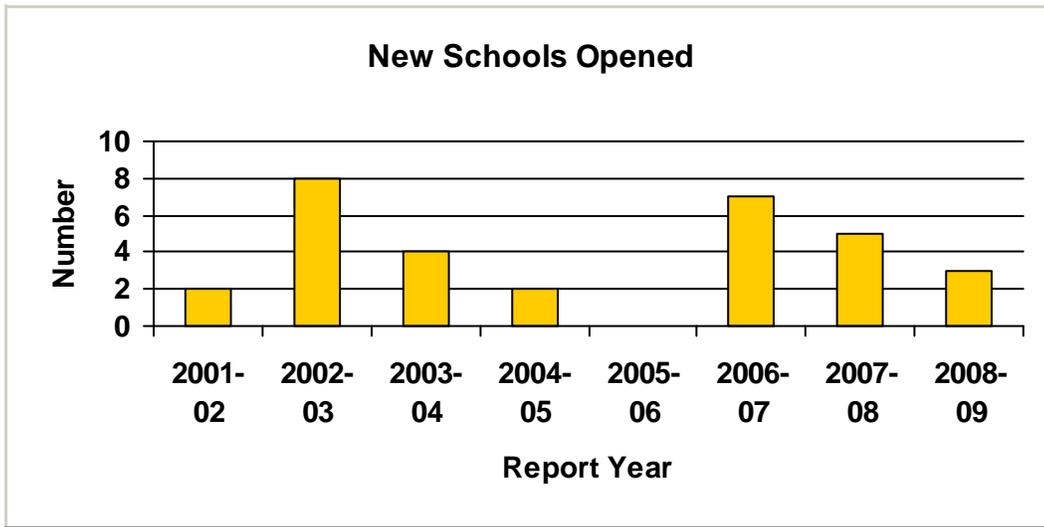
School Name	School Location	Reason No Longer Profiled
Georgia Virtual Academy	Hendon, VA	According to corrected profile from Jeff Kwitkowski, Vice President, Public Relations, K12 Inc., Georgia Virtual Academy is a program of a state authorized charter school.

K12 Inc.

Large Company: Managing 10 or More Schools



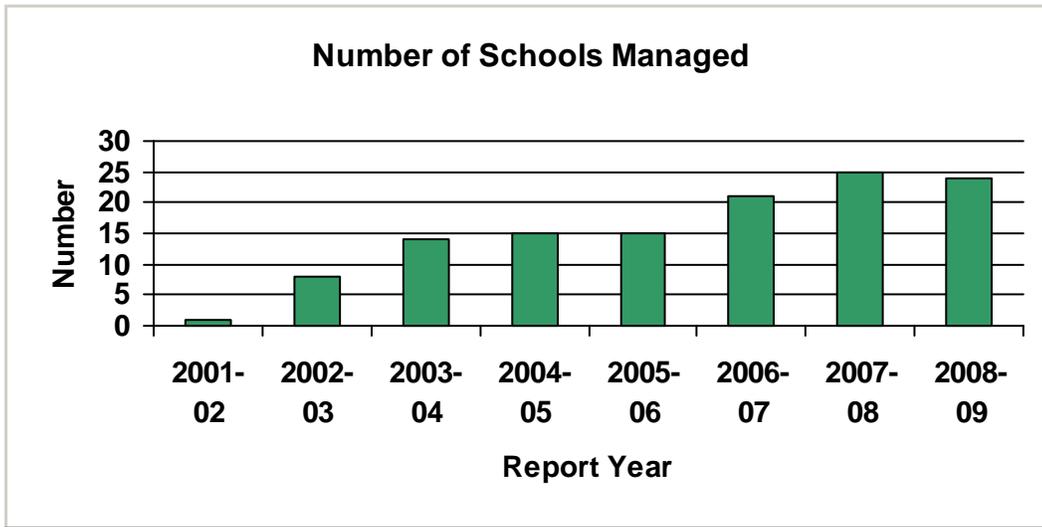
CCD Level	# of Schools
Primary	5
Middle	0
High	0
Other	19
Unknown	0



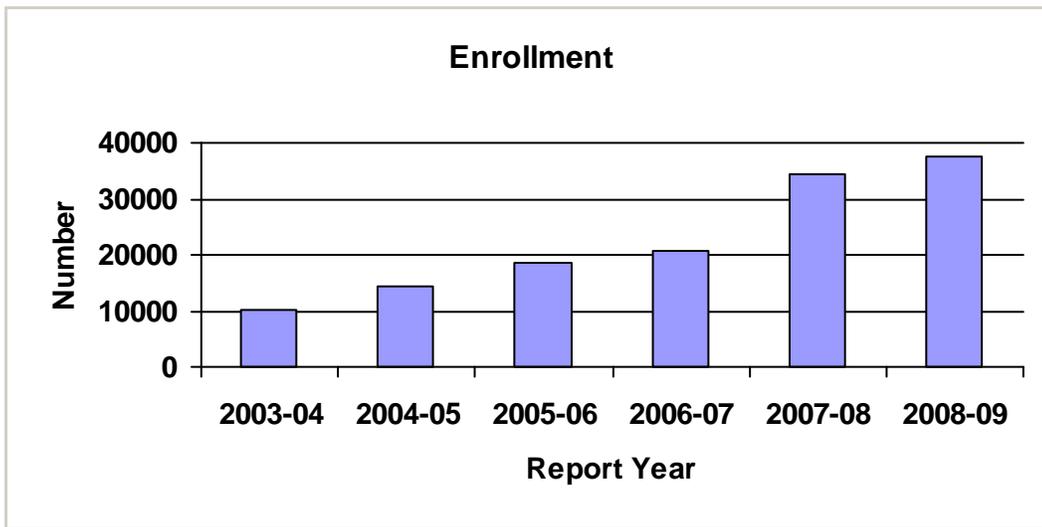
Report Year	New Schools
1998-99	N/A
1999-00	N/A
2000-01	N/A
2001-02	2
2002-03	8
2003-04	4
2004-05	2
2005-06	0
2006-07	7
2007-08	5
2008-09	3

K12 Inc.

Large Company: Managing 10 or More Schools



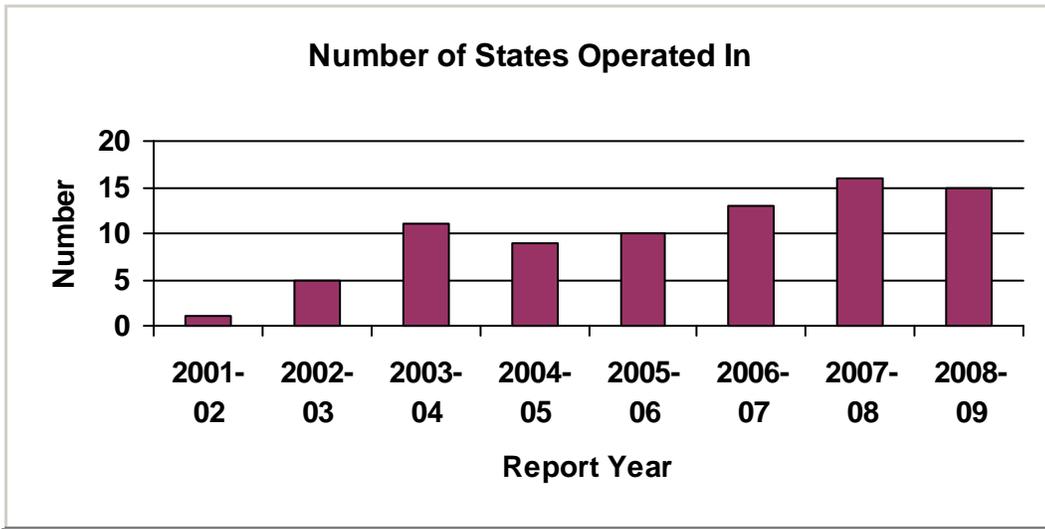
Report Year	# of Schools
1998-99	N/A
1999-00	N/A
2000-01	N/A
2001-02	1
2002-03	8
2003-04	14
2004-05	15
2005-06	15
2006-07	21
2007-08	25
2008-09	24



Report Year	# of Students
1998-99	N/A
1999-00	N/A
2000-01	N/A
2001-02	Unknown
2002-03	Unknown
2003-04	10325
2004-05	14460
2005-06	18522
2006-07	20865
2007-08	34255
2008-09	37542

K12 Inc.

Large Company: Managing 10 or More Schools



Report Year	States Op. In
1998-99	N/A
1999-00	N/A
2000-01	N/A
2001-02	1
2002-03	5
2003-04	11
2004-05	9
2005-06	10
2006-07	13
2007-08	16
2008-09	15

Leona Group, LLC, The

Large Company: Managing 10 or More Schools

Address	Telephone and Fax	Web Address	Year Founded	Privately Held / Publicly Traded	Profitability
7878 N. 16th St Ste 150 Phoenix, AZ 85020	602-953-2933 602-953-0831	www.leonagroup.com	1996	Private	Profitable

Company Schools by State

Arizona

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Alta Vista High School	Tucson, AZ	2003	9-12	479	Yes	No
Apache Trail High School	Apache Junction, AZ	1997	9-12	174	Yes	No
APEX Academy	Apache Junction, AZ	2001	7-8	25	Yes	No
Desert Hills High School	Gilbert, AZ	1999	9-12	552	Yes	No
El Dorado High School	Chandler, AZ	1999	9-12	194	Yes	No
Estrella High School	Avondale, AZ	1999	9-12	464	Yes	No
Gilbert Arts Academy	Gilbert, AZ	Unknown	K-6	149	Yes	No
Liberty Arts Academy	Mesa, AZ	Unknown	K-6	181	Yes	No
Maya High School	Phoenix, AZ	1998	9-12	462	Yes	No
Mesa Arts Academy	Mesa, AZ	Unknown	K-8	218	Yes	No
Montezuma Middle School	Tempe, AZ	2003	7-8	30	Yes	No
Ocotillo High School	Phoenix, AZ	1999	9-12	227	Yes	No
Peoria Accelerated High School	Peoria, AZ	1999	9-12	472	Yes	No
SEES High School	Tempe, AZ	2006	11-12	54	Yes	No
South Pointe High School	Phoenix, AZ	2003	9-12	634	Yes	No

Leona Group, LLC, The

Large Company: Managing 10 or More Schools

South Pointe Junior High School	Phoenix, AZ	Unknown	7-8	186	Yes	No
South Pointe Public Charter Elementary School	Phoenix, AZ	Unknown	K-6	260	Yes	No
South Ridge High School	Phoenix, AZ	2007	9-12	406	Yes	No
Summit High School	Phoenix, AZ	1998	9-12	341	Yes	No
Sun Valley High School	Mesa, AZ	1997	9-12	550	Yes	No
Tempe Accelerated High School	Tempe, AZ	1997	9-12	323	Yes	No
Tucson Accelerated High School	Tucson, AZ	1997	9-12	223	Yes	No
West Phoenix High School	Phoenix, AZ	1997	9-12	646	Yes	No

Florida

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Athenian Academy of Pasco	New Port Richey, FL	Unknown	K-7	273	Yes	No
Athenian Academy of Pinellas	Dunedin, FL	Unknown	K-6	179	Yes	No
Broward Community Charter Middle School	Coral Springs, FL	Unknown	6-8	80	Yes	No
Broward Community Charter School	Coral Springs, FL	Unknown	K-5	118	Yes	No
Broward Community Charter West	Coral Springs, FL	Unknown	K-5	371	Yes	No
Dayspring Elementary Charter School	Fort Lauderdale, FL	Unknown	K-5	136	Yes	No
Paragon Academy of Technology	Hollywood, FL	Unknown	6-8	134	Yes	No
Paragon Elementary Charter School	Pompano Beach, FL	Unknown	K-5	156	Yes	No
Pompano Charter Middle School	Pompano Beach, FL	Unknown	6-8	79	Yes	No
Sunshine Elementary Charter School	Hollywood, FL	Unknown	K-5	104	Yes	No

Leona Group, LLC, The

Large Company: Managing 10 or More Schools

Indiana

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Timothy L. Johnson Academy	Fort Wayne, IN	2002	K-5	205	Yes	No

Louisiana

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
McDonogh City Park Academy	New Orleans, LA	2006	K-8	351	Yes	No

Michigan

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Academy for Business and Technology Elementary	Dearborn, MI	1997	K-5	302	Yes	No
Academy for Business and Technology High School	Melvindale, MI	1997	6-12	367	Yes	No
Allen Academy	Detroit, MI	1999	K-12	1035	Yes	No
Cesar Chavez Academy Elementary	Detroit, MI	1995	K-5	461	Yes	No
Cesar Chavez Academy High	Detroit, MI	2001	9-12	545	Yes	No
Cesar Chavez Academy Middle	Detroit, MI	1997	6-8	531	Yes	No
Dream Academy	Benton Harbor, MI	2008	9-12	144	Yes	No
Francis Reh Academy	Saginaw, MI	1998	K-8	250	Yes	No
George Crockett Academy	Detroit, MI	1998	K-9	389	Yes	No
Hope of Detroit Academy	Detroit, MI	1999	K-9	496	Yes	No
Joy Preparatory Academy - Dexter Campus	Detroit, MI	1999	3-8	294	Yes	No
Joy Preparatory Academy - Oakman Campus	Detroit, MI	1999	K-2	130	Yes	No

Leona Group, LLC, The

Large Company: Managing 10 or More Schools

Mildred C Wells Academy	Benton Harbor, MI	2005	K-6	186	Yes	No
New City Academy	Lansing, MI	1999	K-8	99	Yes	No
Northridge Academy	Flint, MI	1999	K-8	190	Yes	No
Pierre Toussaint Academy	Detroit, MI	1998	K-8	403	Yes	No
Saginaw Preparatory Academy	Saginaw, MI	1997	K-7	247	Yes	No
Traverse City College Preparatory Academy	Traverse City, MI	2007	9-12	90	Yes	No
Voyageur Academy	Detroit, MI	1998	K-7	786	Yes	No
William C. Abney Academy	Grand Rapids, MI	1998	K-5	509	Yes	No

Ohio

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Alliance Academy	Toledo, OH	2000	K-12	310	Yes	No
C.M. Grant Leadership Academy	Columbus, OH	2008	K-5	60	Yes	No
Cincinnati Leadership Academy	Cincinnati, OH	2007	K-5	135	Yes	No
Eagle Academy	Toledo, OH	2001	K-7	148	Yes	No
George A. Phillips Academy	Toledo, OH	2003	K-8	77	Yes	No
Great Lakes Environmental Academy	Toledo, OH	2007	6-9	57	Yes	No
Lake Erie Academy	Toledo, OH	2002	K-8	185	Yes	No
Lakeside College Preparatory Academy	Cleveland, OH	2007	K-4	90	Yes	No
Paul Laurence Dunbar Academy	Toledo, OH	2002	K-8	154	Yes	No
South Scioto Academy	Columbus, OH	2006	K-5	178	Yes	No
Toledo Preparatory Academy	Toledo, OH	2002	8-12	135	Yes	No

Leona Group, LLC, The

Large Company: Managing 10 or More Schools

Wildwood Environmental Academy	Maumee, OH	2004	K-6	158	Yes	No
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Total Number of Schools: 67

Total Enrollment: 18,577

States Operated in: AZ, FL, IN, LA, MI, OH

Number of Schools No Longer Profiled

Year	# of Schools
1998-99	0
1999-00	1
2000-01	1
2001-02	1
2002-03	1
2003-04	0
2004-05	0
2005-06	1
2006-07	0
2007-08	2
2007-08	0

Schools No Longer Profiled for this Reporting Period

Arizona

School Name	School Location	Reason No Longer Profiled
South Pointe Middle School	Phoenix, AZ	The school is not listed in Arizona Department of Education enrollment document for 2008.

Leona Group, LLC, The

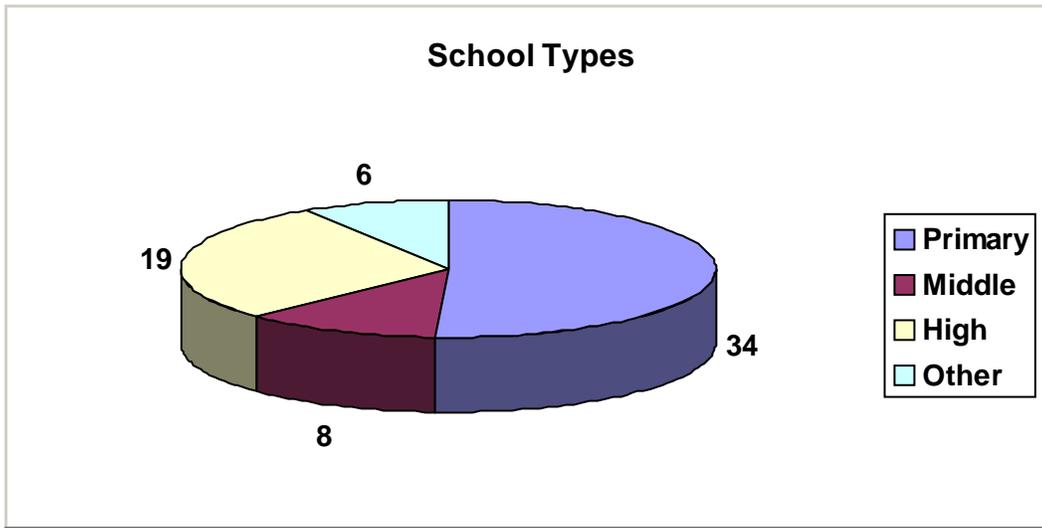
Large Company: Managing 10 or More Schools

Michigan

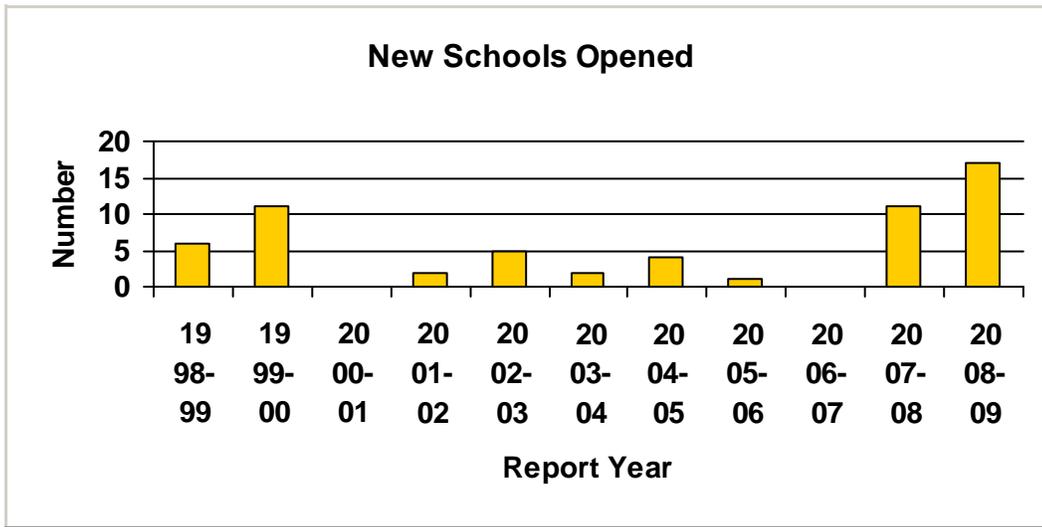
School Name	School Location	Reason No Longer Profiled
Charlotte Forten Academy	Detroit, MI	Contract with Leona was terminated on June 30, 2008. http://www.michigan.gov/documents/mde/New_PSA_School_Openings_2007_193242_7.pdf
Consortium College Preparatory High School	Detroit, MI	Neither this schools name or address is listed Financial Status Update, enrollment document for 2007 provided by CEPI, or the 2008 CEPI document listing all EMOs and their schools.

Leona Group, LLC, The

Large Company: Managing 10 or More Schools



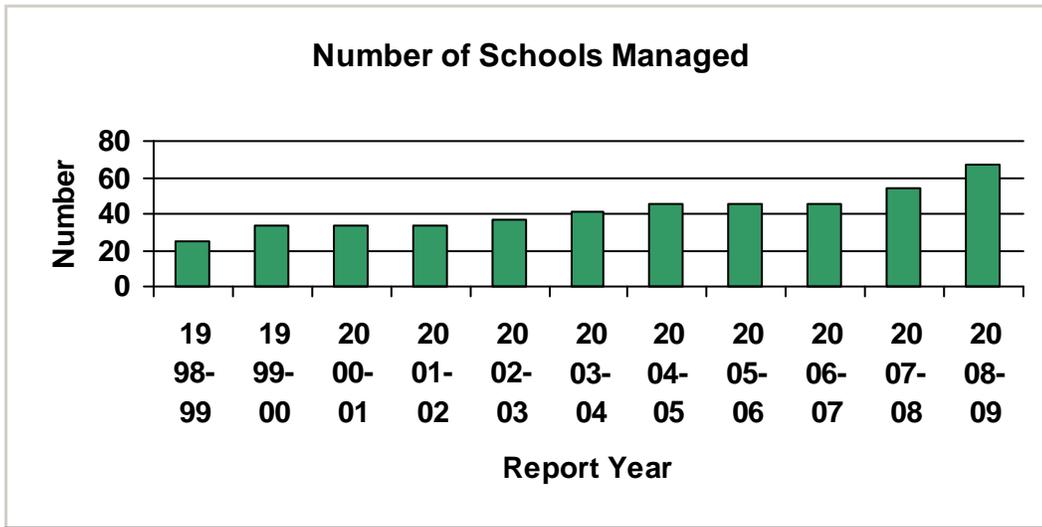
CCD Level	# of Schools
Primary	34
Middle	8
High	19
Other	6
Unknown	0



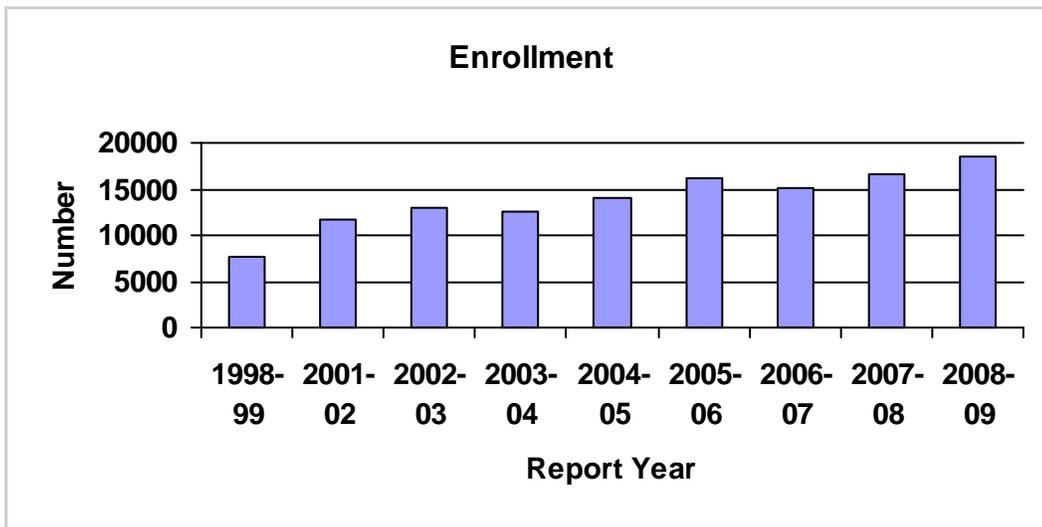
Report Year	New Schools
1998-99	6
1999-00	11
2000-01	0
2001-02	2
2002-03	5
2003-04	2
2004-05	4
2005-06	1
2006-07	0
2007-08	11
2008-09	17

Leona Group, LLC, The

Large Company: Managing 10 or More Schools



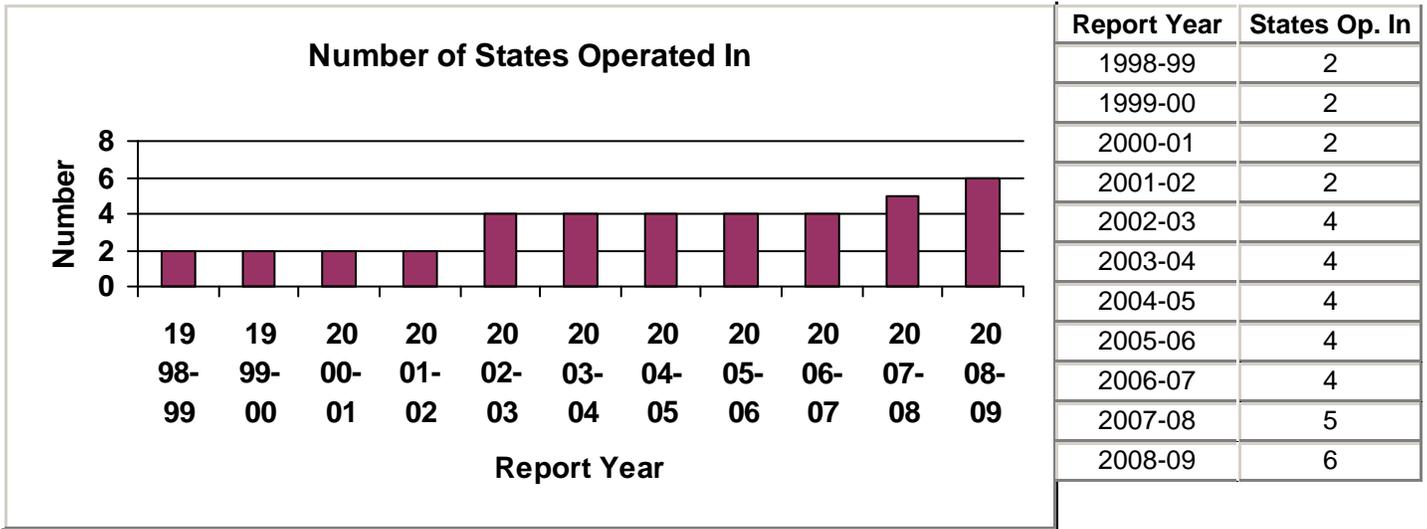
Report Year	# of Schools
1998-99	25
1999-00	34
2000-01	34
2001-02	33
2002-03	37
2003-04	41
2004-05	45
2005-06	45
2006-07	45
2007-08	54
2008-09	67



Report Year	# of Students
1998-99	7585
1999-00	Unknown
2000-01	Unknown
2001-02	11683
2002-03	12917
2003-04	12617
2004-05	13990
2005-06	16090
2006-07	15142
2007-08	16648
2008-09	18577

Leona Group, LLC, The

Large Company: Managing 10 or More Schools



Mosaica Education, Inc.

Large Company: Managing 10 or More Schools

Address	Telephone and Fax	Web Address	Year Founded	Privately Held / Publicly Traded	Profitability
42 Broadway, Suite 1039 New York, NY 10004	212-232-0305 404-841-3988	www.mosaicaeducation.com	1997	Private	Unknown

Company Schools by State

Arizona

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Ahwatukee Foothills Prep	Phoenix, AZ	2004	K-6	309	Yes	No
Phoenix Advantage Charter School	Phoenix, AZ	1997	K-8	700	Yes	No
Riverbend Prep	Laveen, AZ	2008	K-6	246	Yes	No

Colorado

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Banning Lewis Ranch Academy at Northtree	Colorado Springs, CO	2006	K-8	601	Yes	No
Denver Arts and Technology Academy	Denver, CO	2000	K-8	300	Yes	No
STAR Academy of Colorado Springs, Inc.	Colorado Springs, CO	2006	K-6	238	Yes	No
T.R. Paul Academy of Arts and Knowledge	Fort Collins, CO	2006	K-8	378	Yes	No

District Of Columbia

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Howard Road Academy	Washington, DC	2001	K-7	649	Yes	No
Howard Road Academy G Street Campus	Washington, DC	2001	3-6	57	Yes	No
Howard Road Academy Pennsylvania Ave Campus	Washington, DC	2001	K-3	173	Yes	No

Mosaica Education, Inc.

Large Company: Managing 10 or More Schools

Illinois

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Frazier Preparatory Academy	Chicago, IL	2007	K-6	427	Yes	No

Indiana

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Charter School of the Dunes	Gary, IN	2003	K-8	329	Yes	No

Michigan

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Arts and Technology Academy of Pontiac	Pontiac, MI	2001	K-8	401	Yes	No
Bay County Public School Academy	Bay City, MI	2001	K-5	178	Yes	No
Bingham Arts Academy	Alpena, MI	2004	K-6	103	Yes	No
Business Entrepreneurship Science and Technology Public	Highland Park, MI	2004	K-8	501	Yes	No
Capital Area Academy	Lansing, MI	1999	K-8	189	Yes	No
Discovery Arts & Technology	Inkster, MI	2005	K-7	176	Yes	No
Grand Blanc Academy	Grand Blanc, MI	1999	K-8	456	Yes	No
Jackson Arts and Technology Academy	Jackson, MI	2003	K-6	108	Yes	No
Richfield Public School Academy	Flint, MI	2003	K-8	571	Yes	No

Ohio

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
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Mosaica Education, Inc.

Large Company: Managing 10 or More Schools

Academy of Arts & Humanities	Warren, OH	2005	K-8	308	Yes	No
Academy of Arts and Sciences	Lorain, OH	2005	K-3	153	Yes	No
Arts and Sciences Preparatory Academy	Cleveland, OH	2006	K-8	160	Yes	No
Cleveland Arts & Social Sciences Academy	Cleveland, OH	2005	K-6	181	Yes	No
Columbus Arts and Technology Academy	Columbus, OH	2004	K-8	484	Yes	No
Columbus Humanities Arts and Technology Academy	Columbus, OH	2004	K-8	376	Yes	No
Columbus Preparatory Academy	Columbus, OH	2004	K-8	560	Yes	No
Cornerstone Academy	Westerville, OH	2000	K-6	153	Yes	No
Foundation Academy of Mansfield	Mansfield, OH	2007	K-6	163	Yes	No
Lorain Preparatory Academy	Lorain, OH	2007	3-8	144	Yes	No
Youngstown Academy of Excellence	Youngstown, OH	2005	K-8	219	Yes	No

Pennsylvania

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Fell Charter School	Simpson, PA	2002	K-8	172	Yes	No

Total Number of Schools: 33

Total Enrollment: 10,163

States Operated in: AZ, CO, DC, IL, IN, MI, OH, PA

Number of Schools No Longer Profiled

Year	# of Schools
1998-99	0
1999-00	0

Mosaica Education, Inc.

Large Company: Managing 10 or More Schools

2000-01	0
2001-02	4
2002-03	2
2003-04	4
2004-05	0
2005-06	0
2006-07	0
2007-08	7
2007-08	0

Schools No Longer Profiled for this Reporting Period

District Of Columbia

School Name	School Location	Reason No Longer Profiled
Arts and Technology Academy	Washington, DC	Corrected profile sent by Marilyn Bowman Director of Business Development, Mosaica Education, Inc. indicated this school has been discontinued.

Michigan

School Name	School Location	Reason No Longer Profiled
Kalamazoo Advantage Academy	Kalamazoo, MI	Grand Valley State University has declined to renew its charter after a ten-year association.

Mosaica Education, Inc.

Large Company: Managing 10 or More Schools

Ohio

School Name	School Location	Reason No Longer Profiled
Arts and Sciences Academy	Warren, OH	Both OEA document and OHDOE document indicated the school was closed (in the case of the OH DOE, no enrollment listed). Emailed OH DOE 4/27/2009 for more available information on this closure but no response was received.

Lorain Preparatory Academy	Lorain, OH	Neither the OEA document nor the Oct. 2008 enrollment from the OHDOE lists this school. Email sent to OHDOE on 4/25/2009 requesting more information but no response was received.
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Preparing Academic Leaders Academy	Maple Heights, OH	Not listed in OEA or OHDOE October 2008 enrollment document. Email sent to OHDOE 4/27/2009 requesting more information on this closure but no response was received.
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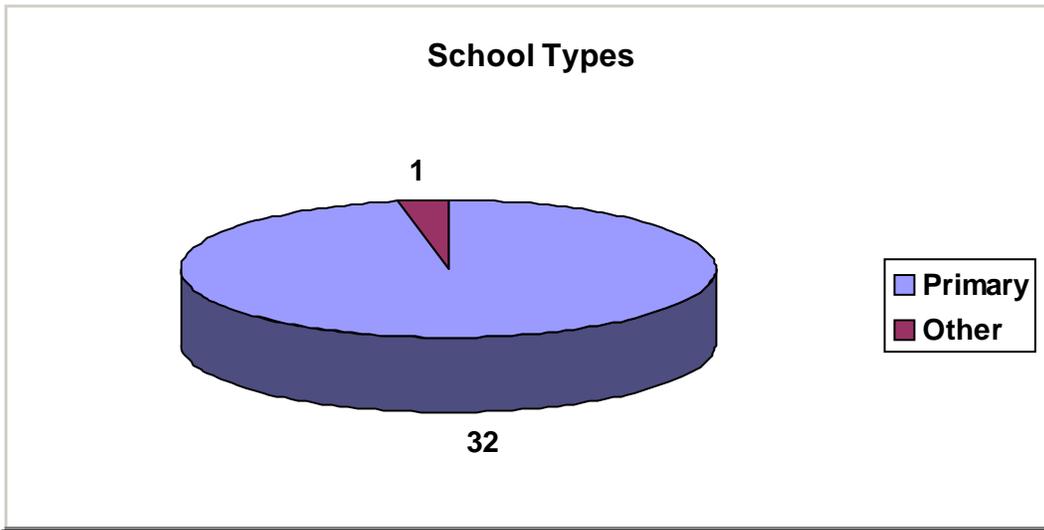
Pennsylvania

School Name	School Location	Reason No Longer Profiled
Graystone Academy Charter School	Coatesville, PA	Mosaica is no longer mentioned on the schools website or in the 2008 Charter Annual Report for Graystone Academy Charter. Emails were sent to school board president and to the general school account to confirm that the school was no longer managed by Mosaica, but no response was received.

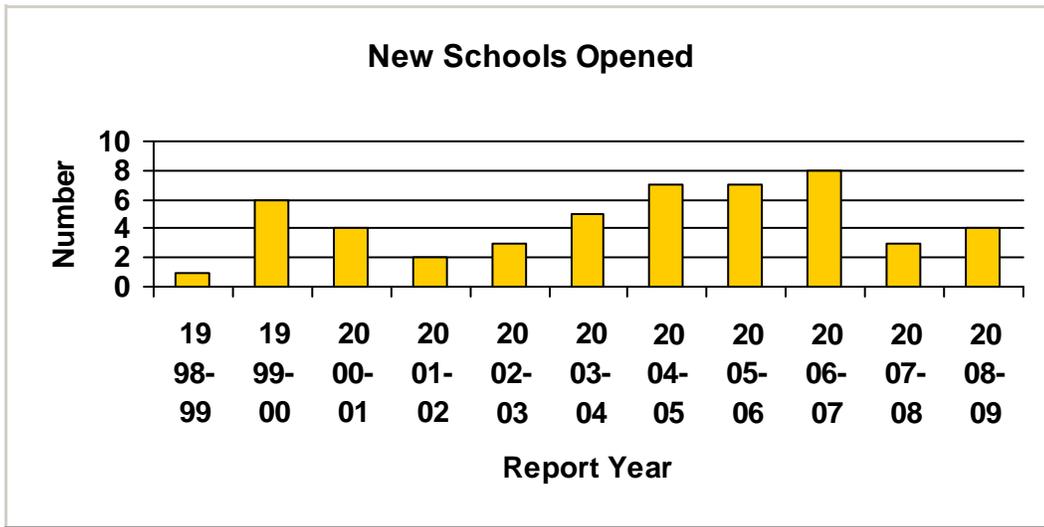
Walter D. Palmer Leadership Learning Partners Charter School	Philadelphia, PA	Indicated as discontinued in corrected profile sent by Marilyn Bowman, Director of Business Development, Mosaica Education, Inc.
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Mosaica Education, Inc.

Large Company: Managing 10 or More Schools



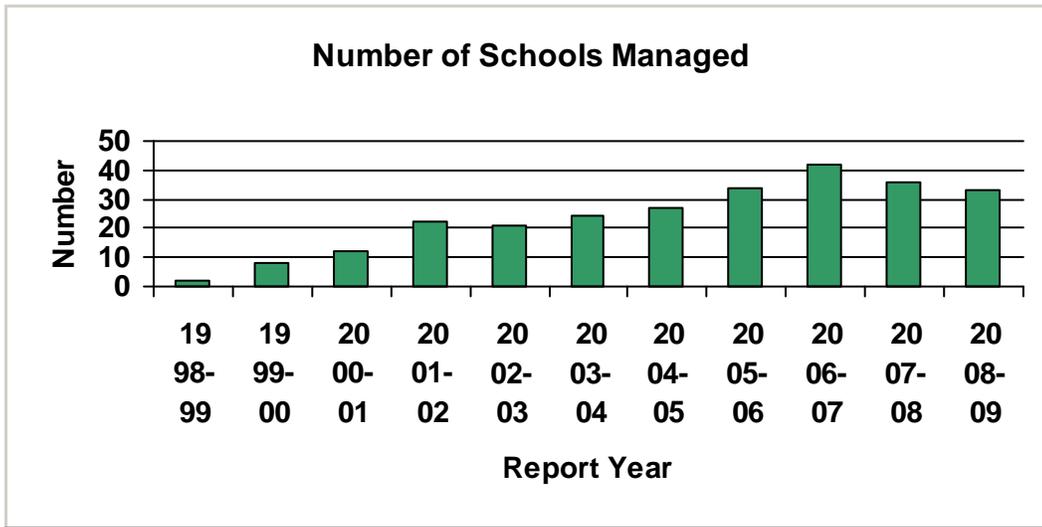
CCD Level	# of Schools
Primary	32
Middle	0
High	0
Other	1
Unknown	0



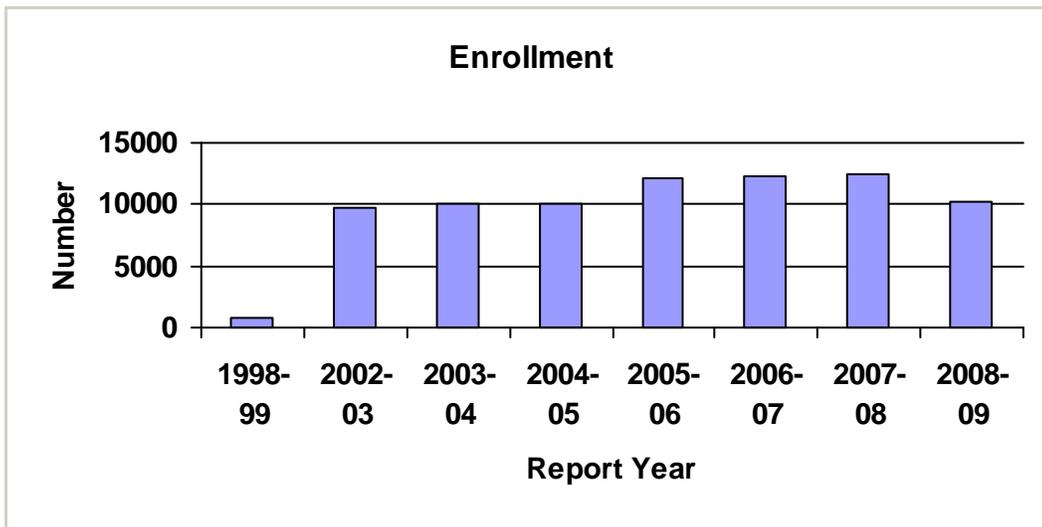
Report Year	New Schools
1998-99	1
1999-00	6
2000-01	4
2001-02	2
2002-03	3
2003-04	5
2004-05	7
2005-06	7
2006-07	8
2007-08	3
2008-09	4

Mosaica Education, Inc.

Large Company: Managing 10 or More Schools



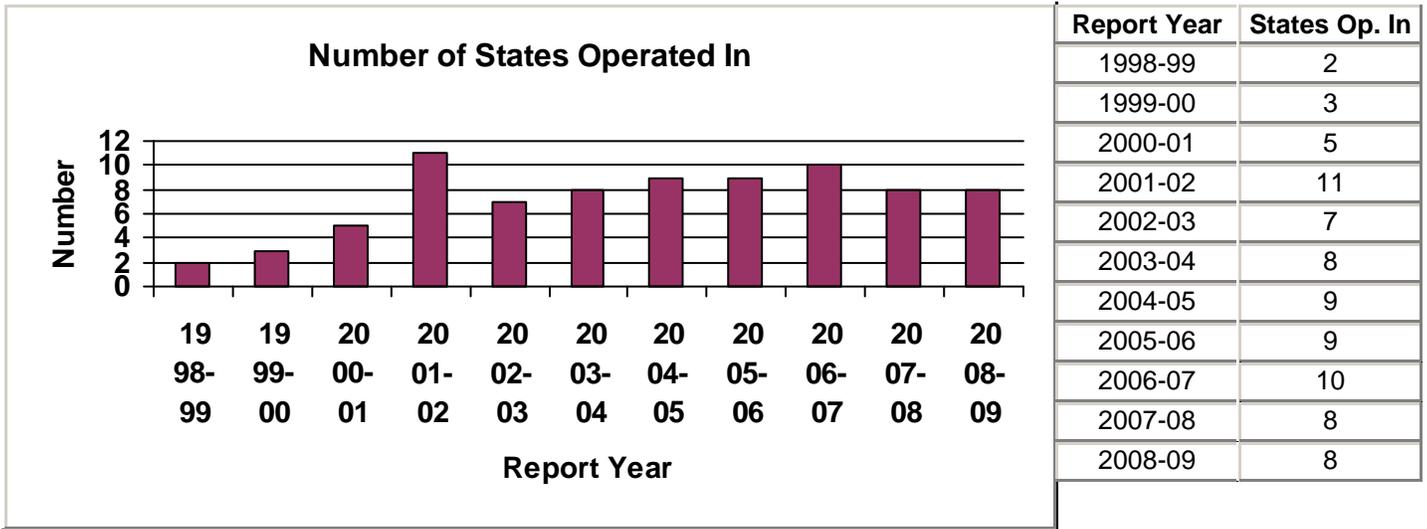
Report Year	# of Schools
1998-99	2
1999-00	8
2000-01	12
2001-02	22
2002-03	21
2003-04	24
2004-05	27
2005-06	34
2006-07	42
2007-08	36
2008-09	33



Report Year	# of Students
1998-99	850
1999-00	Unknown
2000-01	Unknown
2001-02	Unknown
2002-03	9807
2003-04	10061
2004-05	9995
2005-06	12157
2006-07	12339
2007-08	12505
2008-09	10163

Mosaica Education, Inc.

Large Company: Managing 10 or More Schools



National Heritage Academies

Large Company: Managing 10 or More Schools

Address	Telephone and Fax	Web Address	Year Founded	Privately Held / Publicly Traded	Profitability
3850 Broadmoor Ave SE, Ste 201 Grand Rapids, MI 49512	616-222-1700 616-575-6801	www.heritageacademies.com	1995	Private	Profitable

Company Schools by State

Colorado

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Landmark Academy at Reunion	Commerce City, CO	2007	K-6	535	Yes	No

Indiana

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Andrew J. Brown Academy	Indianapolis, IN	2003	K-8	663	Yes	No
Aspire Charter Academy	Gary, IN	2008	K-5	413	Yes	No

Michigan

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Burton Glen Charter Academy	Burton, MI	1999	K-8	725	Yes	No
Canton Charter Academy	Canton, MI	2000	K-8	695	Yes	No
Chandler Woods Charter Academy	Belmont, MI	1999	K-8	695	Yes	No
Cross Creek Charter Academy	Byron Center, MI	1997	K-8	717	Yes	No
Detroit Enterprise Academy	Detroit, MI	2004	K-8	668	Yes	No
Detroit Merit Charter Academy	Detroit, MI	2002	K-8	706	Yes	No
Detroit Premier Academy	Detroit, MI	2005	K-7	727	Yes	No

National Heritage Academies

Large Company: Managing 10 or More Schools

Eagle Crest Charter Academy	Holland, MI	1997	K-8	704	Yes	No
Endeavor Charter Academy	Springfield, MI	1998	K-8	636	Yes	No
Excel Charter Academy	Grand Rapids, MI	1995	K-8	715	Yes	No
Flagship Charter Academy	Detroit, MI	2007	K-5	488	Yes	No
Fortis Academy	Ypsilanti, MI	2004	K-8	724	Yes	No
Great Oaks Academy	Warren, MI	2004	K-8	672	Yes	No
Hamtramck Academy	Hamtramck, MI	2003	K-8	472	Yes	No
Keystone Academy	Belleville, MI	2003	K-8	729	Yes	No
Knapp Charter Academy	Grand Rapids, MI	1997	K-8	715	Yes	No
Laurus Academy	Southfield, MI	2004	K-8	677	Yes	No
Linden Charter Academy	Flint, MI	1999	K-8	738	Yes	No
Metro Charter Academy	Romulus, MI	2000	K-8	697	Yes	No
North Saginaw Charter Academy	Saginaw, MI	1999	K-8	503	Yes	No
Paragon Charter Academy	Jackson, MI	1998	K-8	673	Yes	No
Paramount Charter Academy	Kalamazoo, MI	1998	K-8	903	Yes	No
Prevail Academy	Mount Clemens, MI	2004	K-7	657	Yes	No
Reach Academy	Roseville, MI	2008	K-5	309	Yes	No
Ridge Park Charter Academy	Kentwood, MI	1998	K-8	588	Yes	No
South Arbor Charter Academy	Ypsilanti, MI	1999	K-8	737	Yes	No
Taylor Exemplar Academy	Taylor, MI	2006	K-5	582	Yes	No
Timberland Charter Academy	Muskegon, MI	1998	K-8	458	Yes	No

National Heritage Academies

Large Company: Managing 10 or More Schools

Triumph Academy	Monroe, MI	2004	K-6	598	Yes	No
Vanderbilt Charter Academy	Holland, MI	1996	K-8	456	Yes	No
Vanguard Charter Academy	Wyoming, MI	1996	K-8	723	Yes	No
Vista Charter Academy	Grand Rapids, MI	1996	K-8	687	Yes	No
Walker Charter Academy	Walker, MI	1997	K-8	684	Yes	No
Walton Charter Academy	Pontiac, MI	1999	K-8	768	Yes	No
Warrendale Charter Academy	Detroit, MI	2001	K-8	702	Yes	No
Windemere Park Charter Academy	Lansing, MI	1999	K-8	703	Yes	No

New York

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Brooklyn Excelsior Charter School	Brooklyn, NY	2003	K-8	655	Yes	No
Buffalo United Charter School	Buffalo, NY	2003	K-8	630	Yes	No
Southside Charter School	Syracuse, NY	2002	K-8	605	Yes	No

North Carolina

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Forsyth Academies	Winston Salem, NC	1999	K-8	672	Yes	No
Greensboro Academy	Greensboro, NC	1999	K-8	722	Yes	No
PreEminent Charter School	Raleigh, NC	2000	K-8	476	Yes	No
Queens Grant Community School	Mint Hill, NC	2002	K-8	936	Yes	No
Research Triangle Charter Academy	Durham, NC	2000	K-8	674	Yes	No

National Heritage Academies

Large Company: Managing 10 or More Schools

Ohio

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Alliance Academy of Cincinnati	Cincinnati, OH	2003	K-8	460	Yes	No
Apex Academy	Cleveland, OH	2004	K-7	712	Yes	No
Bennett Venture Academy	Toledo, OH	2005	K-8	690	Yes	No
Emerson Academy of Dayton	Dayton, OH	2004	K-8	551	Yes	No
North Dayton School of Science and Discovery	Dayton, OH	2002	K-8	627	Yes	No
Orion Academy	Cincinnati, OH	2004	K-7	587	Yes	No
Pathway School of Discovery	Dayton, OH	2003	K-8	724	Yes	No
Pinnacle Academy	Cleveland, OH	2004	K-7	669	Yes	No
Stambaugh Academy	Youngstown, OH	2006	K-8	528	Yes	No
Winterfield Venture Academy	Toledo, OH	2004	K-8	577	Yes	No

Total Number of Schools: 57

Total Enrollment: 36,737

States Operated in: CO, IN, MI, NC, NY, OH

Number of Schools No Longer Profiled

Year	# of Schools
1998-99	0
1999-00	0
2000-01	0
2001-02	0
2002-03	0

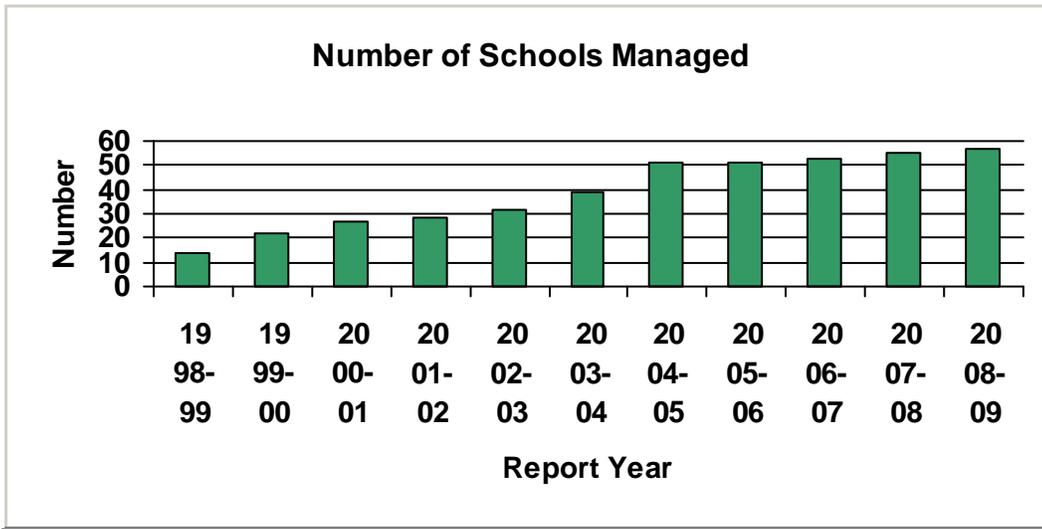
National Heritage Academies

Large Company: Managing 10 or More Schools

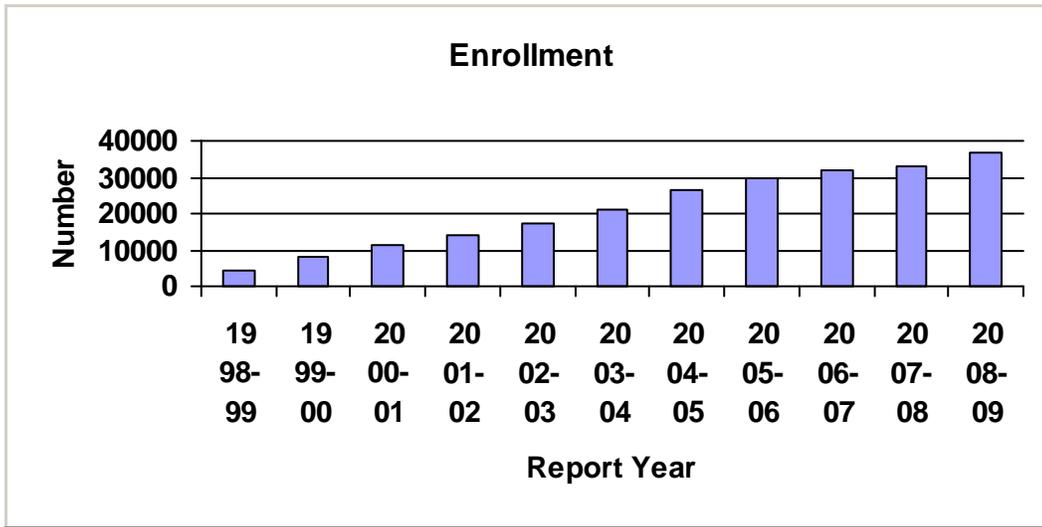
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2004-05	0
2005-06	1
2006-07	0
2007-08	0
2007-08	0

National Heritage Academies

Large Company: Managing 10 or More Schools



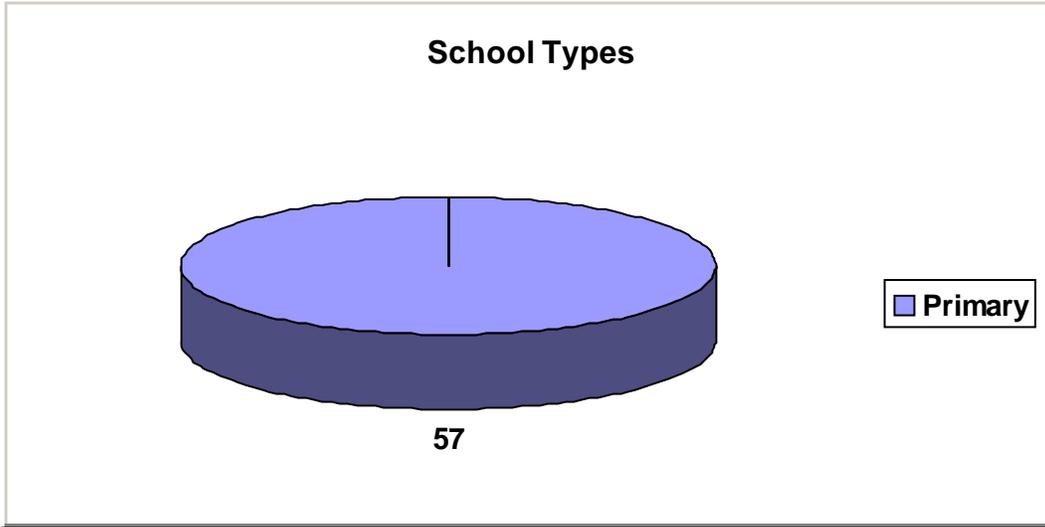
Report Year	# of Schools
1998-99	14
1999-00	22
2000-01	27
2001-02	28
2002-03	32
2003-04	39
2004-05	51
2005-06	51
2006-07	53
2007-08	55
2008-09	57



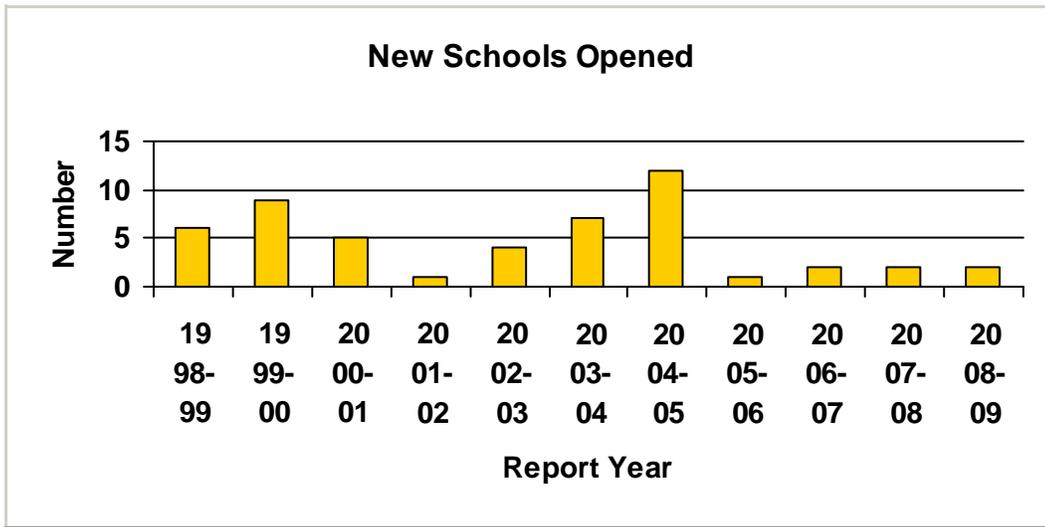
Report Year	# of Students
1998-99	4385
1999-00	7920
2000-01	11396
2001-02	13917
2002-03	17043
2003-04	20929
2004-05	26674
2005-06	29848
2006-07	32158
2007-08	33172
2008-09	36737

National Heritage Academies

Large Company: Managing 10 or More Schools



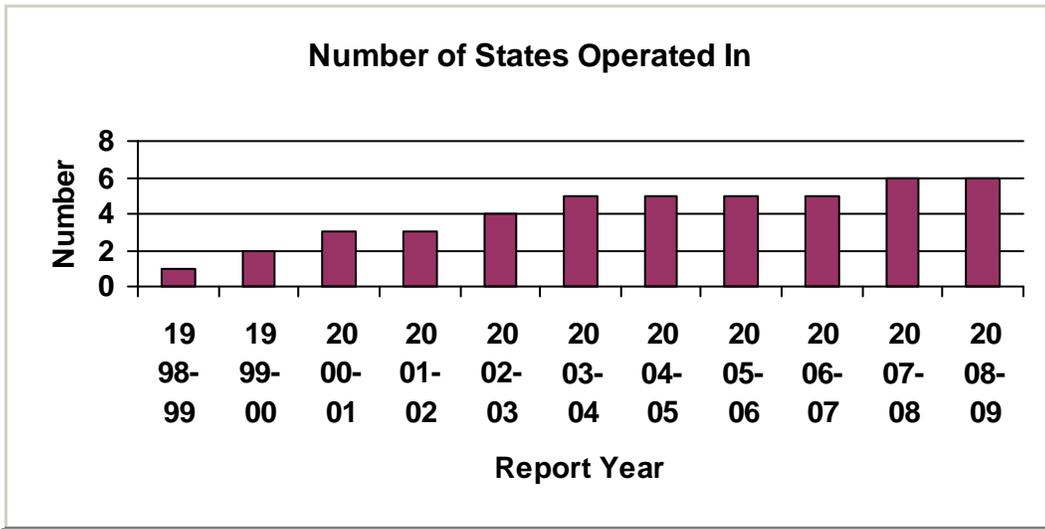
CCD Level	# of Schools
Primary	57
Middle	0
High	0
Other	0
Unknown	0



Report Year	New Schools
1998-99	6
1999-00	9
2000-01	5
2001-02	1
2002-03	4
2003-04	7
2004-05	12
2005-06	1
2006-07	2
2007-08	2
2008-09	2

National Heritage Academies

Large Company: Managing 10 or More Schools



Report Year	States Op. In
1998-99	1
1999-00	2
2000-01	3
2001-02	3
2002-03	4
2003-04	5
2004-05	5
2005-06	5
2006-07	5
2007-08	6
2008-09	6

Non-Public Educational Services, Inc.

Large Company: Managing 10 or More Schools

Address	Telephone and Fax	Web Address	Year Founded	Privately Held / Publicly Traded	Profitability
Congress Street, Shetland Park Salem, MA 01970	978-741-7161 978-741-0414	nesieducation.org	1978	Private	Profitable

Company Schools by State

Florida

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Lee Alternative Charter High School	Lehigh Acres, FL	2008	9-12	217	Yes	No
RMA - Bradenton	Bradenton, FL	2000	9-12	269	Yes	No
RMA - Fort Myers	Fort Myers, FL	2001	9-12	349	Yes	No
RMA-South Daytona	South Daytona, FL	2004	9-12	241	Yes	No

Texas

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
RMA - Amarillo	Amarillo, TX	2001	9-12	231	Yes	No
RMA - Beaumont	Beaumont, TX	2001	9-12	187	Yes	No
RMA - Corpus Christi	Corpus Christi, TX	1998	9-12	261	Yes	No
RMA - Fort Worth	Fort Worth, TX	2003	9-12	223	Yes	No
RMA - Houston	Houston, TX	2003	9-12	283	Yes	No
RMA - Killeen	Killeen, TX	1999	9-12	192	Yes	No
RMA - Lubbock	Lubbock, TX	1999	9-12	186	Yes	No
RMA - Midland	Midland, TX	1999	9-12	135	Yes	No
RMA - Odessa	Odessa, TX	2003	9-12	197	Yes	No

Non-Public Educational Services, Inc.

Large Company: Managing 10 or More Schools

Total Number of Schools: 13

Total Enrollment: 2,971

States Operated in: FL, TX

Number of Schools No Longer Profiled

Year	# of Schools
1998-99	N/A
1999-00	N/A
2000-01	N/A
2001-02	N/A
2002-03	0
2003-04	1
2004-05	0
2005-06	2
2006-07	3
2007-08	0
2007-08	0

Schools No Longer Profiled for this Reporting Period

Florida

School Name	School Location	Reason No Longer Profiled

Non-Public Educational Services, Inc.

Large Company: Managing 10 or More Schools

RMA - New Port Richey	New Port Richey, FL	There is no record of this school in the enrollment document provided by Kim Ward at FL DOE or in greatschools.net.
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Illinois

School Name	School Location	Reason No Longer Profiled
RMHS - Chicago	Chicago, IL	Email from Donna Eldridge, Vice President, High School Division of NESI, Inc. on April 28, 2009 states that RMHS is a private school.

North Carolina

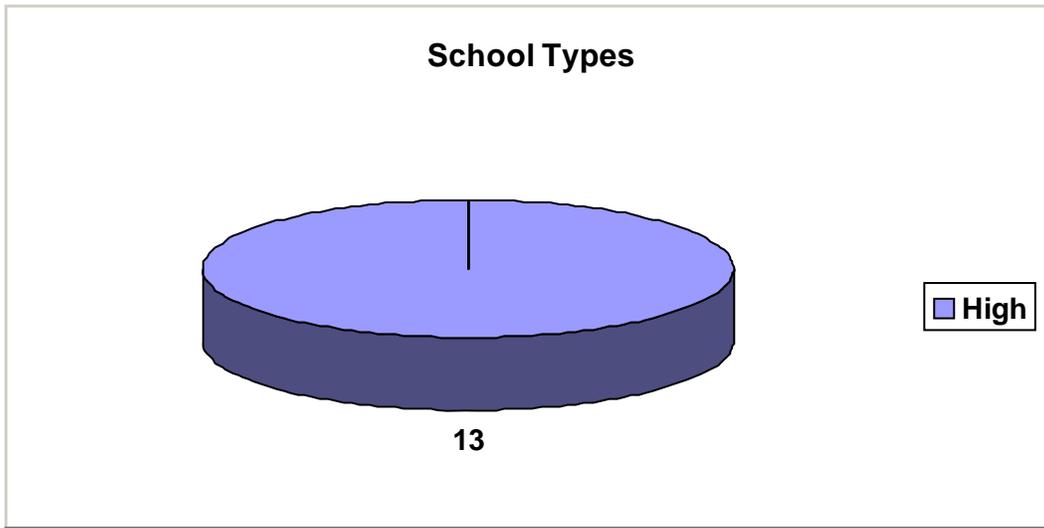
School Name	School Location	Reason No Longer Profiled
RMHS - Wake County	Raleigh, NC	This school is a private school. It was mistakenly profiled as a public school in past Profiles reports.

Virginia

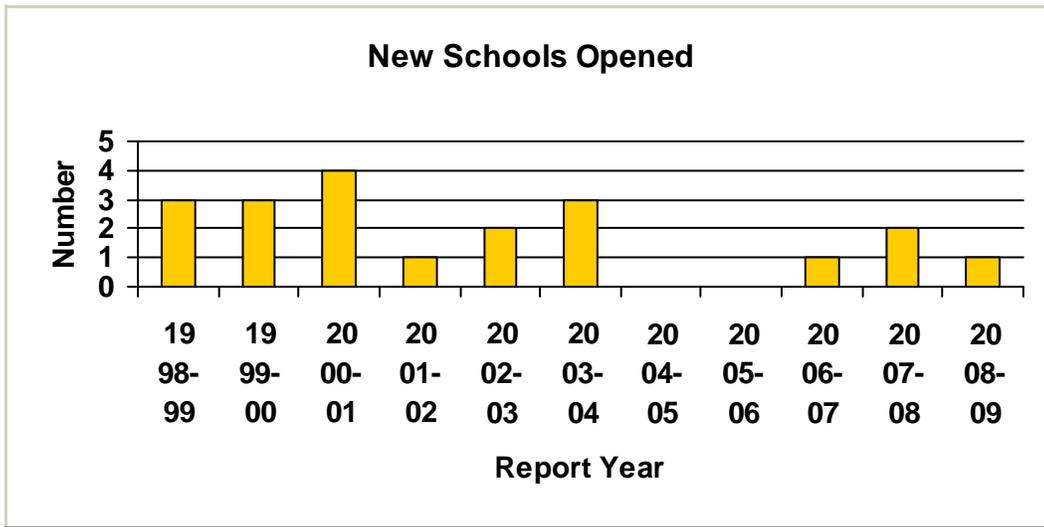
School Name	School Location	Reason No Longer Profiled
RMHS - Prince William County	Woodbridge, VA	This school is a private school. It was mistakenly profiled as a public school in past Profiles reports.

Non-Public Educational Services, Inc.

Large Company: Managing 10 or More Schools



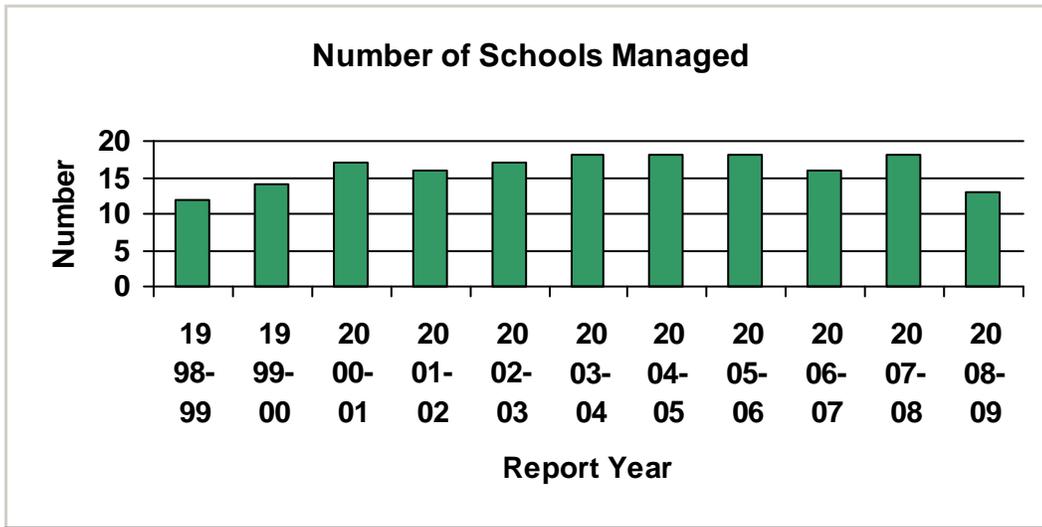
CCD Level	# of Schools
Primary	0
Middle	0
High	13
Other	0
Unknown	0



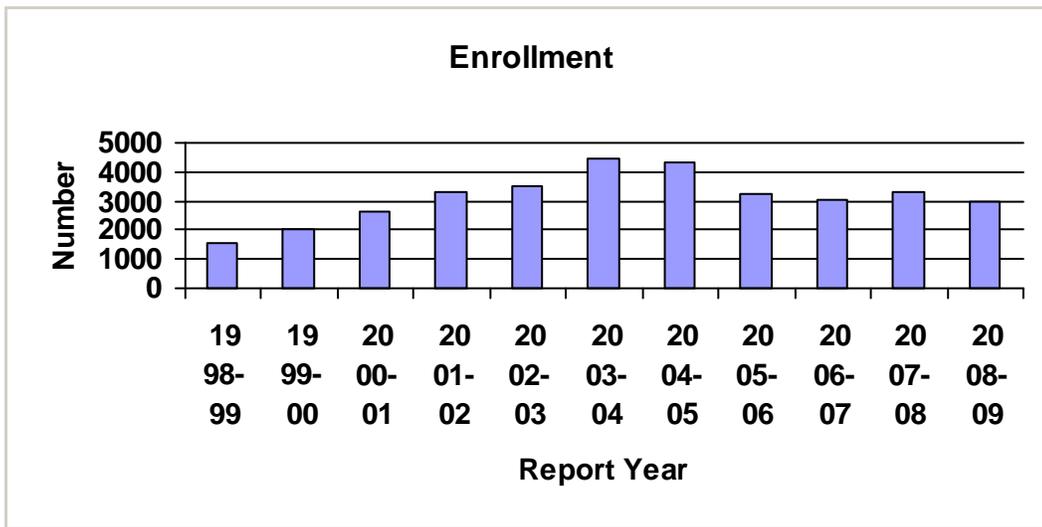
Report Year	New Schools
1998-99	3
1999-00	3
2000-01	4
2001-02	1
2002-03	2
2003-04	3
2004-05	0
2005-06	0
2006-07	1
2007-08	2
2008-09	1

Non-Public Educational Services, Inc.

Large Company: Managing 10 or More Schools



Report Year	# of Schools
1998-99	12
1999-00	14
2000-01	17
2001-02	16
2002-03	17
2003-04	18
2004-05	18
2005-06	18
2006-07	16
2007-08	18
2008-09	13*

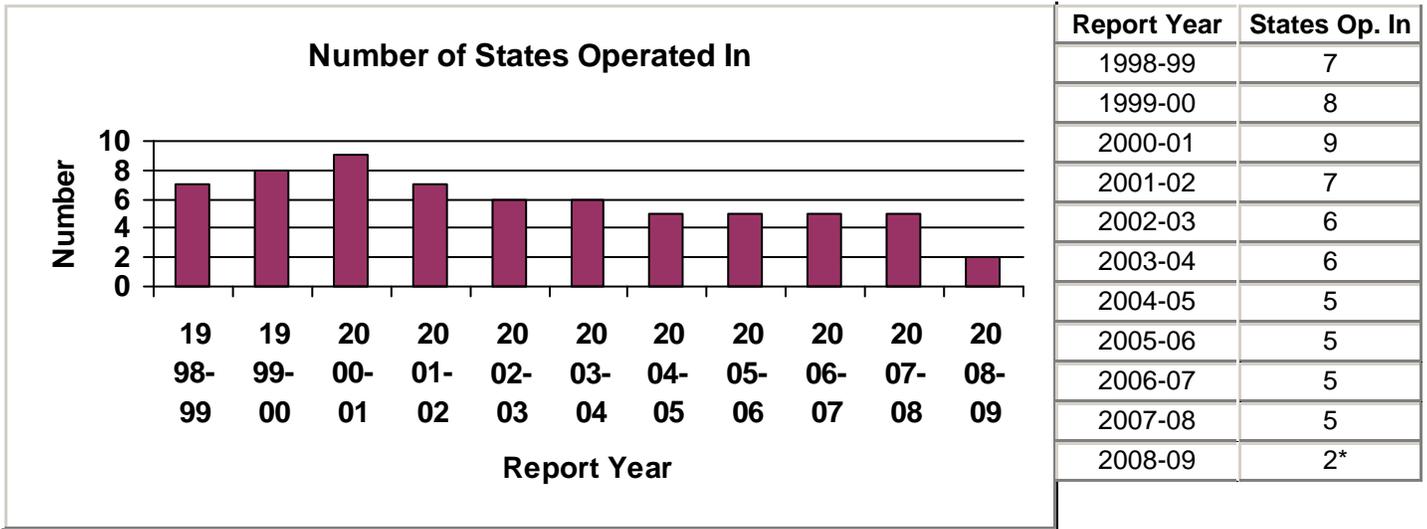


Report Year	# of Students
1998-99	1560
1999-00	2024
2000-01	2602
2001-02	3294
2002-03	3485
2003-04	4485
2004-05	4339
2005-06	3234
2006-07	3020
2007-08	3313
2008-09	2971*

*Richard Milburn High Schools were mistakenly profiled as public schools in past Profiles reports. RMHS schools have been removed from this year's data.

Non-Public Educational Services, Inc.

Large Company: Managing 10 or More Schools



Victory Schools, Inc.

Large Company: Managing 10 or More Schools

Address	Telephone and Fax	Web Address	Year Founded	Privately Held / Publicly Traded	Profitability
111 W. 57th St, Ste 525 New York, NY 10019	212-786-7900 212-265-1742	www.victoryschools.com	1999	Private	Profitable

Company Schools by State

Illinois

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Chicago International Charter School- Basil Campus	Chicago, IL	2007	K-8	680	Yes	No
Chicago International Charter School- Irving Park Campus	Chicago, IL	2007	K-8	220	Yes	No

New York

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Bronx Global Learning Institute for Girls Charter School	Bronx, NY	2008	K-1	150	Yes	No
Charter School of Educational Excellence	Yonkers, NY	2005	K-5	400	Yes	No
Grand Concourse Academy Charter School	Bronx, NY	2004	K-5	285	Yes	No
Merrick Academy	Queens Village, NY	2000	K-6	500	Yes	No
New Covenant Charter School	Albany, NY	1999	K-6	930	Yes	No
Peninsula Preparatory Academy	Far Rockaway, NY	2004	K-5	300	Yes	No
Roosevelts Childrens Academy Charter School	Roosevelt, NY	2000	K-8	621	Yes	No
Sisulu-Walker Charter School of Harlem	New York, NY	1999	1-4	262	Yes	No
South Bronx Charter School for International Culture and the Arts	Bronx, NY	2005	K-3	375	Yes	No

Victory Schools, Inc.

Large Company: Managing 10 or More Schools

Pennsylvania

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Anna B. Pratt Elementary School	Philadelphia, PA	2002	K-6	456	No	No
E. W. Rhodes High School	Philadelphia, PA	2003	6-11	556	No	No
FitzSimons Thomas High School	Philadelphia, PA	2002	7-12	537	No	No
George W. Pepper Middle School	Philadelphia, PA	2002	5-8	790	No	No
Mary McLeod Bethune School	Philadelphia, PA	2002	K-7	700	No	No
Richard R. Wright School	Philadelphia, PA	2002	K-6	408	No	No
Southwest Leadership Academy Charter School	Philadelphia, PA	2007	K-3	208	Yes	No

Total Number of Schools: 18

Total Enrollment: 8,378

States Operated in: IL, NY, PA

Number of Schools No Longer Profiled

Year	# of Schools
1998-99	0
1999-00	0
2000-01	0
2001-02	0
2002-03	0
2003-04	1
2004-05	0
2005-06	1
2006-07	0
2007-08	1

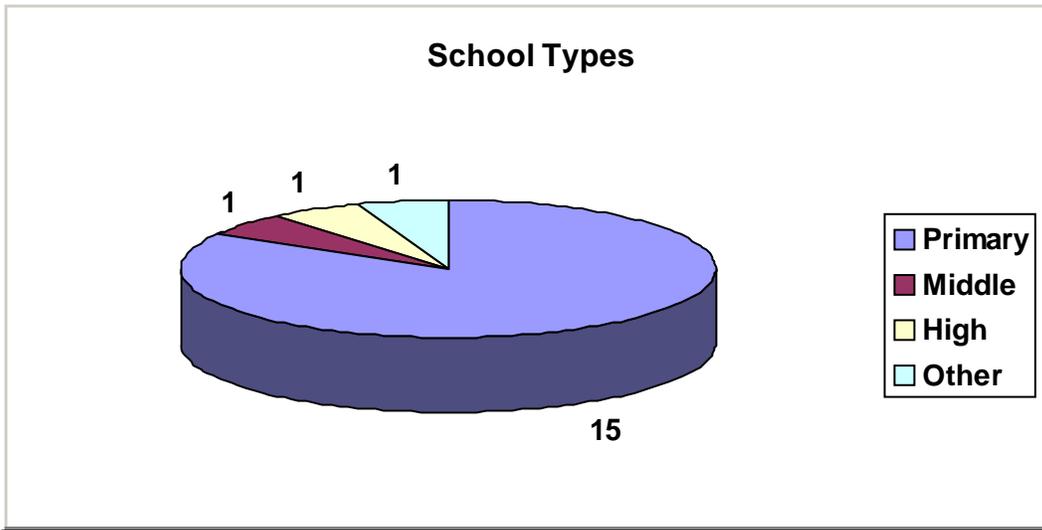
Victory Schools, Inc.

Large Company: Managing 10 or More Schools

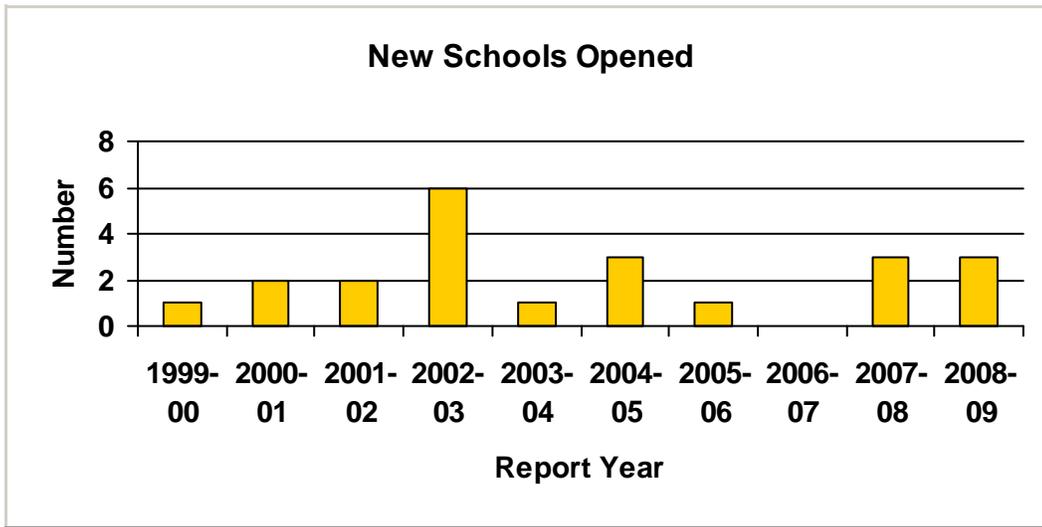
2007-08	0
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Victory Schools, Inc.

Large Company: Managing 10 or More Schools



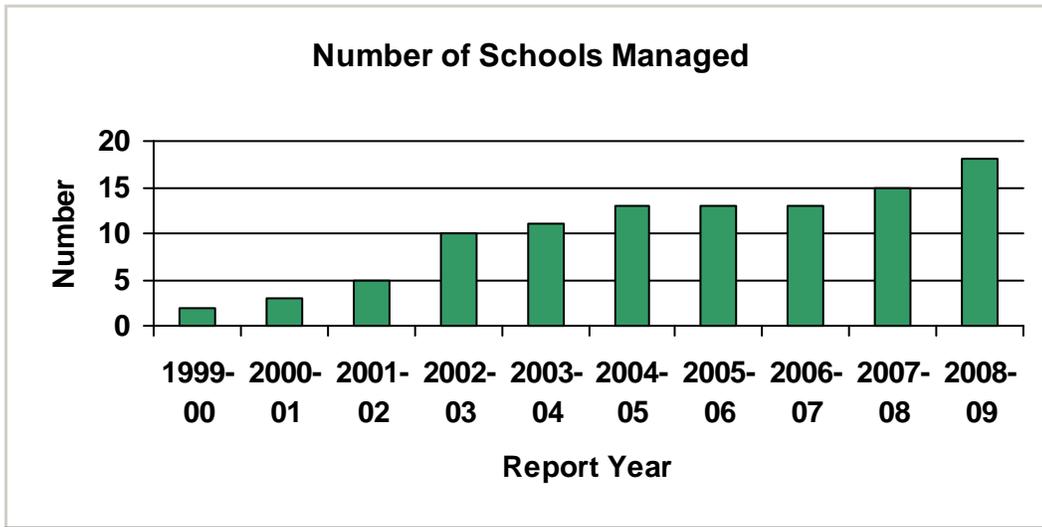
CCD Level	# of Schools
Primary	15
Middle	1
High	1
Other	1
Unknown	0



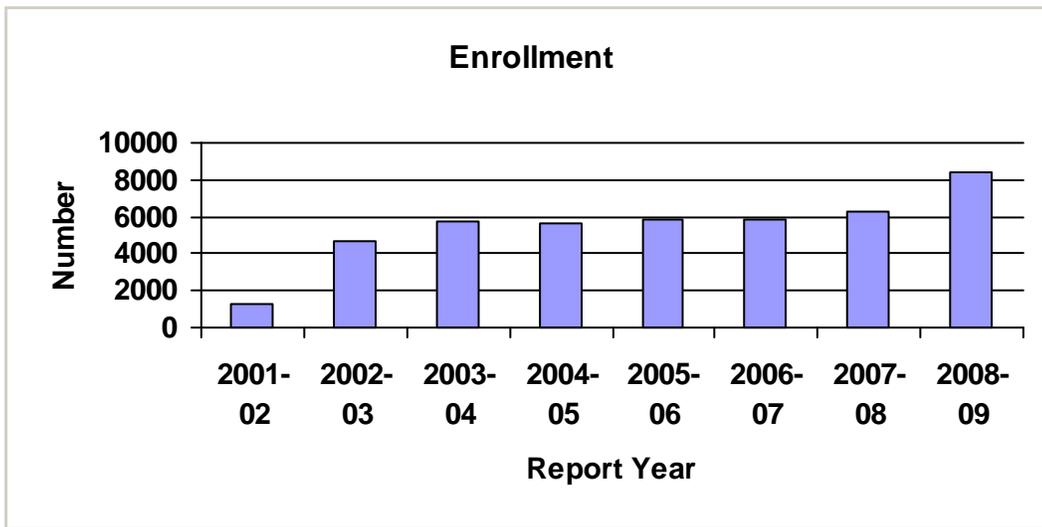
Report Year	New Schools
1998-99	N/A
1999-00	1
2000-01	2
2001-02	2
2002-03	6
2003-04	1
2004-05	3
2005-06	1
2006-07	0
2007-08	3
2008-09	3

Victory Schools, Inc.

Large Company: Managing 10 or More Schools



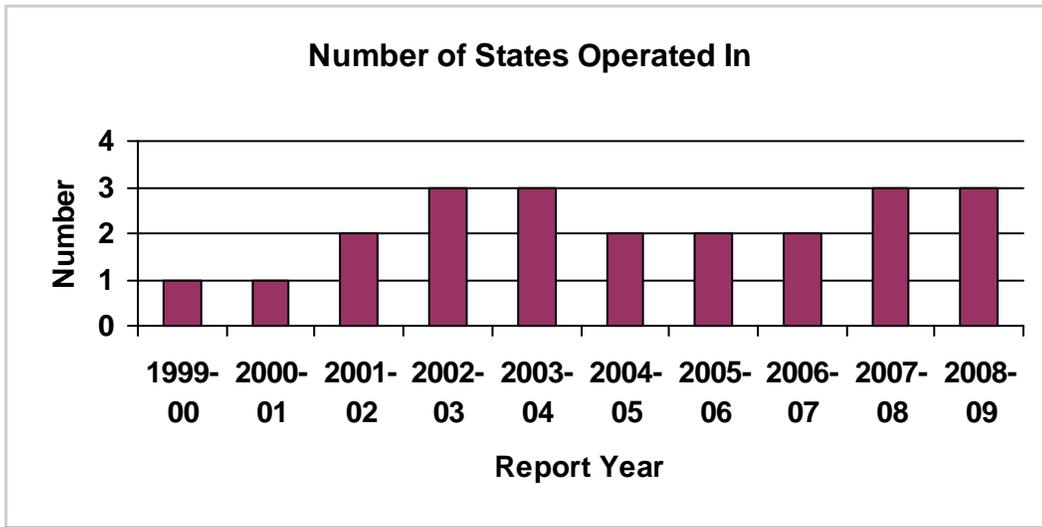
Report Year	# of Schools
1998-99	N/A
1999-00	2
2000-01	3
2001-02	5
2002-03	10
2003-04	11
2004-05	13
2005-06	13
2006-07	13
2007-08	15
2008-09	18



Report Year	# of Students
1998-99	N/A
1999-00	Unknown
2000-01	Unknown
2001-02	1242
2002-03	4716
2003-04	5725
2004-05	5683
2005-06	5840
2006-07	5840
2007-08	6290
2008-09	8378

Victory Schools, Inc.

Large Company: Managing 10 or More Schools



Report Year	States Op. In
1998-99	N/A
1999-00	1
2000-01	1
2001-02	2
2002-03	3
2003-04	3
2004-05	2
2005-06	2
2006-07	2
2007-08	3
2008-09	3

White Hat Management

Large Company: Managing 10 or More Schools

Address	Telephone and Fax	Web Address	Year Founded	Privately Held / Publicly Traded	Profitability
159 S. Main St, Ste 600 Akron, OH 44308	330-535-6868 330-535-5055	www.whitehatmgmt.com	1998	Private	Unknown

Company Schools by State

Arizona

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Life Skills Center of Arizona	Phoenix, AZ	2002	9-12	305	Yes	No

Colorado

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
CDELA (Colorado Distance & Electronic Learning Academy)	Brighton, CO	2006	K-12	441	Yes	Yes
Life Skills Center of Colorado Springs	Colorado Springs, CO	2004	9-12	285	Yes	No
Life Skills Center of Denver	Denver, CO	2003	9-12	294	Yes	No

Florida

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Life Skills Center Broward County	Oakland Park, FL	2005	9-12	401	Yes	No
Life Skills Center - Lee County	Ft. Myers, FL	2006	9-12	294	Yes	No
Life Skills Center - Leon County	Tallahassee, FL	2006	9-12	269	Yes	No
Life Skills Center - Miami-Dade County	Miami, FL	2005	9-12	241	Yes	No
Life Skills Center - Opa-Locka	Opa Locka, FL	2006	9-12	331	Yes	No
Life Skills Center - Orange County	Orlando, FL	2007	9-12	52	Yes	No

White Hat Management

Large Company: Managing 10 or More Schools

Life Skills Center Pinellas County	St. Petersburg, FL	2005	9-12	452	Yes	No
Life Skills Center Polk County East	Winter Haven, FL	2007	9-12	275	Yes	No
Life Skills Center North	Clearwater, FL	2008	9-12	70	Yes	No
Life Skills Center of Palm Beach County	Delray Beach, FL	2005	9-12	452	Yes	No

Michigan

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Covenant House Life Skills Center Central	Detroit, MI	2006	9-12	331	Yes	No
Covenant House Life Skills Center East	Detroit, MI	2005	9-12	344	Yes	No
Covenant House Life Skills Center West	Detroit, MI	2005	9-12	289	Yes	No
Life Skills Center of Metropolitan Detroit	Detroit, MI	2004	9-12	435	Yes	No
Life Skills Center of Pontiac	Pontiac, MI	2004	9-12	174	Yes	No

Ohio

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Hope Academy - Chapelside	Cleveland, OH	1998	K-8	459	Yes	No
Hope Academy Canton Campus	Canton, OH	2002	K-8	348	Yes	No
Hope Academy Cathedral Campus	Cleveland, OH	1998	K-8	526	Yes	No
Hope Academy East Campus	Cleveland, OH	2003	K-8	376	Yes	No
Hope Academy Lincoln Park Campus	Cleveland, OH	1999	K-6	155	Yes	No
Hope Academy North Coast Campus	Cleveland, OH	2002	K-8	286	Yes	No
Hope Academy Northwest Campus	Cleveland, OH	2004	K-8	383	Yes	No

White Hat Management

Large Company: Managing 10 or More Schools

Hope Academy of Broadway Campus	Cleveland, OH	1998	K-8	492	Yes	No
Hope Academy of Brown Street Campus	Akron, OH	1999	K-8	246	Yes	No
Hope Academy University Campus	Akron, OH	1998	K-8	360	Yes	No
Hope Academy West Campus	Cleveland, OH	2003	K-8	461	Yes	No
Life Skills Center of Akron	Akron, OH	1999	9-12	184	Yes	No
Life Skills Center of Canton	Canton, OH	2002	9-12	169	Yes	No
Life Skills Center of Cincinnati	Cincinnati, OH	2000	9-12	113	Yes	No
Life Skills Center of Cleveland	Cleveland, OH	1999	9-12	196	Yes	No
Life Skills Center of Columbus North	Columbus, OH	2006	9-12	207	Yes	No
Life Skills Center of Columbus Southeast	Columbus, OH	2006	9-12	215	Yes	No
Life Skills Center of Dayton	Dayton, OH	2005	9-12	270	Yes	No
Life Skills Center of Elyria	Elyria, OH	2002	9-12	172	Yes	No
Life Skills Center of Hamilton County	Cincinnati, OH	2003	9-12	188	Yes	No
Life Skills Center of Lake Erie	Cleveland, OH	2003	9-12	261	Yes	No
Life Skills Center of Middletown	Middletown, OH	2001	9-12	215	Yes	No
Life Skills Center of North Akron	Akron, OH	2005	9-12	122	Yes	No
Life Skills Center of Northeast Ohio	Cleveland, OH	2003	9-12	244	Yes	No
Life Skills Center of Springfield	Springfield, OH	2001	9-12	230	Yes	No
Life Skills Center of Summit County	Akron, OH	2003	9-12	135	Yes	No
Life Skills Center of Toledo	Toledo, OH	2002	9-12	223	Yes	No
Life Skills Center of Trumbull County	Warren, OH	2000	9-12	325	Yes	No

White Hat Management

Large Company: Managing 10 or More Schools

Life Skills Center of Youngstown	Youngstown, OH	1999	9-12	227	Yes	No
OHDELA (Ohio Distance & Electronic Learning Academy)	Akron, OH	2002	K-12	1621	Yes	Yes
Riverside Academy	Cincinnati, OH	1999	K-8	594	Yes	No

Pennsylvania

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
PDELA (Pennsylvania Distance Learning Charter School)	Sewickley, PA	2004	K-12	588	Yes	Yes

Total Number of Schools: 51

Total Enrollment: 16,326

States Operated in: AZ, CO, FL, MI, OH, PA

Number of Schools No Longer Profiled

Year	# of Schools
1998-99	0
1999-00	0
2000-01	0
2001-02	0
2002-03	0
2003-04	2
2004-05	0
2005-06	0
2006-07	0
2007-08	2
2007-08	0

White Hat Management

Large Company: Managing 10 or More Schools

Schools No Longer Profiled for this Reporting Period

Florida

School Name	School Location	Reason No Longer Profiled
Life Skills Center Escambia County	Pensacola, FL	Response from White Hat Management confirmed this school is no longer in operation.

Like Skills Center - Liberty City Area	Miami, FL	Response from White Hat Management confirmed this school is no longer in operation.
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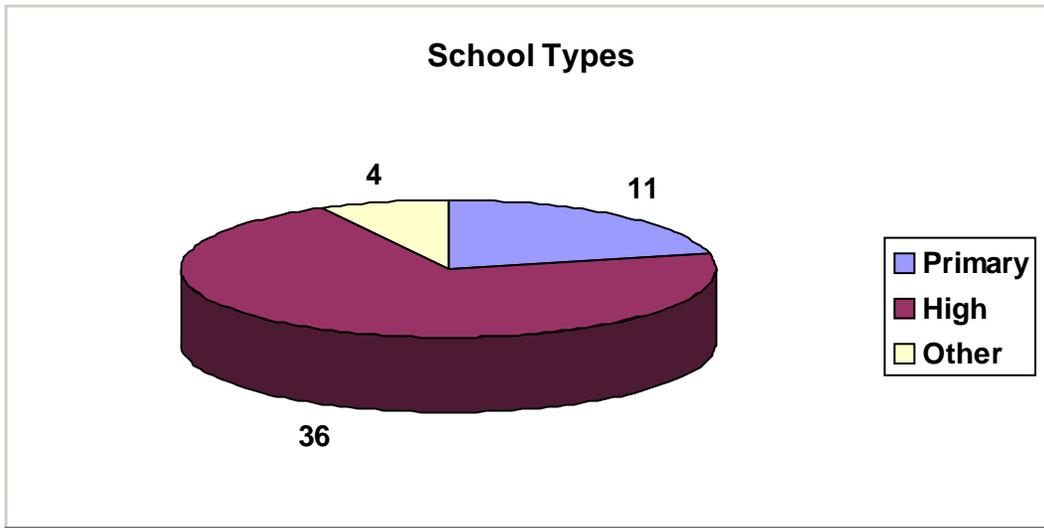
Like Skills Center - Polk County	Lakeland, FL	Response from White Hat Management confirmed this school is no longer in operation.
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Ohio

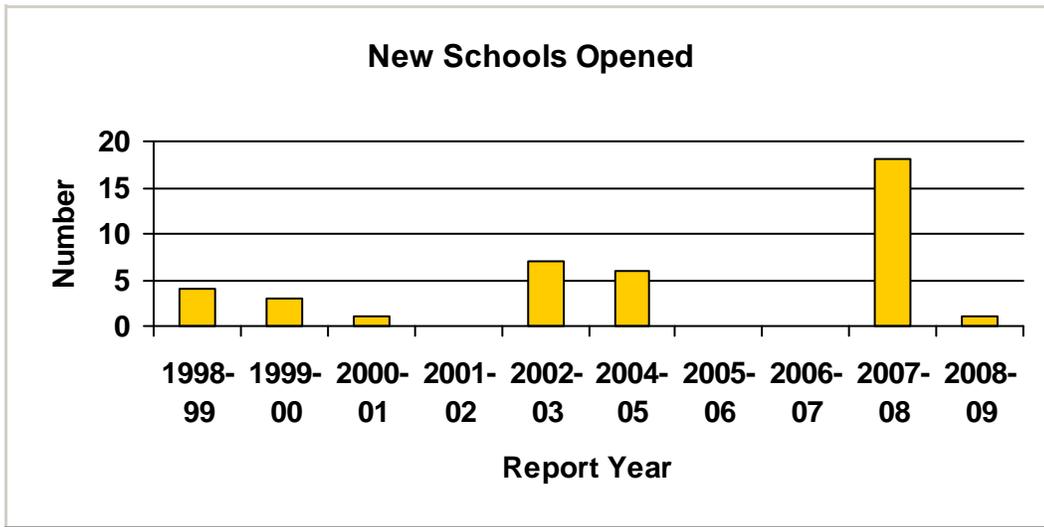
School Name	School Location	Reason No Longer Profiled
Hope Academy High Cleveland Campus	Cleveland, OH	According to Excel document sent April 27, 2009, from Data Manager Karlyn Geis, Hope Academy High - Cleveland Campus: Open FY08, Currently Closed

White Hat Management

Large Company: Managing 10 or More Schools



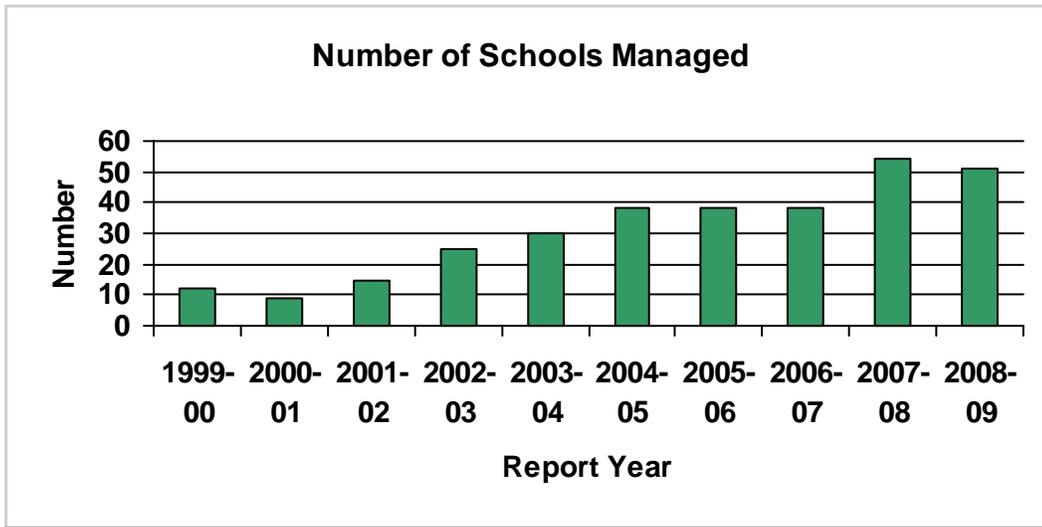
CCD Level	# of Schools
Primary	11
Middle	0
High	36
Other	4
Unknown	0



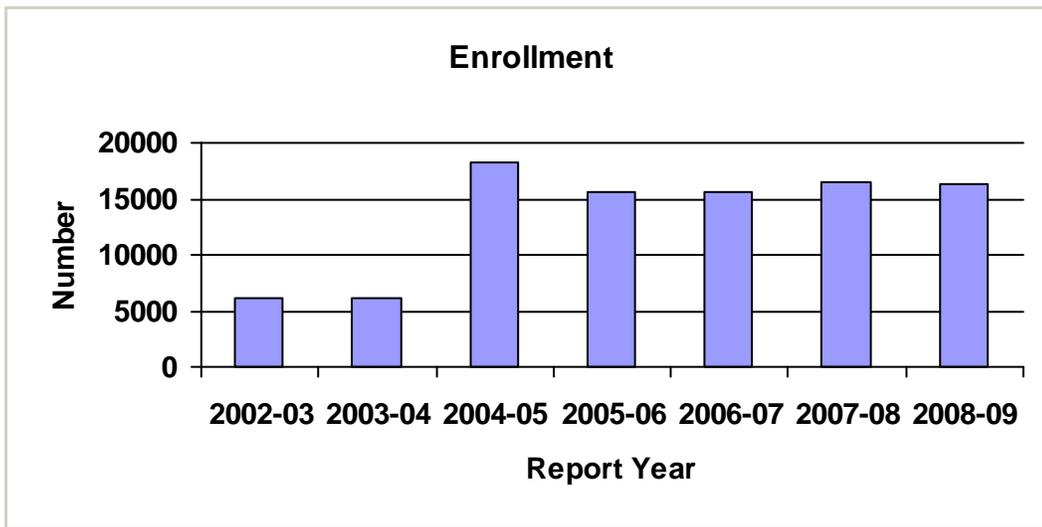
Report Year	New Schools
1998-99	4
1999-00	3
2000-01	1
2001-02	0
2002-03	7
2003-04	Unknown
2004-05	6
2005-06	0
2006-07	0
2007-08	18
2008-09	1

White Hat Management

Large Company: Managing 10 or More Schools



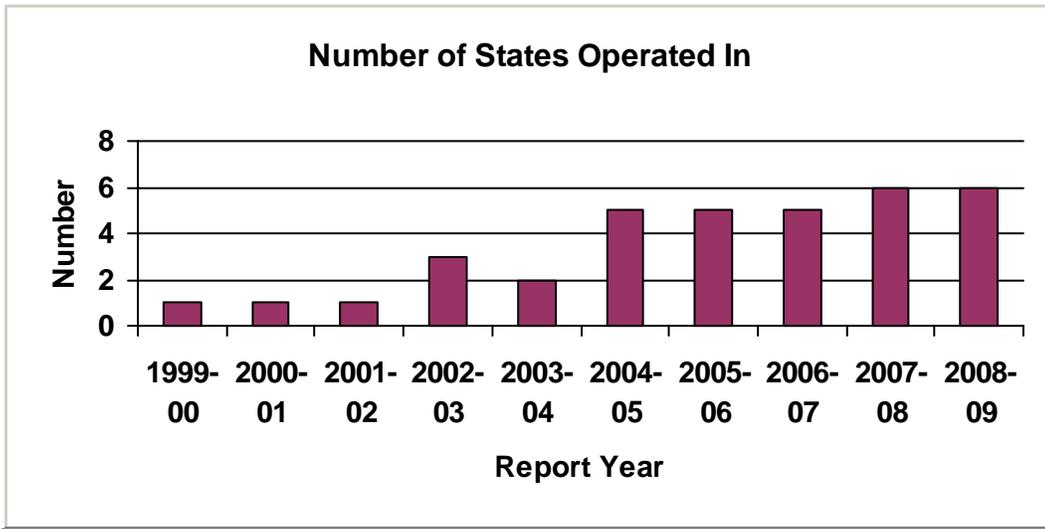
Report Year	# of Schools
1998-99	Unknown
1999-00	12
2000-01	9
2001-02	15
2002-03	25
2003-04	30
2004-05	38
2005-06	38
2006-07	38
2007-08	54
2008-09	51



Report Year	# of Students
1998-99	Unknown
1999-00	Unknown
2000-01	Unknown
2001-02	Unknown
2002-03	6149
2003-04	6149
2004-05	18318
2005-06	15613
2006-07	15613
2007-08	16404
2008-09	16326

White Hat Management

Large Company: Managing 10 or More Schools



Report Year	States Op. In
1998-99	Unknown
1999-00	1
2000-01	1
2001-02	1
2002-03	3
2003-04	2
2004-05	5
2005-06	5
2006-07	5
2007-08	6
2008-09	6

PROFILES OF FOR-PROFIT EDUCATION MANAGEMENT ORGANIZATIONS: 2008-2009

Medium Companies: Managing 4 to 9 Schools

ACH of America, LLC**Medium Company: Managing 4 to 9 Schools**

Address	Telephone and Fax	Web Address	Year Founded	Privately Held / Publicly Traded	Profitability
777 E. Altamonte Drive Altamonte Springs, FL 32701	800-215-7112 407-788-0180	www.achcorp.com	1972	Private	Unknown

Company Schools

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Discovery Middle Charter School	Coral Springs, FL	Unknown	6-7	89	Yes	No
Educational Horizons Charter School	West Melbourne, FL	Unknown	K-6	73	Yes	No
Literacy Leadership Technology Academy	Tampa, FL	Unknown	6-8	232	Yes	No
The Island School	Boca Grande, FL	Unknown	K-5	58	Yes	No

Total # of Schools: 4**Total Enrollment: 452****States Operated in: FL****Number of Schools No Longer Profiled**

Year	# of Schools
1998-99	N/A
1999-00	N/A
2000-01	N/A
2001-02	N/A
2002-03	N/A
2003-04	N/A
2004-05	N/A
2005-06	N/A
2006-07	N/A
2007-08	0

Advance Educational Services

Medium Company: Managing 4 to 9 Schools

Address	Telephone and Fax	Web Address	Year Founded	Privately Held / Publicly Traded	Profitability
4407 W. St. Joseph Hwy. Lansing, MI 48917	800-772-4125 517-687-3380	www.advanceteam.com	Unknown	Unknown	Unknown

Company Schools

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Island City Academy	Eaton Rapids, MI	1996	K-8	196	Yes	No
Walden Green Montessori	Spring Lake, MI	1995	K-8	206	Yes	No
West Michigan Academy of Arts and Academics	Spring Lake, MI	1995	K-8	378	Yes	No
Woodland School	Traverse City, MI	1996	K-8	213	Yes	No

Total # of Schools: 4

Total Enrollment: 993

States Operated in: MI

Number of Schools No Longer Profiled

Year	# of Schools
1998-99	N/A
1999-00	N/A
2000-01	N/A
2001-02	N/A
2002-03	N/A
2003-04	N/A
2004-05	N/A
2005-06	N/A
2006-07	N/A
2007-08	0

Benjamin Franklin Charter School**Medium Company: Managing 4 to 9 Schools**

Address	Telephone and Fax	Web Address	Year Founded	Privately Held / Publicly Traded	Profitability
320 E. Warner Rd. Gilbert, AZ 85296	480-632-0722 480-632-8716	www.benjaminfranklincharter school.com	1995	Private	Unknown

Company Schools

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Benjamin Franklin Charter School - Crismon Campus	Queen Creek, AZ	1996	K-8	589	Yes	No
Benjamin Franklin Charter School - Gilbert	Gilbert, AZ	1997	K-6	463	Yes	No
Benjamin Franklin Charter School - Mesa	Mesa, AZ	1995	K-6	177	Yes	No
Benjamin Franklin Charter School - Power Campus	Gilbert, AZ	2006	K-8	862	Yes	No

Total # of Schools: 4**Total Enrollment: 2,091****States Operated in: AZ****Number of Schools No Longer Profiled**

Year	# of Schools
1998-99	N/A
1999-00	N/A
2000-01	N/A
2001-02	N/A
2002-03	N/A
2003-04	N/A
2004-05	N/A
2005-06	0
2006-07	0
2007-08	0
2007-08	0

Charter School Associates, Inc.**Medium Company: Managing 4 to 9 Schools**

Address	Telephone and Fax	Web Address	Year Founded	Privately Held / Publicly Traded	Profitability
4300 N University Drive Suite C201 Sunrise, FL 33351	954-414-5767 954-748-5717	www.charterschoolassociates.com	2003	Private	Unknown

Company Schools

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Excelsior Charter of Broward	Tamarac, FL	2008	K-2	138	Yes	No
Kidz Choice Charter School	Pembroke Pines, FL	Unknown	K-2	51	Yes	No
Life Institute for Education Academy	Fort Myers, FL	Unknown	6-12	36	Yes	No
Pemayetv Emahakv Our Way School	Okeechobee, FL	Unknown	K-5	165	Yes	No
Shiloh Elementary Charter School	Plant City, FL	Unknown	K-6	378	Yes	No
Summerville Charter School	Homestead, FL	Unknown	K-5	456	Yes	No
The Charter School at Waterstone	Homestead, FL	Unknown	K-8	1151	Yes	No

Total # of Schools: 7**Total Enrollment: 2,375****States Operated in: FL****Number of Schools No Longer Profiled**

Year	# of Schools
1998-99	N/A
1999-00	N/A
2000-01	N/A
2001-02	N/A
2002-03	N/A
2003-04	N/A
2004-05	N/A
2005-06	N/A
2006-07	N/A
2007-08	0

Choice Schools Associates, LLC**Medium Company: Managing 4 to 9 Schools**

Address	Telephone and Fax	Web Address	Year Founded	Privately Held / Publicly Traded	Profitability
P.O. Box 14149 Grand Rapids, MI 49514	616-785-8440 616-785-8455	www.choiceschools.com	1998	Private	Profitable

Company Schools

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Benton Harbor Charter School	Benton Harbor, MI	1999	K-8	483	Yes	No
Creative Learning Academy of Science, Mathematics and Humanities	Beaverton, MI	1996	K-8	56	Yes	No
Creative Montessori Academy	Southgate, MI	2001	K-8	648	Yes	No
Grattan Academic High School	Greenville, MI	2003	6-12	123	Yes	No
Grattan Academy	Belding, MI	1996	K-5	68	Yes	No
Hillsdale Preparatory School	Hillsdale, MI	2005	K-8	73	Yes	No
Morey Public School Academy	Shepherd, MI	1997	K-12	230	Yes	No
Three Oaks Public School Academy	Muskegon, MI	2003	K-8	322	Yes	No
West Michigan Academy of Environmental Science	Grand Rapids, MI	1996	K-12	443	Yes	No

Total # of Schools: 9**Total Enrollment: 2,446****States Operated in: MI****Number of Schools No Longer Profiled**

Year	# of Schools
1998-99	N/A
1999-00	N/A
2000-01	0
2001-02	0
2002-03	0
2003-04	0
2004-05	0
2005-06	0

Choice Schools Associates, LLC

Medium Company: Managing 4 to 9 Schools

2006-07	1
2007-08	0
2007-08	0

Discontinued Schools for this Reporting Period

School Name	School Location	Reason Discontinued
Tri Valley Academy of Arts and Education	Muskegon, MI	Contract was terminated on 6/30/08 and there was no renewal. (Michigan PSA Status Update)

Edtec Central, LLC

Medium Company: Managing 4 to 9 Schools

Address	Telephone and Fax	Web Address	Year Founded	Privately Held / Publicly Traded	Profitability
22620 Woodward Avenue, Suite C Ferndale, MI 48220	248-582-8100 248-582-8101	www.edtec.net	Unknown	Unknown	Unknown

Company Schools

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Ace Academy - Calumet Center	Highland Park, MI	2007	6-12	84	Yes	No
Ace Academy - Lincoln Center	Highland Park, MI	Unknown	10-12	80	Yes	No
Clara B. Ford Academy	Dearborn Heights, MI	2007	4-12	177	Yes	No
Vista Meadows	Dearborn Heights, MI	2008	4-12	32	Yes	No

Total # of Schools: 4

Total Enrollment: 373

States Operated in: MI

Number of Schools No Longer Profiled

Year	# of Schools
1998-99	N/A
1999-00	N/A
2000-01	N/A
2001-02	N/A
2002-03	N/A
2003-04	N/A
2004-05	N/A
2005-06	N/A
2006-07	N/A
2007-08	0

Educational Services of America, Inc.**Medium Company: Managing 4 to 9 Schools**

Address	Telephone and Fax	Web Address	Year Founded	Privately Held / Publicly Traded	Profitability
1585 N. Milwaukee Ave Liberty, IL 60048	847-367-6383 847-367-0367	www.ombudsman.com	2005	Private	Profitable

Company Schools

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Ombudsman - Charter Central	Tucson, AZ	2008	9-12	15	Yes	No
Ombudsman - Charter East	Phoenix, AZ	1996	9-12	98	Yes	No
Ombudsman - Charter Metro	Phoenix, AZ	1999	9-12	82	Yes	No
Ombudsman - Charter Northeast	Phoenix, AZ	2000	9-12	92	Yes	No
Ombudsman - Charter Northwest	Phoenix, AZ	2002	9-12	89	Yes	No
Ombudsman - Charter Pantano	Tucson, AZ	Unknown	6-12	0	Yes	No
Ombudsman - Charter Valencia	Tucson, AZ	Unknown	6-12	85	Yes	No
Ombudsman - Charter West	Glendale, AZ	1998	9-12	83	Yes	No
Ombudsman- Charter East II	Phoenix, AZ	2008	9-12	91	Yes	No

Total # of Schools: 9**Total Enrollment: 635****States Operated in: AZ****Number of Schools No Longer Profiled**

Year	# of Schools
1998-99	N/A
1999-00	N/A
2000-01	N/A
2001-02	N/A
2002-03	N/A
2003-04	N/A
2004-05	0
2005-06	0

Educational Services of America, Inc.

Medium Company: Managing 4 to 9 Schools

2006-07	0
2007-08	0
2007-08	0

Discontinued Schools for this Reporting Period

School Name	School Location	Reason Discontinued
Ombudsman Learning Center - Parker	Parker, AZ	Ombudsman Parker is no longer listed in Arizona Department of Education resources.

eSchool Consultants

Medium Company: Managing 4 to 9 Schools

Address	Telephone and Fax	Web Address	Year Founded	Privately Held / Publicly Traded	Profitability
4480 Refugee Road Columbus, OH 43332	614-322-7996	eschoolconsultants.com	Unknown	Unknown	Unknown

Company Schools

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Focus Learning Academy Northern Columbus	Columbus, OH	2003	K-12	265	Yes	No
Focus Learning Academy of Southeastern Columbus	Columbus, OH	2003	9-12	308	Yes	No
Focus Learning of Southwestern Columbus	Columbus, OH	2003	9-12	261	Yes	No
Virtual Community School of Ohio	Columbus, OH	2002	K-12	1398	Yes	Yes

Total # of Schools: 4

Total Enrollment: 2,232

States Operated in: OH

Number of Schools No Longer Profiled

Year	# of Schools
1998-99	N/A
1999-00	N/A
2000-01	N/A
2001-02	N/A
2002-03	N/A
2003-04	N/A
2004-05	N/A
2005-06	N/A
2006-07	N/A
2007-08	0

Evans Solution Management Company

Medium Company: Managing 4 to 9 Schools

Address	Telephone and Fax	Web Address	Year Founded	Privately Held / Publicly Traded	Profitability
5555 Conner St #2223 Detroit, MI 48213	313-923-0000 313-924-0095	None	Unknown	Unknown	Unknown

Company Schools

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Blanche Kelso Bruce Academy Conner	Detroit, MI	2001	5-12	145	Yes	No
Blanche Kelso Bruce Academy Depaul	Detroit, MI	Unknown	6-11	26	Yes	No
Blanche Kelso Bruce Academy St. Judes	Detroit, MI	Unknown	6-11	12	Yes	No
Blanche Kelso Bruce Academy Victors	Detroit, MI	Unknown	8-11	14	Yes	No
Blanche Kelso Bruce Academy Wolverine	Detroit, MI	Unknown	4-11	21	Yes	No
Bruce Kelso Bruce Academy St. Antoine	Detroit, MI	Unknown	5-12	160	Yes	No
Northpointe Academy	Highland Park, MI	2005	K-8	301	Yes	No

Total # of Schools: 7

Total Enrollment: 679

States Operated in: MI

Number of Schools No Longer Profiled

Year	# of Schools
1998-99	N/A
1999-00	N/A
2000-01	N/A
2001-02	N/A
2002-03	N/A
2003-04	N/A
2004-05	N/A
2005-06	N/A
2006-07	N/A
2007-08	0

Ideabanc Inc.**Medium Company: Managing 4 to 9 Schools**

Address	Telephone and Fax	Web Address	Year Founded	Privately Held / Publicly Traded	Profitability
50 N. Country Club Road, Suite 100 Tucson, AZ 85716	520-296-1100 520-296-1446	www.amerischools.org	1996	Private	Profitable

Company Schools

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
AmeriSchools - Camelback	Phoenix, AZ	1998	K-8	187	Yes	No
AmeriSchools - Country Club	Tucson, AZ	1996	K-12	194	Yes	No
AmeriSchools - Yuma	Yuma, AZ	1999	K-8	205	Yes	No
AmeriSchools College Preparatory - Tucson	Tucson, AZ	1998	K-12	135	Yes	No

Total # of Schools: 4**Total Enrollment: 721****States Operated in: AZ****Number of Schools No Longer Profiled**

Year	# of Schools
1998-99	N/A
1999-00	N/A
2000-01	N/A
2001-02	N/A
2002-03	N/A
2003-04	N/A
2004-05	N/A
2005-06	N/A
2006-07	N/A
2007-08	0

Global Educational Excellence

Medium Company: Managing 4 to 9 Schools

Address	Telephone and Fax	Web Address	Year Founded	Privately Held / Publicly Traded	Profitability
341 E. Huron St Ann Arbor, MI 48104	734-662-7050 734-662-7756	gee-edu.com	1996	Private	Profitable

Company Schools

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Bridge Academy	Hamtramck, MI	2003	K-8	565	Yes	No
Bridge Academy of Ohio	Toledo, OH	2007	K-3	100	Yes	No
Central Academy	Ann Arbor, MI	1996	K-12	483	Yes	No
Central Academy of Ohio	Toledo, OH	2007	4-8	65	Yes	No
Frontier International Academy	Hamtramck, MI	2005	6-12	282	Yes	No
Riverside Academy East	Dearborn, MI	2003	K-5	563	Yes	No
Riverside Academy West Middle High School Campus	Dearborn, MI	2003	6-12	441	Yes	No
Victory Academy	Ypsilanti, MI	2006	K-6	110	Yes	No

Total # of Schools: 8

Total Enrollment: 2,609

States Operated in: MI, OH

Number of Schools No Longer Profiled

Year	# of Schools
1998-99	N/A
1999-00	N/A
2000-01	N/A
2001-02	N/A
2002-03	0
2003-04	0
2004-05	0
2005-06	0
2006-07	0
2007-08	1

Global Educational Excellence

Medium Company: Managing 4 to 9 Schools

2007-08	0
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Discontinued Schools for this Reporting Period

School Name	School Location	Reason Discontinued
Riverside Academy Early Childhood Center	Dearborn Heights, MI	The school is not listed in 2008 reports from Center for Educational Performance and Improvement (CEPI).

Humanities and Sciences Academy of the United States, Inc.

Medium Company: Managing 4 to 9 Schools

Address	Telephone and Fax	Web Address	Year Founded	Privately Held / Publicly Traded	Profitability
5201 N. 7th Street Phoenix, AZ 85014	602-650-1116 602-650-1881	None	1997	Unknown	Unknown

Company Schools

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Humanities and Science Institute	Phoenix, AZ	2001	9-12	17	Yes	No
Humanities and Sciences Academy Arizona	Tempe, AZ	2003	10-12	32	Yes	Yes
International Commerce Institute - Tempe	Tempe, AZ	2000	9-12	178	Yes	No
International Commerce Institute - Tsaille	Tsaile, AZ	1999	9-12	33	Yes	No

Total # of Schools: 4

Total Enrollment: 260

States Operated in: AZ

Number of Schools No Longer Profiled

Year	# of Schools
1998-99	N/A
1999-00	N/A
2000-01	N/A
2001-02	N/A
2002-03	N/A
2003-04	N/A
2004-05	N/A
2005-06	N/A
2006-07	N/A
2007-08	0

Ideabanc Inc.

Medium Company: Managing 4 to 9 Schools

Address	Telephone and Fax	Web Address	Year Founded	Privately Held / Publicly Traded	Profitability
150 N. Country Club Road, Suite 10 Tucson, AZ 85716	296-1100 520-296-1446	www.amerischools.org	1996	Private	Profitable

Company Schools

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
AmeriSchools - Camelback	Phoenix, AZ	1998	K-8	187	Yes	No
AmeriSchools - Country Club	Tucson, AZ	1996	K-12	194	Yes	No
AmeriSchools - Yuma	Yuma, AZ	1999	K-8	205	Yes	No
AmeriSchools College Preparatory - Tucson	Tucson, AZ	1998	K-12	135	Yes	No

Total # of Schools: 4

Total Enrollment: 721

States Operated in: AZ

Number of Schools No Longer Profiled

Year	# of Schools
1998-99	N/A
1999-00	N/A
2000-01	N/A
2001-02	N/A
2002-03	N/A
2003-04	N/A
2004-05	N/A
2005-06	N/A
2006-07	N/A
2007-08	0

Institute of Charter School Management and Resources

Medium Company: Managing 4 to 9 Schools

Address	Telephone and Fax	Web Address	Year Founded	Privately Held / Publicly Traded	Profitability
3300 Governors Trail Kettering, OH 45409		None	1999	Private	Unknown

Company Schools

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Dohn Community High School	Cincinnati, OH	Unknown	9-12	111	Yes	No
Montessori Renaissance Exp Elementary School	Columbus, OH	2001	K-6	58	Yes	No
Richard Allen Academy Elementary	Dayton, OH	2000	1-8	199	Yes	No
Richard Allen Academy II	Dayton, OH	2003	K-8	481	Yes	No
Richard Allen Academy III	Hamilton, OH	2004	K-7	238	Yes	No
Scholarts Preparatory	Columbus, OH	2005	K-12	219	Yes	No

Total # of Schools: 6

Total Enrollment: 1,306

States Operated in: OH

Number of Schools No Longer Profiled

Year	# of Schools
1998-99	N/A
1999-00	N/A
2000-01	N/A
2001-02	N/A
2002-03	N/A
2003-04	N/A
2004-05	N/A
2005-06	N/A
2006-07	N/A
2007-08	0

Institute of Charter School Management and Resources

Medium Company: Managing 4 to 9 Schools

Discontinued Schools for this Reporting Period

School Name	School Location	Reason Discontinued
Richard Allen Preparatory	Dayton, OH	Excel document provided by Karlyn Geis, Data Manager, Office of Community Schools on April 27, 2009 outlining all changes in community schools in the 2008-2009 school year. Entry for Richard Preparatory states, "Open FY08, Currently Inactive"

Midwest Management Group Inc.

Medium Company: Managing 4 to 9 Schools

Address	Telephone and Fax	Web Address	Year Founded	Privately Held / Publicly Traded	Profitability
Unknown Unknown, MI 11111		None	Unknown	Unknown	Unknown

Company Schools

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Michigan Technical Academy	Detroit, MI	1995	K-2	188	Yes	No
Michigan Technical Academy Elementary	Detroit, MI	Unknown	3-5	244	Yes	No
Michigan Technical Academy High School	Redford, MI	Unknown	9-12	435	Yes	No
Michigan Technical Academy Middle	Detroit, MI	Unknown	6-8	273	Yes	No
Woodward Academy	Detroit, MI	Unknown	K-8	649	Yes	No

Total # of Schools: 5**Total Enrollment: 1,789****States Operated in: MI****Number of Schools No Longer Profiled**

Year	# of Schools
1998-99	N/A
1999-00	N/A
2000-01	N/A
2001-02	N/A
2002-03	N/A
2003-04	N/A
2004-05	N/A
2005-06	N/A
2006-07	N/A
2007-08	0

Midwest Management Group Inc.

Medium Company: Managing 4 to 9 Schools

Discontinued Schools for this Reporting Period

School Name	School Location	Reason Discontinued
Great Lakes Academy	Pontiac, MI	Charter school authorizer stated that although the CEPI document stated Midwest Management Group was the EMO, this was an error and this had been corrected with CEPI.

OmniVest Management LLC**Medium Company: Managing 4 to 9 Schools**

Address	Telephone and Fax	Web Address	Year Founded	Privately Held / Publicly Traded	Profitability
115 Pheasant Run Suite 114 Newtown, PA 18940	215-497-8301 215-497-8305	www.omnivestllc.com	2001	Unknown	Unknown

Company Schools

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Alliance for Progress Charter School	Philadelphia, PA	1998	K-5	297	Yes	No
Franklin Towne Charter High School	Philadelphia, PA	2000	9-12	929	Yes	No
Imani Education Circle Charter School	Philadelphia, PA	2003	K-8	453	Yes	No
Khepera Charter School	Philadelphia, PA	2004	K-8	335	Yes	No
People for People Charter School	Philadelphia, PA	2001	K-8	540	Yes	No
Philadelphia Montessori Charter School	Philadelphia, PA	2004	K-6	216	Yes	No

Total # of Schools: 6**Total Enrollment: 2,770****States Operated in: PA****Number of Schools No Longer Profiled**

Year	# of Schools
1998-99	N/A
1999-00	N/A
2000-01	N/A
2001-02	N/A
2002-03	N/A
2003-04	N/A
2004-05	N/A
2005-06	N/A
2006-07	N/A
2007-08	0

Pinnacle Education, Inc.

Medium Company: Managing 4 to 9 Schools

Address	Telephone and Fax	Web Address	Year Founded	Privately Held / Publicly Traded	Profitability
2224 W. Southern, Ste 1 Tempe, AZ 85282	480-755-8222 480-755-8111	www.pin-ed.com	1995	Private	Profitable

Company Schools

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Pinnacle Charter High School - Nogales	Nogales, AZ	2001	10-12	115	Yes	No
Pinnacle Charter High School - Tempe East	Tempe, AZ	2000	10-12	82	Yes	No
Pinnacle Charter High School - Tempe West	Tempe, AZ	1995	9-12	166	Yes	No
Pinnacle High School - Casa Grande	Casa Grande, AZ	1999	9-12	164	Yes	No
Pinnacle High School - Mesa	Mesa, AZ	1996	9-12	88	Yes	No
Pinnacle Virtual High School	Tempe, AZ	2003	7-12	1001	Yes	Yes

Total # of Schools: 6

Total Enrollment: 1,616

States Operated in: AZ

Number of Schools No Longer Profiled

Year	# of Schools
1998-99	N/A
1999-00	N/A
2000-01	0
2001-02	0
2002-03	0
2003-04	0
2004-05	0
2005-06	0
2006-07	1
2007-08	2
2007-08	0

Pinnacle Education, Inc.

Medium Company: Managing 4 to 9 Schools

Discontinued Schools for this Reporting Period

School Name	School Location	Reason Discontinued
Pinnacle High School - Chandler	Chandler, AZ	The school is not listed in Arizona Department of Education enrollment document for 2008.
Day Star Academy	Phoenix, AZ	School will be discontinued after 2007-2008 school year, according to fax from Michael Matwick, CEO 4/9/08

Rader Group

Medium Company: Managing 4 to 9 Schools

Address	Telephone and Fax	Web Address	Year Founded	Privately Held / Publicly Traded	Profitability
1982 Lewis Turner Blvd Fort Walton Beach, FL 32547	850-314-6571	None	1998	Private	Unknown

Company Schools

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Florida Intl Academy Charter	Miami, FL	Unknown	6-8	285	Yes	No
Learning Academy of Santa Rosa	Milton, FL	Unknown	6-12	80	Yes	No
Milestones Community School	Leesburg, FL	Unknown	K-8	211	Yes	No
Okaloosa Academy	Fort Walton Beach, FL	Unknown	6-12	220	Yes	No
Walton Academy	Defuniak Springs, FL	Unknown	6-12	90	Yes	No

Total # of Schools: 5

Total Enrollment: 886

States Operated in: FL

Number of Schools No Longer Profiled

Year	# of Schools
1998-99	N/A
1999-00	N/A
2000-01	N/A
2001-02	N/A
2002-03	N/A
2003-04	N/A
2004-05	N/A
2005-06	N/A
2006-07	N/A
2007-08	0

Romine Group, LLC, The

Medium Company: Managing 4 to 9 Schools

Address	Telephone and Fax	Web Address	Year Founded	Privately Held / Publicly Traded	Profitability
7877 Stead, Ste 100 Utica, MI 48317	586-731-5300 586-731-5307	www.therominegroup.com	1994	Private	Profitable

Company Schools

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Bradford Academy	Southfield, MI	2003	K-8	1424	Yes	No
Hanley International Academy	Hamtramck, MI	2005	K-7	545	Yes	No
Madison Academy	Burton, MI	2004	K-8	400	Yes	No
Merritt Academy	New Haven, MI	2002	K-10	396	Yes	No
Trillium Academy	Taylor, MI	2002	K-11	689	Yes	No

Total # of Schools: 5

Total Enrollment: 3,454

States Operated in: MI

Number of Schools No Longer Profiled

Year	# of Schools
1998-99	N/A
1999-00	N/A
2000-01	N/A
2001-02	N/A
2002-03	N/A
2003-04	0
2004-05	0
2005-06	0
2006-07	0
2007-08	1
2007-08	0

SABIS Educational Systems**Medium Company: Managing 4 to 9 Schools**

Address	Telephone and Fax	Web Address	Year Founded	Privately Held / Publicly Traded	Profitability
6385 Beach Rd Eden Prairie, MN 55344	952-918-1850 952-918-1851	www.sabis.net	1985	Private	Profitable

Company Schools

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Holyoke Community Charter School	Holyoke, MA	2000	K-8	703	Yes	No
International Academy of Flint	Flint, MI	1999	K-12	1074	Yes	No
International Academy of Saginaw	Saginaw, MI	2007	K-4	163	Yes	No
Milestone SABIS Academy of New Orleans	New Orleans, LA	2002	K-8	400	Yes	No
SABIS International Charter School	Springfield, MA	1995	K-12	1574	Yes	No
SABIS International School	Phoenix, AZ	2001	K-8	635	Yes	No
The International College Preparatory Academy	Cincinnati, OH	2003	K-7	163	Yes	No

Total # of Schools: 7**Total Enrollment: 4,712****States Operated in: AZ, LA, MA, MI, OH****Number of Schools No Longer Profiled**

Year	# of Schools
1998-99	0
1999-00	0
2000-01	0
2001-02	0
2002-03	1
2003-04	1
2004-05	0
2005-06	0
2006-07	2
2007-08	1
2007-08	0

Varner and Associates International LLC

Medium Company: Managing 4 to 9 Schools

Address	Telephone and Fax	Web Address	Year Founded	Privately Held / Publicly Traded	Profitability
19244 West 11 Mile Road Lathrup Village, MI 48076	248-552-1345	None	Unknown	Unknown	Unknown

Company Schools

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Academy of Flint	Flint, MI	1999	K-8	556	Yes	No
Chandler Park Academy Elementary	Harper Woods, MI	1997	K-5	965	Yes	No
Chandler Park Academy High	Harper Woods, MI	Unknown	9-12	316	Yes	No
Chandler Park Academy Middle	Harper Woods, MI	Unknown	6-8	324	Yes	No
Dr. Charles Drew Academy	Ecorse, MI	2005	K-8	396	Yes	No

Total # of Schools: 5

Total Enrollment: 2,557

States Operated in: MI

Number of Schools No Longer Profiled

Year	# of Schools
1998-99	N/A
1999-00	N/A
2000-01	N/A
2001-02	N/A
2002-03	N/A
2003-04	N/A
2004-05	N/A
2005-06	N/A
2006-07	N/A
2007-08	0

PROFILES OF FOR-PROFIT EDUCATION MANAGEMENT ORGANIZATIONS: 2008-2009

Small Companies: Managing 3 or Fewer Schools

A Childs View School Inc.

Small Company: Managing 3 or fewer Schools

Address	Telephone and Fax	Web Address	Year Founded	Privately Held / Publicly Traded	Profitability
2846 West Drexel Road, Suite 100 Tucson, AZ 85746	520-578-2075 520-578-2076	None	2005	Unknown	Unknown

Company Schools

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
A Childs View School	Tucson, AZ	2005	K-5	59	Yes	No

Total # of Schools: 1

Total Enrollment: 59

States Operated in: AZ

Academic Leadership Services, L.P.

Small Company: Managing 3 or fewer Schools

Address	Telephone and Fax	Web Address	Year Founded	Privately Held / Publicly Traded	Profitability
127 Crimson Drive Pittsburgh, PA 15237	412-682-6559	None	2007	Unknown	Unknown

Company Schools

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Career Connections Charter High School	Pittsburgh, PA	1999	9-12	259	Yes	No

Total # of Schools: 1

Total Enrollment: 259

States Operated in: PA

Accelerated Learning Center, Inc.

Small Company: Managing 3 or fewer Schools

Address	Telephone and Fax	Web Address	Year Founded	Privately Held / Publicly Traded	Profitability
4105 E. Shea Blvd Phoenix, AZ 85028	602-485-0309 602-485-9356	www.canadyalc.com	1997	Private	Unknown

Company Schools

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Accelerated Learning Center	Phoenix, AZ	1997	9-12	240	Yes	No

Total # of Schools: 1

Total Enrollment: 240

States Operated in: AZ

Allen-Cochran Enterprises

Small Company: Managing 3 or fewer Schools

Address	Telephone and Fax	Web Address	Year Founded	Privately Held / Publicly Traded	Profitability
1691 W. Grand Canyon Dr Chandler, AZ 85248	480-632-1940 480-632-1398	ceeeagles.com	1997	Private	Profitable

Company Schools

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Center for Educational Excellence	Tempe, AZ	1997	K-8	309	Yes	No

Total # of Schools: 1

Total Enrollment: 309

States Operated in: AZ

Allsport Enterprises, Inc

Small Company: Managing 3 or fewer Schools

Address	Telephone and Fax	Web Address	Year Founded	Privately Held / Publicly Traded	Profitability
8570 E. 22nd Street Tucson, AZ 85710	520-731-2150 520-731-2160	www.allsportacademy.com	2001	Private	Unknown

Company Schools

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Allsport Academy	Tucson, AZ	2001	5-9	75	Yes	No

Total # of Schools: 1

Total Enrollment: 75

States Operated in: AZ

AlphaStaff

Small Company: Managing 3 or fewer Schools

Address	Telephone and Fax	Web Address	Year Founded	Privately Held / Publicly Traded	Profitability
800 Corporate Drive, Suite 600 Fort Lauderdale, FL 33334	888-335-9545 866-632-8090	www.alphastaff.com	1997	Private	Unknown

Company Schools

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Treasure Village Montessori Charter School	Islamorada, FL	1998	K-7	170	Yes	No
Glades Academy Agri Ecolo Studies	Pahokee, FL	Unknown	K-5	48	Yes	No
Everglades Preparatory Academy	Pahokee, FL	Unknown	9-12	109	Yes	No

Total # of Schools: 3

Total Enrollment: 327

States Operated in: FL

Altair Learning Management

Small Company: Managing 3 or fewer Schools

Address	Telephone and Fax	Web Address	Year Founded	Privately Held / Publicly Traded	Profitability
40 East Columbus St Columbus, OH 43110		None	2000	Private	Unknown

Company Schools

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Electronic Classroom of Tomorrow	Columbus, OH	2001	K-12	8476	Yes	Yes

Total # of Schools: 1

Total Enrollment: 8,476

States Operated in: OH

American Basic Schools, LLC

Small Company: Managing 3 or fewer Schools

Address	Telephone and Fax	Web Address	Year Founded	Privately Held / Publicly Traded	Profitability
827 E. 6th Ave Mesa, AZ 85204	480-964-4602 480-655-7870	www.burkebasicschool.com	1999	Private	Profitable

Company Schools

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Burke Basic School	Mesa, AZ	2000	K-6	720	Yes	No

Total # of Schools: 1

Total Enrollment: 720

States Operated in: AZ

American Institutional Management Services

Small Company: Managing 3 or fewer Schools

Address	Telephone and Fax	Web Address	Year Founded	Privately Held / Publicly Traded	Profitability
5728 Schaefer Road, Suite 200 Dearborn, MI 48126	313-624-2000 313-846-4514	www.aimsus.com	1996	Unknown	Unknown

Company Schools

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
The Dearborn Academy	Dearborn, MI	1997	K-8	470	Yes	No

Total # of Schools: 1

Total Enrollment: 470

States Operated in: MI

Bardwell Group

Small Company: Managing 3 or fewer Schools

Address	Telephone and Fax	Web Address	Year Founded	Privately Held / Publicly Traded	Profitability
19800 Beech Daly Rd Redford, MI 48240	313-450-0300	None	1998	Unknown	Unknown

Company Schools

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
David Ellis Academy	Detroit, MI	1998	K-8	326	Yes	No
David Ellis Academy West	Redford, MI	2006	K-8	738	Yes	No

Total # of Schools: 2

Total Enrollment: 1,064

States Operated in: MI

Black Star Educational Management

Small Company: Managing 3 or fewer Schools

Address	Telephone and Fax	Web Address	Year Founded	Privately Held / Publicly Traded	Profitability
19410 Livernois Detroit, MI 48221	248-223-9290 248-223-9514	www.nsoroma.org	1997	Private	Profitable

Company Schools

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Nsoroma Institute	Detroit, MI	1997	K-8	194	Yes	No

Total # of Schools: 1

Total Enrollment: 194

States Operated in: MI

Bright Beginnings School, Inc.

Small Company: Managing 3 or fewer Schools

Address	Telephone and Fax	Web Address	Year Founded	Privately Held / Publicly Traded	Profitability
400 N. Andersen Blvd Chandler, AZ 85224	480-821-1404 480-821-1463	www.brightbeginnings.k1 2.az.us	1994	Private	Unknown

Company Schools

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Bright Beginnings School	Chandler, AZ	1996	K-6	415	Yes	No

Total # of Schools: 1

Total Enrollment: 415

States Operated in: AZ

Bright Horizons Family Solutions LLC

Small Company: Managing 3 or fewer Schools

Address	Telephone and Fax	Web Address	Year Founded	Privately Held / Publicly Traded	Profitability
200 Talcott Avenue South Watertown, MA 02472	617-673-8000	www.brighthorizons.com	1986	Private	Unknown

Company Schools

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
JFK Medical Center Charter School	Lake Worth, FL	Unknown	K-5	460	Yes	No

Total # of Schools: 1

Total Enrollment: 460

States Operated in: FL

Carter, Reddy and Associates

Small Company: Managing 3 or fewer Schools

Address	Telephone and Fax	Web Address	Year Founded	Privately Held / Publicly Traded	Profitability
6604 NW 9th Blvd, Suite A Gainesville, FL 32605	352-333-0244 352-333-0246	www.crandassociates.org	2002	Private	Unknown

Company Schools

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Dreamland Academy of Performing and Communication Arts	Little Rock, AR	Unknown	K-5	325	Yes	No

Total # of Schools: 1

Total Enrollment: 325

States Operated in: AR

Champion Schools, Inc.

Small Company: Managing 3 or fewer Schools

Address	Telephone and Fax	Web Address	Year Founded	Privately Held / Publicly Traded	Profitability
1313 N. 2nd St, #17 Phoenix, AZ 85004	602-252-7727 602-252-7729	www.championschools.org	1999	Private	Profitable

Company Schools

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Summit Elementary	Phoenix, AZ	1999	K-6	194	Yes	No

Total # of Schools: 1

Total Enrollment: 194

States Operated in: AZ

Charter for Excellence

Small Company: Managing 3 or fewer Schools

Address	Telephone and Fax	Web Address	Year Founded	Privately Held / Publicly Traded	Profitability
P.O. Box 692 Maricopa, AZ 85239	520-423-9999 520-423-9997	None	2006	Unknown	Unknown

Company Schools

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Legacy Traditional School	Maricopa, AZ	2007	K-8	844	Yes	No

Total # of Schools: 1

Total Enrollment: 844

States Operated in: AZ

Charter School Management Inc.

Small Company: Managing 3 or fewer Schools

Address	Telephone and Fax	Web Address	Year Founded	Privately Held / Publicly Traded	Profitability
841 Merion Square Road Gladwyne, PA 19035	610-447-0400	ghjk	2002	Unknown	Unknown

Company Schools

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Chester Community Charter School	Chester, PA	1998	K-8	2103	Yes	No

Total # of Schools: 1

Total Enrollment: 2,103

States Operated in: PA

Community Education Partners

Small Company: Managing 3 or fewer Schools

Address	Telephone and Fax	Web Address	Year Founded	Privately Held / Publicly Traded	Profitability
2636 Elm Hill Pike, Suite 500 Nashville, TN 37214	800-647-8439	www.communityeducationpartners.com	1996	Unknown	Unknown

Company Schools

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Richmond Alternative School	Richmond, VA	2004	K-11	298	Yes	No
Emerald Bay Academy	Panama City, FL	Unknown	6-12	249	No	No

Total # of Schools: 2

Total Enrollment: 547

States Operated in: FL, VA

Compass High School, Inc.

Small Company: Managing 3 or fewer Schools

Address	Telephone and Fax	Web Address	Year Founded	Privately Held / Publicly Traded	Profitability
8250 E. 22nd St, #124 Tucson, AZ 85710	520-296-4070 520-296-4103	www.compasshsgators.org	2001	Private	Unknown

Company Schools

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Compass High School	Tucson, AZ	2001	9-12	331	Yes	No

Total # of Schools: 1

Total Enrollment: 331

States Operated in: AZ

Connections Between Cultures, Inc.

Small Company: Managing 3 or fewer Schools

Address	Telephone and Fax	Web Address	Year Founded	Privately Held / Publicly Traded	Profitability
2507 Central Freeway E. Wichita Falls, TX 76302	940-767-1561 940-767-1239	www.brightideasschool.com	1997	Private	Unknown

Company Schools

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Bright Ideas Charter School	Wichita Falls, TX	1998	K-12	161	Yes	No

Total # of Schools: 1

Total Enrollment: 161

States Operated in: TX

Cornerstone Charter School, Inc.

Small Company: Managing 3 or fewer Schools

Address	Telephone and Fax	Web Address	Year Founded	Privately Held / Publicly Traded	Profitability
7107 N. Black Canyon Phoenix, AZ 85021	602-595-2198 602-242-2398	None	2000	Private	Unknown

Company Schools

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Cornerstone Charter School	Phoenix, AZ	2000	9-12	199	Yes	No

Total # of Schools: 1

Total Enrollment: 199

States Operated in: AZ

Country Gardens Educational Services, LLC

Small Company: Managing 3 or fewer Schools

Address	Telephone and Fax	Web Address	Year Founded	Privately Held / Publicly Traded	Profitability
6313 W. Southern Rd. Laveen, AZ 85339	602-237-3741 602-237-3892	None	2000	Private	Unknown

Company Schools

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Country Gardens Charter School	Laveen, AZ	2000	K-11	363	Yes	No

Total # of Schools: 1

Total Enrollment: 363

States Operated in: AZ

Desert Springs Academy

Small Company: Managing 3 or fewer Schools

Address	Telephone and Fax	Web Address	Year Founded	Privately Held / Publicly Traded	Profitability
3833 E. 2nd St Tucson, AZ 85716	520-321-1709 520-321-9316	www.desertspringsacademy.com	1999	Private	Profitable

Company Schools

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Desert Springs Academy	Tucson, AZ	2000	K-8	144	Yes	No

Total # of Schools: 1

Total Enrollment: 144

States Operated in: AZ

East Valley Academy

Small Company: Managing 3 or fewer Schools

Address	Telephone and Fax	Web Address	Year Founded	Privately Held / Publicly Traded	Profitability
910 North 85th Place Scottsdale, AZ 85257	480-610-1711	None	1999	Unknown	Unknown

Company Schools

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
East Valley Academy	Mesa, AZ	1999	K-6	20	Yes	No

Total # of Schools: 1

Total Enrollment: 20

States Operated in: AZ

Eastpointe High School, Inc.

Small Company: Managing 3 or fewer Schools

Address	Telephone and Fax	Web Address	Year Founded	Privately Held / Publicly Traded	Profitability
8495 E. Broadway Tucson, AZ 85710	520-731-8180 520-731-8179	www.eastpointehs.com	1999	Private	Unknown

Company Schools

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Eastpointe High School	Tucson, AZ	1999	9-12	206	Yes	No

Total # of Schools: 1

Total Enrollment: 206

States Operated in: AZ

EdFutures, Inc.

Small Company: Managing 3 or fewer Schools

Address	Telephone and Fax	Web Address	Year Founded	Privately Held / Publicly Traded	Profitability
7100 Arsenal Lane Carlsbad, CA 92009	760-804-9449 760-804-9709	www.edfuturesinc.com/Home.html	2001	Private	Unknown

Company Schools

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Laverne Elementary Preparatory Academy	Hesperia, CA	2008	K-6	178	Yes	No
University Community Academy	Atlanta, GA	2002	K-8	395	Yes	No
Lee Charter Academy	Fort Myers, FL	2005	K-8	177	Yes	No

Total # of Schools: 3

Total Enrollment: 750

States Operated in: CA, FL, GA

Education Associates

Small Company: Managing 3 or fewer Schools

Address	Telephone and Fax	Web Address	Year Founded	Privately Held / Publicly Traded	Profitability
491 Columbia Avenue Holland, MI 49423	616-355-0055 616-355-0057	None	1996	Unknown	Unknown

Company Schools

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Black River Public School	Holland, MI	1996	1-12	805	Yes	No

Total # of Schools: 1

Total Enrollment: 805

States Operated in: MI

Education Management and Networks

Small Company: Managing 3 or fewer Schools

Address	Telephone and Fax	Web Address	Year Founded	Privately Held / Publicly Traded	Profitability
29205 Ryan Road Warren, MI 48092	586-576-0886 586-576-0887	www.emaninc.com	2003	Unknown	Unknown

Company Schools

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Oakland International Academy High	Detroit, MI	Unknown	7-12	160	Yes	No
Oakland International Academy Elementary	Detroit, MI	1999	K-3	237	Yes	No
Oakland International Academy Intermediate	Detroit, MI	Unknown	4-6	142	Yes	No

Total # of Schools: 3

Total Enrollment: 539

States Operated in: MI

Educational Impact, Inc.

Small Company: Managing 3 or fewer Schools

Address	Telephone and Fax	Web Address	Year Founded	Privately Held / Publicly Traded	Profitability
1950 E. Placita Sin Nombre Tucson, AZ 85718	520-407-1200 520-407-1201	www.academyadventures.com	2003	Private	Unknown

Company Schools

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Adventure School	Tucson, AZ	2005	K-3	55	Yes	No
Academy Adventures Primary School	Tucson, AZ	2003	K-5	84	Yes	No

Total # of Schools: 2

Total Enrollment: 139

States Operated in: AZ

Educators Management Group

Small Company: Managing 3 or fewer Schools

Address	Telephone and Fax	Web Address	Year Founded	Privately Held / Publicly Traded	Profitability
7105 Babcock St SE Palm Bay, FL 32909	321-723-6934	None	2006	Private	Unknown

Company Schools

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Royal Palm Charter School	Palm Bay, FL	Unknown	K-6	185	Yes	No

Total # of Schools: 1

Total Enrollment: 185

States Operated in: FL

Eduprize Schools, LLC

Small Company: Managing 3 or fewer Schools

Address	Telephone and Fax	Web Address	Year Founded	Privately Held / Publicly Traded	Profitability
4567 W. Roberts Queen Creek, AZ 85242	480-888-1610 480-888-1655	None	2007	Unknown	Unknown

Company Schools

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Eduprize School	Queen Creek, AZ	2007	K-8	1305	Yes	No

Total # of Schools: 1

Total Enrollment: 1,305

States Operated in: AZ

GAR, LLC

Small Company: Managing 3 or fewer Schools

Address	Telephone and Fax	Web Address	Year Founded	Privately Held / Publicly Traded	Profitability
1833 N. Scottsdale Rd Tempe, AZ 85281	480-947-9511 480-947-9624	www.studentchoicehighschool.net	2000	Private	Unknown

Company Schools

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Student Choice High School	Tempe, AZ	2000	9-12	106	Yes	No

Total # of Schools: 1

Total Enrollment: 106

States Operated in: AZ

Hamadeh Educational Services, Inc.**Small Company: Managing 3 or fewer Schools**

Address	Telephone and Fax	Web Address	Year Founded	Privately Held / Publicly Traded	Profitability
PO Box 1440 Dearborn, MI 48121	313-565-0507 313-565-0718	www.hesedu.com	1998	Private	Unknown

Company Schools

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Star International Academy	Dearborn Heights, MI	1998	PK-12	1163	Yes	No
Universal Academy	Detroit, MI	1998	K-12	450	Yes	No
Universal Learning Academy	Dearborn Heights, MI	2004	K-4	407	Yes	No

Total # of Schools: 3**Total Enrollment: 2,020****States Operated in: MI**

Heritage Academy, Inc.

Small Company: Managing 3 or fewer Schools

Address	Telephone and Fax	Web Address	Year Founded	Privately Held / Publicly Traded	Profitability
32 S. Center Mesa, AZ 85210	480-969-5641 480-969-6972	www.heritageacademyaz.com	1995	Private	Profitable

Company Schools

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Heritage Academy	Mesa, AZ	1995	7-12	449	Yes	No

Total # of Schools: 1

Total Enrollment: 449

States Operated in: AZ

Innovative Teaching Solutions

Small Company: Managing 3 or fewer Schools

Address	Telephone and Fax	Web Address	Year Founded	Privately Held / Publicly Traded	Profitability
26211 Central Pk Blvd, Ste 300 Southfield, MI 48076	248-799-2780 248-799-2317	www.oldredford.com/OR A/its.htm	1999	Private	Profitable

Company Schools

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Old Redford Academy Elementary School	Detroit, MI	1999	K-5	566	Yes	No
Old Redford Academy Middle School	Detroit, MI	1999	6-8	396	Yes	No
Old Redford Academy Preparatory High School	Detroit, MI	2004	9-12	625	Yes	No

Total # of Schools: 3

Total Enrollment: 1,587

States Operated in: MI

KC Distance Learning Inc.

Small Company: Managing 3 or fewer Schools

Address	Telephone and Fax	Web Address	Year Founded	Privately Held / Publicly Traded	Profitability
650 NE Holladay, Suite 1400 Portland, OR 97232	800-633-1488 503-731-5498	www.kcdistancelearning.com	1974	Private	Unknown

Company Schools

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
iQ Academy Washington	Vancouver, WA	Unknown	6-12	75	No	Yes
iQ Academy Minnesota	Fergus Falls, MN	Unknown	6-12	154	No	Yes

Total # of Schools: 2**Total Enrollment: 229****States Operated in: MN, WA**

Lakeshore Educational Management, Inc.

Small Company: Managing 3 or fewer Schools

Address	Telephone and Fax	Web Address	Year Founded	Privately Held / Publicly Traded	Profitability
12955 Robins Ridge Rd Charlevoix, MI 49720	231-547-4264 231-547-4264	None	2005	Private	Profitable

Company Schools

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Concord Academy Boyne	Boyne City, MI	1998	K-12	177	Yes	No
Concord Montessori and Community School	Mancelona, MI	1998	K-12	149	Yes	No
Concord Academy Petoskey	Petoskey, MI	1994	K-12	331	Yes	No

Total # of Schools: 3

Total Enrollment: 657

States Operated in: MI

LLL Licensing Inc.

Small Company: Managing 3 or fewer Schools

Address	Telephone and Fax	Web Address	Year Founded	Privately Held / Publicly Traded	Profitability
6710 86th Ave Pinellas Park, FL 33782		None	2000	Private	Unknown

Company Schools

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Bradenton Charter School	Bradenton, FL	2000	3-8	92	Yes	No

Total # of Schools: 1

Total Enrollment: 92

States Operated in: FL

Montessori Charter School of Flagstaff, Inc.

Small Company: Managing 3 or fewer Schools

Address	Telephone and Fax	Web Address	Year Founded	Privately Held / Publicly Traded	Profitability
1000 E. Appalachian Rd Flagstaff, AZ 86004	928-774-8685 928-774-7690	www.flagmontessori.com	1995	Private	Profitable

Company Schools

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Montessori Charter School of Flagstaff	Flagstaff, AZ	1997	K-8	272	Yes	No

Total # of Schools: 1

Total Enrollment: 272

States Operated in: AZ

Montessori Schoolhouse of Tucson, Inc.

Small Company: Managing 3 or fewer Schools

Address	Telephone and Fax	Web Address	Year Founded	Privately Held / Publicly Traded	Profitability
1301 East Fort Lowell Road Tucson, AZ 85719	520-319-8668 520-881-4096	None	1997	Unknown	Unknown

Company Schools

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Montessori Schoolhouse	Tucson, AZ	1998	1-3	65	Yes	No
Montessori Schoolhouse	Tucson, AZ	1997	K	20	Yes	No

Total # of Schools: 2

Total Enrollment: 85

States Operated in: AZ

Nobel Learning Communities, Inc.

Small Company: Managing 3 or fewer Schools

Address	Telephone and Fax	Web Address	Year Founded	Privately Held / Publicly Traded	Profitability
1615 West Chester Pike, Suite 200 West Chester, PA 19382	484-947-2000 484-947-2072	www.nobellearning.com	1984	Public	Profitable

Company Schools

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Philadelphia Maritime Academy Charter School	Philadelphia, PA	2003	5-12	700	Yes	No

Total # of Schools: 1

Total Enrollment: 700

States Operated in: PA

Professional Contract Management Inc.

Small Company: Managing 3 or fewer Schools

Address	Telephone and Fax	Web Address	Year Founded	Privately Held / Publicly Traded	Profitability
140 Kent Street Portland, MI 48875	517-647-7533 517-647-7535	www.pcmiservices.com	1995	Private	Unknown

Company Schools

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Casa Richard Academy	Detroit, MI	1995	9-12	135	Yes	No

Total # of Schools: 1

Total Enrollment: 135

States Operated in: MI

Rose Management Group

Small Company: Managing 3 or fewer Schools

Address	Telephone and Fax	Web Address	Year Founded	Privately Held / Publicly Traded	Profitability
3686 W. Orange Grove Rd, #192 Tucson, AZ 85741	520-797-4884 520-797-8868	www.rosemanagement.com	1998	Private	Unknown

Company Schools

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Mountain Rose Academy	Tucson, AZ	1999	9-12	301	Yes	No
Canyon Rose Academy	Tucson, AZ	2003	9-12	408	Yes	No
Desert Rose Academy	Tucson, AZ	2001	9-12	281	Yes	No

Total # of Schools: 3

Total Enrollment: 990

States Operated in: AZ

Schoolhouse Services and Staffing, Inc.

Small Company: Managing 3 or fewer Schools

Address	Telephone and Fax	Web Address	Year Founded	Privately Held / Publicly Traded	Profitability
22930 Chippewa Detroit, MI 48219	248-538-0072 248-538-0073	None	1996	Private	Unknown

Company Schools

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Dove Academy	Detroit, MI	1997	K-6	404	Yes	No
Weston Preparatory Academy	Detroit, MI	1998	K-12	471	Yes	No
Eaton Academy	Detroit, MI	1996	6-12	454	Yes	No

Total # of Schools: 3

Total Enrollment: 1,329

States Operated in: MI

Select Management Inc.

Small Company: Managing 3 or fewer Schools

Address	Telephone and Fax	Web Address	Year Founded	Privately Held / Publicly Traded	Profitability
46312 Woodward Ave Pontiac, MI 48342	248-334-6434 248-334-6457	www.greatlakesacademy.org	1997	Unknown	Unknown

Company Schools

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Great Lakes Academy	Pontiac, MI	1997	K-6	209	Yes	No

Total # of Schools: 1

Total Enrollment: 209

States Operated in: MI

Self Development Charter School

Small Company: Managing 3 or fewer Schools

Address	Telephone and Fax	Web Address	Year Founded	Privately Held / Publicly Traded	Profitability
1709 N. Greenfield Rd. Mesa, AZ 85205	480-641-2640 480-641-2678	www.selfdevelopmentcharterschool.com	2000	Private	Unknown

Company Schools

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Self Development Charter School	Mesa, AZ	2000	K-7	271	Yes	No

Total # of Schools: 1

Total Enrollment: 271

States Operated in: AZ

777 Educational Management Company

Small Company: Managing 3 or fewer Schools

Address	Telephone and Fax	Web Address	Year Founded	Privately Held / Publicly Traded	Profitability
3100 Elmwood Street Detroit, MI 48207	313-875-2207 313-875-2311	None	1998	Unknown	Unknown

Company Schools

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Ross Hill Academy Middle High School	Detroit, MI	1998	9-12	78	Yes	No
Ross Hill Academy Elementary	Detroit, MI	1998	K-8	107	Yes	No

Total # of Schools: 2

Total Enrollment: 185

States Operated in: MI

Smart Schools Management

Small Company: Managing 3 or fewer Schools

Address	Telephone and Fax	Web Address	Year Founded	Privately Held / Publicly Traded	Profitability
1245 Hammond Rd East Traverse City, MI 49686	231-932-6015 231-922-9392	www.smartschoolsinc.com	1996	Private	Unknown

Company Schools

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Grand Traverse Academy	Traverse City, MI	1999	K-12	1037	Yes	No

Total # of Schools: 1

Total Enrollment: 1,037

States Operated in: MI

Solid Rock Management Company

Small Company: Managing 3 or fewer Schools

Address	Telephone and Fax	Web Address	Year Founded	Privately Held / Publicly Traded	Profitability
3031 W Grand Blvd, Suite 524 Detroit, MI 48202	313-873-7625	None	Unknown	Unknown	Unknown

Company Schools

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Marvin L Winans Academy of Performing Arts	Detroit, MI	1997	K-12	724	Yes	No

Total # of Schools: 1

Total Enrollment: 724

States Operated in: MI

Southern Arizona Community Academy, Inc.

Small Company: Managing 3 or fewer Schools

Address	Telephone and Fax	Web Address	Year Founded	Privately Held / Publicly Traded	Profitability
2470 N. Tucson Blvd. Tucson, AZ 85716	520-319-6113 520-319-6115	www.sacademy.com	1999	Private	Unknown

Company Schools

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Southern Arizona Community Academy	Tucson, AZ	1999	9-12	187	Yes	No

Total # of Schools: 1

Total Enrollment: 187

States Operated in: AZ

Summit Management Consulting

Small Company: Managing 3 or fewer Schools

Address	Telephone and Fax	Web Address	Year Founded	Privately Held / Publicly Traded	Profitability
4864 Lapeer Road Kimball, MI 48074	810-434-3291	fromthesummit.com	Unknown	Unknown	Unknown

Company Schools

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Landmark Academy	Kimball, MI	1999	K-9	813	Yes	No

Total # of Schools: 1

Total Enrollment: 813

States Operated in: MI

Superior Management Corporation

Small Company: Managing 3 or fewer Schools

Address	Telephone and Fax	Web Address	Year Founded	Privately Held / Publicly Traded	Profitability
401 South Old Coachman Road Clearwater, FL 33765	727-793-2400	None	2006	Private	Unknown

Company Schools

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Plato Academy Charter School	Clearwater, FL	2004	K-5	232	Yes	No

Total # of Schools: 1

Total Enrollment: 232

States Operated in: FL

Synergy Training Solutions

Small Company: Managing 3 or fewer Schools

Address	Telephone and Fax	Web Address	Year Founded	Privately Held / Publicly Traded	Profitability
24535 Jefferson St.Clair Shores, MI 48080	586-445-7069 586-445-9139	None	1996	Private	Unknown

Company Schools

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Michigan Health Academy	Detroit, MI	1996	9-12	193	Yes	No
HEART Academy	Harper Woods, MI	1997	9-12	218	Yes	No

Total # of Schools: 2

Total Enrollment: 411

States Operated in: MI

TAG Elementary, Inc.

Small Company: Managing 3 or fewer Schools

Address	Telephone and Fax	Web Address	Year Founded	Privately Held / Publicly Traded	Profitability
10129 E. Speedway Blvd Tucson, AZ 85748	520-296-0006 520-296-0046	None	1998	Private	Profitable

Company Schools

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
TAG Charter School	Tucson, AZ	1998	K-8	214	Yes	No

Total # of Schools: 1

Total Enrollment: 214

States Operated in: AZ

Technical Academy Group LLC

Small Company: Managing 3 or fewer Schools

Address	Telephone and Fax	Web Address	Year Founded	Privately Held / Publicly Traded	Profitability
4800 Oakman Blvd Dearborn, MI 48126	313-582-4500 313-582-9407	www.atafordpas.org	Unknown	Unknown	Unknown

Company Schools

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Advanced Technology Academy	Dearborn, MI	2000	K-12	1084	Yes	No

Total # of Schools: 1

Total Enrollment: 1,084

States Operated in: MI

Three Cord Inc.

Small Company: Managing 3 or fewer Schools

Address	Telephone and Fax	Web Address	Year Founded	Privately Held / Publicly Traded	Profitability
459 West King Street York, PA 17401	717-845-4046 717-845-4057	None	2005	Unknown	Unknown

Company Schools

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
New Hope Academy Charter School	York, PA	2007	6-12	400	Yes	No

Total # of Schools: 1

Total Enrollment: 400

States Operated in: PA

Transitions Consultants LLC

Small Company: Managing 3 or fewer Schools

Address	Telephone and Fax	Web Address	Year Founded	Privately Held / Publicly Traded	Profitability
P.O. Box 673 Southfield, MI 48037	313-865-6024 313-865-6658	None	2007	Unknown	Unknown

Company Schools

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
George Washington Carver Academy	Highland Park, MI	1999	K-8	542	Yes	No
West Village Academy	Dearborn, MI	1999	K-8	358	Yes	No

Total # of Schools: 2

Total Enrollment: 900

States Operated in: MI

Visions Education Development Consortium LLC

Small Company: Managing 3 or fewer Schools

Address	Telephone and Fax	Web Address	Year Founded	Privately Held / Publicly Traded	Profitability
310 W. Oakley Flint, MI 48503	810-341-6944 810-341-6949	www.k12- web.org/School/CenterA	Unknown	Unknown	Unknown

Company Schools

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Center Academy	Flint, MI	1999	K-8	388	Yes	No

Total # of Schools: 1

Total Enrollment: 388

States Operated in: MI

Youth and Family Centered Services

Small Company: Managing 3 or fewer Schools

Address	Telephone and Fax	Web Address	Year Founded	Privately Held / Publicly Traded	Profitability
Capital of Texas Highway South, Suite 100 Austin, TX 78746	512-327-1119 512-327-4576	www.yfcs.com	2003	Private	Unknown

Company Schools

School Name	School Location	Year Founded	Grade Levels Served	Enrollment	Charter School?	Virtual School?
Tampa Bay Academy	Riverview, FL	Unknown	9-12	192	Yes	No

Total # of Schools: 1

Total Enrollment: 192

States Operated in: FL

PROFILES OF FOR-PROFIT EDUCATION MANAGEMENT ORGANIZATIONS: 2008-2009

Virtual Schools

For-Profit Virtual Schools Listed by State

The following is a list of virtual schools which are managed by for-profit education management organizations.

Arizona

School Name	Parent Company	Telephone	Web Address	Year Founded	Enrollment	Charter School?
Humanities and Sciences Academy Arizona	Humanities and Sciences Academy of the United States, Inc.	800-762-0010	humsci.org	2003	32	Yes
Arizona Virtual Academy	K12 Inc.	866-339-4947	www.azva.org	2003	4000	Yes
Arizona Connections Academy	Connections Academy	480-782-5842	www.connectionacademy.com/aca	2005	600	Yes
Pinnacle Virtual High School	Pinnacle Education, Inc.	480-755-8222	pin-ed.com	2003	1001	Yes

Arkansas

School Name	Parent Company	Telephone	Web Address	Year Founded	Enrollment	Charter School?
Arkansas Virtual Academy	K12 Inc.	866-339-4952	www.arva.org	2002	501	Yes

For-Profit Virtual Schools Listed by State

The following is a list of virtual schools which are managed by for-profit education management organizations.

California

School Name	Parent Company	Telephone	Web Address	Year Founded	Enrollment	Charter School?
Central California Connections Academy	Connections Academy	559-713-1324	www.connectionacademy.com/cenca	2006	96	Yes
California Virtual Academy at San Joaquin	K12 Inc.	866-339-6790	www.caliva.org	2007	280	Yes
California Virtual Academy at Sutter	K12 Inc.	866-339-6787	www.caliva.org	2006	451	Yes
California Virtual Academy at Los Angeles	K12 Inc.	866-339-6790	www.caliva.org	2006	3647	Yes
California Virtual Academy at San Diego	K12 Inc.	866-839-6790	www.caliva.org	2002	1839	Yes
California Virtual Academy at Kings	K12 Inc.	866-839-6790	www.caliva.org	2002	575	Yes
Insight School of California - North Bay	Insight Schools	800-670-5391	insightca.net/northbay/index.asp	2007	202	Yes
California Virtual Academy at Jamestown	K12 Inc.	866-339-6790	www.caliva.org	2002	160	Yes
California Virtual Academy at Sonoma	K12 Inc.	Unknown	www.caliva.org	2004	789	Yes
California Virtual Academy at Kern	K12 Inc.	866-339-6790	www.caliva.org	2002	438	Yes
Capistrano Connections Academy	Connections Academy	949-492-9131	www.connectionacademy.com/CAPOCA	2004	762	Yes
Insight School of California - Los Angeles	Insight Schools	800-670-5391	insightca.net/losangeles/index.asp	2007	122	Yes

For-Profit Virtual Schools Listed by State

The following is a list of virtual schools which are managed by for-profit education management organizations.

Colorado

School Name	Parent Company	Telephone	Web Address	Year Founded	Enrollment	Charter School?
Colorado Connections Academy	Connections Academy	303-794-2302	www.connectionacademy.com/cooca	2002	704	No
CDELA (Colorado Distance & Electronic Learning Academy)	White Hat Management	303-637-9234	www.cdela.com	2006	441	Yes
Colorado Virtual Academy	K12 Inc.	866-339-6816	www.covcs.org	2001	4501	Yes
Insight School of Colorado	Insight Schools	800-705-1528	www.insightcohs.net	2008	528	Yes

Florida

School Name	Parent Company	Telephone	Web Address	Year Founded	Enrollment	Charter School?
Florida Virtual Academy	K12 Inc.	866-339-8803	www.k12.com/flva	2003	940	No
Florida Connections Academy	Connections Academy	407-857-6588	www.connectionacademy.com/FCA	2003	940	No

Idaho

School Name	Parent Company	Telephone	Web Address	Year Founded	Enrollment	Charter School?
iSucceed Virtual High School	Insight Schools	800-211-1687	www.isucceedvhs.net	2008	337	Yes
Inspire Virtual Academy	Connections Academy	208-322-4012	www.connectionacademy.com/INSPIRE	2005	488	Yes
Idaho Virtual Academy	K12 Inc.	208-322-3559	www.idahova.org	2004	2425	Yes

Illinois

School Name	Parent Company	Telephone	Web Address	Year Founded	Enrollment	Charter School?
Chicago Virtual Charter School	K12 Inc.	866-612-1450	www.k12.com/cvcs	2006	400	Yes

For-Profit Virtual Schools Listed by State

The following is a list of virtual schools which are managed by for-profit education management organizations.

Indiana

School Name	Parent Company	Telephone	Web Address	Year Founded	Enrollment	Charter School?
Hoosier Academy - Indianapolis	K12 Inc.	317-805-4376	www.k12.com/ha	2008	295	Yes
Hoosier Academy - Muncie	K12 Inc.	765-288-9633	www.k12.com/ha	2008	77	Yes

Kansas

School Name	Parent Company	Telephone	Web Address	Year Founded	Enrollment	Charter School?
Insight School of Kansas	Insight Schools	913-686-5600	www.insightks.net	2008	576	Yes

Minnesota

School Name	Parent Company	Telephone	Web Address	Year Founded	Enrollment	Charter School?
Insight School of Minnesota	Insight Schools	800-711-5944	www.insightmn.net	2008	299	Yes
MTS Minnesota Connections Academy	Connections Academy	612-729-1090	www.connectionacademy.com/mtsmca	2005	772	Yes
iQ Academy Minnesota	KC Distance Learning Inc.	877-994-4766	www.iqacademy.mn.org	Unknown	154	No

Nevada

School Name	Parent Company	Telephone	Web Address	Year Founded	Enrollment	Charter School?
Insight School of Nevada	Insight Schools	800-208-1931	www.insightnv.net	2008	340	Yes
Nevada Virtual Academy	K12 Inc.	702-407-1825	www.k12.com/nvva	2007	721	Yes
Nevada Connections Academy	Connections Academy	775-826-4200	www.connectionacademy.com	2007	934	Yes

For-Profit Virtual Schools Listed by State

The following is a list of virtual schools which are managed by for-profit education management organizations.

Ohio

School Name	Parent Company	Telephone	Web Address	Year Founded	Enrollment	Charter School?
Virtual Community School of Ohio	eSchool Consultants	614-501-9473	www.vcslearn.org	2002	1398	Yes
Electronic Classroom of Tomorrow	Altair Learning Management	888-326-8395	Unknown	2001	8476	Yes
Ohio Virtual Academy	K12 Inc.	866-339-9072	www.k12.com/ohva	2002	7277	Yes
OHDELA (Ohio Distance & Electronic Learning Academy)	White Hat Management	330-253-8680	www.ohdela.com	2002	1621	Yes
Ohio Connections Academy	Connections Academy	513-533-3230	www.connectionacademy.com/oca	2003	1532	Yes

Oregon

School Name	Parent Company	Telephone	Web Address	Year Founded	Enrollment	Charter School?
Oregon Connections Academy	Connections Academy	503-394-4315	www.connectionacademy.com/orca	2005	2506	Yes

Pennsylvania

School Name	Parent Company	Telephone	Web Address	Year Founded	Enrollment	Charter School?
Commonwealth Connections Academy	Connections Academy	717-605-8900	www.connectionacademy.com/ca	2003	2875	Yes
Agora Cyber Charter School	K12 Inc.	866-548-9452	www.agora.org	2005	4600	Yes
PDELA (Pennsylvania Distance Learning Charter School)	White Hat Management	724-933-7300	www.pdela.com	2004	588	Yes

South Carolina

School Name	Parent Company	Telephone	Web Address	Year Founded	Enrollment	Charter School?
South Carolina Connections Academy	Connections Academy	803-212-4712	www.connectionacademy.com/south-carolina-	2008	659	Yes
South Carolina Virtual Charter School	K12 Inc.	803-253-6222	www.k12.com	2008	1100	Yes
Insight School of South Carolina	Insight Schools	800-260-5165	insightsc.net/index.asp	2008	600	Yes

For-Profit Virtual Schools Listed by State

The following is a list of virtual schools which are managed by for-profit education management organizations.

Texas

School Name	Parent Company	Telephone	Web Address	Year Founded	Enrollment	Charter School?
Texas Virtual Academy at Southwest	K12 Inc.	866-360-0161	www.k12.com/tx va	2006	1400	Yes

Washington

School Name	Parent Company	Telephone	Web Address	Year Founded	Enrollment	Charter School?
iQ Academy Washington	KC Distance Learning Inc.	888-899-4792	www.iqacademy wa.com	Unknown	75	No
Insight School of Washington	Insight Schools	866-800-0017	www.insightwa.n et	2006	1137	Yes

Wisconsin

School Name	Parent Company	Telephone	Web Address	Year Founded	Enrollment	Charter School?
Wisconsin Virtual Academy	K12 Inc.	866-339-9913	www.wivcs.org	2003	878	Yes
Honors High Online of Wisconsin	K12 Inc.	866-339-9913	www.k12.com/h2 owi	2006	162	Yes
Wisconsin Connections Academy	Connections Academy	920-993-7076	www.connection sacademy.com/ wca	2002	410	Yes
Insight School of Wisconsin	Insight Schools	866-800-0027	www.insightwi.ne t	2007	407	Yes

Wyoming

School Name	Parent Company	Telephone	Web Address	Year Founded	Enrollment	Charter School?
Wyoming Virtual School	K12 Inc.	307-685-3248	Unknown	2006	86	No

Appendix A

Reader's Guide

Definition of Terms

- **Charter School:** Charter schools provide free elementary/secondary education under a charter granted by a legislatively recognized public entity or publicly appointed entity so that they qualify for local and state taxpayer funds in the same way as conventional district schools.
- **Virtual School:** A virtual school (also known as cyber school) delivers its curriculum and provides instruction via the Internet and electronic communication. A virtual school meets the definition and requirements of schools as specified in state statutes.
- **Education Management Organization (EMO):** An EMO is an organization or firm that manages at least one school that receives public funds and operates the public school(s) it manages under the same admissions rules as regular public schools. EMOs can be for-profit or nonprofit organizations. They can manage traditional public schools or charter schools.
- **Instructional Levels:** Instructional levels are calculated from the lowest and highest grades for which students are enrolled in a school. According to the Common Core of Data:
 - *Primary schools* are those with a low grade of prekindergarten through grade 3 and an upper grade of up to 8.
 - *Middle schools* contain a low grade of 4-7 and an upper grade ranging from 4 to 9.
 - *High schools* have a low grade of 7 to 12 and must extend through grade 12.
 - *Other* includes all other grade configurations, including schools that are completely ungraded.

Appendix B

Data Sources by State

State	Dates of DOE contact(s)	Relevant website(s)	Notes
AR	2/27/2009, 3/4/2009, 4/21/2009	2008 district enrollment can be found at http://arkansased.org/schools/excel/oct1_enr_district_120408.xls	Arkansas Department of Education provided 2008 building level enrollments via email.
AZ	Not applicable	http://www.ade.state.az.us/edd/	All pertinent information was retrieved from Arizona Department of Education website.
CA	3/4/2009 (twice), 4/21/2009	http://dq.cde.ca.gov/dataquest/	All schools enrollments reported from Dataquest website. Key informants knew of no additional EMOs or EMO-managed schools.
CO	3/4/2009, 4/21/2009	http://www.cde.state.co.us/cdechart/download/2008Enrollments.pdf	Colorado Department of Education does not track EMOs. Every charter school in Colorado was emailed on 4/21/2009 in an attempt to identify additional EMOs and EMO-managed schools. 2008-09 enrollments were gathered from Colorado Department of Education website.
DC	3/4/2009, 5/5/2009, 5/11/2009	http://www.dcpubliccharter.com/pcschools/index.html	2008 enrollments were retrieved from DC charter school profiles; all school profiles were examined for possible additional EMO-operated schools.
FL	3/4/2009		School level enrollments and a list of operating EMOs and their schools sent via email by the Florida Department of Education.
GA	3/4/2009	http://www.doe.k12.ga.us/ReportingFW.aspx?PageReq=211&StateId=ALL&PID=61&PTID=67&CTID=215&T=0	Complete with 2008 ENR from Georgia Department of Education website; charter schools profiles were searched to find additional EMOs and EMO-managed schools; state department does not track EMO information.
HI	3/4/2009	http://doe.k12.hi.us/reports/enrollment.htm	EdisonLearning still partners with Hawaii schools to provide "Achievement Services." However, after further research and conversations with officials and representatives of the schools in Hawaii, the authors decided to exclude schools at which only "Achievement Services" are offered. Therefore, only schools that Edison labels as comprehensive "School Designs" are profiled.
IA	3/21/2009		The Iowa Department of Education confirmed that Edison Learning was the only management organization operating in Iowa. The Iowa DOE also provided the 2008 enrollment for that school.
ID	3/21/2009	http://www.sde.idaho.gov/site/statistics/fall_enrollment.htm	2008 enrollments were retrieved from Idaho State Department of Education website.
IL	3/21/2009, 4/30/2009	http://labs.suntimes.com/reportcards/results/index/1434 http://ren2010.cps.k12.il.us/docs/ONS%20perf%20report%202-25_FINAL.pdf	2007-2008 Charter School Report used to discover any additional schools or EMOs operating in Illinois. Schools' enrollments (except Chicago International Charter School campuses) were gathered from 2007-2008 Illinois School Report Cards, retrieved from http://labs.suntimes.com/reportcards/results/index/1434 . CICS campus enrollments were gathered from 2007-2008 Charter School Report, retrieved from http://ren2010.cps.k12.il.us/docs/ONS%20perf%20report%202-25_FINAL.pdf . As of August 4, 2009, 2008-2009 school enrollments had not been released. When EMOs have provided enrollments for schools operating in Illinois, those updated enrollments are reported.

State	Dates of DOE contact(s)	Relevant website(s)	Notes
IN	3/21/2009	http://mustang.doe.state.in.us/SEARCH/schletter.cfm?letter=P	Ball State University Office of Charter Schools provided EMO information on their sponsored schools; Mayor of Indianapolis Office of Charter Schools contacted but messages not returned. All schools' enrollments were retrieved from 2008 figures on the Indiana Department of Education website.
KS	Not applicable	http://online.ksde.org/rcard/searchpage.aspx	Insight School operating in Kansas discovered August 5, 2009. Enrollment for this school retrieved from 2007-2008 school report card.
LA	3/21/2009, 5/11/2009, 5/14/2009	http://www.nolaparentsguide.org/ http://louisianaschools.net	New Orleans Parents' Guide to Public Schools (2009) was examined to discover any additional EMOs or EMO-operated schools. 2008 enrollments were reported from this document as well. A researcher from the American Federation of Teachers as well as university-based researchers provided additional information regarding EMOs and their schools operating in Louisiana.
MA	3/21/2009	http://profiles.doe.mass.edu/search/search.aspx?leftNavId=11238	A known list of EMOs was confirmed by Massachusetts Department of Elementary & Secondary Education via email on March 23, 2009. 2008 enrollments were retrieved from Massachusetts Department of Education website.
MD	3/22/2009, 5/13/2009	http://www.mdreportcard.org/	The list of Maryland's charter schools was examined in an attempt to discover any additional EMO-managed schools. Confirmation of EMO-operated schools and guidance regarding 2008 enrollments were provided by the Maryland Charter School Network. The Maryland Charter School Office confirmed schools in operation on 5/19/2009.
MI	3/6/2009	http://mdoe.state.mi.us/statusreports/statusreports/PSA_07.pdf	A list of 2008-2009 "education service providers" and 2008 enrollments were available from the Center for Educational Performance and Information, a division of the State of Michigan. There were some inconsistencies in the data when it came to specific schools operated by EMOs.
MN	3/22/2009, 4/27/2009	http://education.state.mn.us/MDE/Data/Data_Downloads/Student/Enrollment/School/index.html	All Minnesota charter school sponsors were emailed in an attempt to discover additional EMOs or EMO-managed schools; 2008 enrollments were retrieved from Minnesota Department of Education.
MO	3/22/2009, 4/14/2009		A list of EMOs and EMO-managed schools and their 2008 enrollments were provided via email by Missouri Department of Education.
NC	3/22/2009, 4/17/2009	http://www.ncpublicschools.org/fbs/accounting/data/	North Carolina Public Schools confirmed a list of known EMOs and EMO-managed schools via email; enrollments were retrieved from state DOE website.
NV	3/22/2009, 4/21/2009		2008 enrollments were provided via email by Department of Education. Confirmation of Edison Learning schools and their enrollments were provided via email by Clark Country School District.
NY	3/22/2009	http://www.emsc.nysed.gov/psc/csdirectory	Charter school profiles retrieved from www.emsc.nysed.gov/psc/csdirectory were examined for additional management organizations and EMO-operated schools. 2008-2009 enrollments for charters were reported from these profiles.
OH	3/22/2009		The Ohio Department of Education does not track EMOs. Additional EMOs and schools were uncovered with the help of the Ohio Education Association (OEA). Enrollment data for 2008 were provided by the OEA, as they were not yet available in a readily usable format from the DOE. When EMOs provided updated enrollments for schools operating in Ohio, those updated enrollments are reported.
OR	3/22/2009, 5/5/2009		2008 enrollment figures were provided via email by Oregon Department of Education. Key informants knew of no new EMOs or EMO-managed schools.

Profiles Report: Data Sources

State	Dates of DOE contact(s)	Relevant website(s)	Notes
PA	3/22/2009, 4/28/2009	http://www.pde.state.pa.us/k12statistics/site/default.asp?g=0	Each charter school's 2008 Charter Annual Report was examined in order to discover additional EMOs; known EMO-operated charter schools were updated using information from these reports. Edison and Victory district schools reported enrollments' are October 1, 2007 enrollments. As of August 4, 2009, 2008 enrollments were not yet available. Contacts at Propel Schools and the Pennsylvania Department of Education's Division of Nonpublic, Private & Charter School Services were contacted for additional information on EMOs operating in the state. If EMOs have provided updated enrollments for schools operating in Pennsylvania, those updated enrollments are reported.
SC	5/5/2009		2008 enrollments from South Carolina DOE document retrieved from South Carolina Charter Schools (Composite), 2008-2009, sent via email.
TN	4/22/2009		Tennessee Department of Education confirmed list of EMO-managed in the state and provided 2008 enrollments for these schools via email.
TX	3/27/2009, 5/15/2009		As of August 4, 2009, 2008 enrollments were not yet available. TEA Division of Charter Schools provided a list of for-profit EMOs and their managed schools via email.
UT	Not applicable		Academica provided data for all 6 EMO-operated schools in Utah. This is the only for-profit EMO that operates in the state.
VA	3/27/2009		Department of Education provided list of EMOs, EMO-managed schools, and 2008 enrollments via email.
WA	Not applicable	http://reportcard.ospi.k12.wa.us/	Washington was identified as having an Insight School on August 5, 2009. Enrollment for this school was retrieved from the 2007-2008 school report card.
WI	3/27/2009, 5/5/2009	http://data.dpi.state.wi.us/data/DataDownload/frm.SelectDataSet.asp	Wisconsin Department of Public Instruction does not track EMOs; 2008 school enrollments were retrieved from WDPI website.
WY	3/27/2009, 5/5/2009		Wyoming Department of Education confirmed K12's Wyoming Virtual School was the only EMO-managed school in the state. Principal of the school was contacted for current enrollment.

Appendix C: No Longer Profiled Companies

These companies were once profiled but are no longer being tracked for the reason(s) listed.

Name of Company	Years Profiled	Reason for Exclusion
Accelerated Elementary and Secondary Schools	2004-2006	This EMO became a nonprofit organizational on 7/19/2005.
Advantage Schools	1999-2001	Advantage Schools was acquired by Mosaica Schools in July 2001. Information attributed to the Advantage Schools website at www.advantage-schools.com/news/mosaica%20070201.htm on 07/02/01.
Cambridge Academy East, Inc.	2003-2005	Cambridge Academy East, Inc. representative reported on 01/20/06 it operates as a non-profit company.
Cesar Chavez Middle Schools	2003-2005	Cesar Chavez Learning Community, Inc representative reported on 01/19/06 it operates as a non-profit company.
Crawford First Education	2000-2002	Crawford First Education offers supplementary education by contracting with schools to educate at-risk students. It is not considered an EMO.
Designs for Learning, Inc.	2000-2005	Designs for Learning, Inc. representative reported on 01/09/06 that it provides professional services, customized training, and consulting. Therefore, it is not considered an EMO.
Educational Services, Inc.	2002-2005	Educational Services, Inc. reports that it transferred schools Pathways Charter High School and Pathways Preparatory Academy to a non-profit charter named Pathways Charter School, Inc on 07/01/05, per company profile response on 01/04/06.
Excel Education Centers, Inc.	1999-2007	Verbal confirmation from employee at Liberty Traditional School, a school which used to be managed by Excel under a different name.
Future Development Education and Performing Arts Academy	2003	Charter revoked by Charter School Board for failure to pay into Arizona state retirement system. School closed mid-year. "Phoenix school closes doors, students stranded." (2003, Oct. 16) azfamily.com .
General Health Corp.- Arizona Youth Associates	2003-2005	General Health Corp.- Arizona Youth Associates became a non-profit on 11/01/05. As per profile response: "we moved the charter school over and under a non-profit sector of the parent company. This is in response to the federal DOEs interpretation that for-profit status precludes a school from being classified as a 'public school' for the purposes of receiving grant funding."

Profiles Report: No Longer Profiled Companies

Name of Company	Years Profiled	Reason for Exclusion
Ideabanc, Inc.	2002-2005	Company reports it became a non-profit on 07/01/05 and changed name to Edventure, Inc., per company profile response on 12/06/05.
Innovative Educational Programs	2002	Innovative Educational Programs offers supplementary education by contracting with schools to educate special education students. It is not considered an EMO. Information received via telephone conversation with Innovative Educational Programs on 12/12/02.
Lake Havasu Charter School, Inc.	2002	Lake Havasu Charter School changed legal status from for-profit to non-profit on 1/4/2002. Information attributed to the Arizona Department of Education website at www.ade.state.as.us/charterschools/search/SiteList.asp on 06/06/02.
LearnNow	2001	Acquired by Edison Schools in July 2001. Information attributed to the Edison Schools website at www.edisonschools.com/news/news/cfm?ID=88 on 07/02/01.
Malone Management	1999-2001	Malone Management closed the only school they operated in 2000 and does not currently operate any schools.
Mountain Rose	2002	Mountain Rose Academy changed legal status from for-profit to non-profit in 2002. Information received via telephone communication with Daisy Maldonado of Mountain Rose Academy, Inc. on 09/26/02. Note: This company changed their name in 2004 to Rose Management, and has returned to operating as a for-profit entity.
Ombudsman Educational Services, Ltd.	2002-2005	Ombudsman reports it was acquired by Educational Services of America, Inc. effective 09/16/05.
ORBIS Management Group, LLC	2002-2006	In a telephone interview 2/23/2007, a spokeswoman at Orbis Management Group said the company's work with Walden Green Day School was limited to managing its payroll account and related services. It therefore does not meet EMO criteria.
Pitman Resources	2002	Pitman Resources' charter schools were bought by Sequoia Schools. Information received via telephone conversation with Pitman Resources on 12/03/02.
Planagement Group, L.P., The	2005-2007	Schools are now managed by Responsive Education Solutions, a non-profit company.
ReInventEd, Inc.	2003	Charter revoked by Charter School Board for failure to administer the AIMS HS writing test in February 2003 and failing to provide educational services. Information attributed to the Arizona State Board of Charter Schools website at http://www.asbcs.state.az.us/asbcs on 11/02/04.

Profiles Report: No Longer Profiled Companies

Name of Company	Years Profiled	Reason for Exclusion
Sequoia Charter Schools	2002-2005	Sequoia Charter Schools reported it became a non-profit on 11/01/05.
Shadow Ridge	2003	No longer listed by the Arizona Department of Education as a charter school operator.
TessaracT Group	1999-2001	Company went bankrupt. "Charter school company files for bankruptcy protection." (2000, Oct. 10) Business News.
Tucson Country Day School	2003	Indicated that they are a non-profit company. Information received via fax communication with Tucson Country Day School on 09/24/03.

Appendix D

Methods for Compiling School Profiles

Compiled each year since 1998-1999, *Profiles of For-Profit Education Management Organizations* documents the number of for-profit firms involved in managing publicly-funded schools, identifies the schools they manage, and records the number of students those schools enroll. The *Profiles* report was compiled using a combination of data sources. This year the research began with a focus on state departments of education. Each state known to have for-profit EMOs in operation was contacted to determine whether the state was tracking education management organizations and their schools. If a state tracked EMOs and had released current year enrollments, that information was used to update our data on the EMOs and the schools they operate in that state. Very few states are tracking EMOs or have information on the number and scope of EMO involvement. Therefore, after considering official state sources, we used one or more of the following methods to identify additional EMOs and EMO-managed schools: examination of state charter school directories; general Internet searches; and contacts made with advocacy groups, charter school sponsors, charter schools, or other key informants (see Appendix B for a complete list of methods used for each state).

After this round of state-level research was completed, each identified for-profit EMO was sent a document with descriptive information collected about the company and its schools. Representatives of the EMO were asked to confirm this information. Even though states did not have much data that identified EMOs, once we could determine which schools were operated by EMOs, we relied on the vast amount of information available from official state sources. Therefore, fewer attempts were made to solicit a response from EMOs for the current report than had been attempted in past years. In all cases, two contacts were attempted to solicit a response from each large, medium, and small EMO. Due to the more favorable response rate to faxes sent last year, the authors decided to focus on this medium of contact for the current report. In most cases, two faxes were sent to each EMO. If the EMO did not list a fax number, an email was sent to all contacts listed on the company website or through the company website contact form. If neither a company email nor fax number could be located, faxes were sent to the first school listed on the company profile.

As a reflection of the fewer attempts to contact EMOs, we also received a lower response rate than in 2007-2008. Forty-four percent of large EMOs responded to our requests this year, as compared to 67% in 2007-2008. We received responses from 20% of medium EMOs in 2008-2009 as compared to 57% in 2007-2008), and 24% of small EMOs, compared to 36% in 2007-2008.

In most cases in which we received a response, we received all of the information we sought. In a few instances, the returned company profile was still missing years founded or updated enrollments. In these cases, one additional contact was attempted via email to gather the omitted information. For schools in states in which official enrollments had been released, those numbers were reported regardless of the enrollments reported by EMOs. In states for which 2008 enrollments had not been released, updated enrollments sent by the companies were used. In some cases, the state had not yet released 2008 enrollments and the company did not respond. For these schools, official 2007-2008 enrollments have been reported.

The companies profiled represent those Education Management Organizations that the authors could positively identify as for-profit management companies and those classified as Education Management Organizations by state departments of education.